FINANCIAL TIMES



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World Business Newspaper



David Packard HP pioneer in

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THURSDAY MARCH 28 1996

Pixel packing Modernising the monitor

Technology, Page 10



Today's surveys

Japan's financial markets Investing in S Africa

Large banks must cut workforces by half, says report

Many large retail banks in North America, continental Europe and the UK will have to cut their workforces by up to half in the next 10 years, according to a report by the Economist Intelligence Unit and management consultants Coopers & Lybrand, to be published next week. One of the report's authors says they should do it quickly rather than gradually if they want to maintain the commitment of their employees and the reputation of their brand names. Page 14

France names detence procurement head



The French government named Jean-Yves Helmer (left), the head of Peugeot's car division, to be its chief of defence procurement and gave him the task of improving productivity in French nilitary programmes industry by 30 per cent He will be the first civilian, and at 49, one of the

youngest heads of the Délégation Générale pour l'Armament, which is the 48,000-strong industrial arm of the French defence ministry. Page 14;

Rabin assassin sentenced to life in jail: A right-wing religious Jew, Yigal Amir, was sentenced to life imprisonment after being found guilty of murdering Israeli prime minister Yitzhak Rabin. The court rejected the 25-year-old law student's plea that he had meant only to paralyse Rabin to stop peace moves with the Arabs last November.

Jaguar British state funding approved: The British government received approval from the European Commission to use £71.3m (\$109.4m) in state funds to ensure Jaguar's new mid-sized saloon car will be built in England. Page 2 📑

Arjo chief goes after power struggle: The power struggle at the top of Arjo Wiggins Appleton. the Anglo-French paper group, ended when Alain Soulas stepped down as chief executive and Philippe Beylier, head of the merchanting division, was promoted to group managing director. Page 15

Bremer Vulkan, Germany's largest shipbuilder which two months ago sought protection from its creditors, has agreed to hive off two of its east Ger-man units for a symbolic DM1 (60 cents) but with no general renunciation of outstanding claims.

WTO predicts robust trade growth: The World Trade Organisation predicts a year of robust trade growth in 1996, despite signs of a modest slowdown in the second half of last year. Page 14

Brussels hails French urban plan: The European Commission has praised an Ecu21m (\$26.3m) package of measures designed to revitalise

British journalist wins secrecy case: A British journalist threatened with prison and fined £5,000 (\$7,650) for refusing to reveal his sources won his case at the European Court of Human Rights which found the UK government guilty of breaching the European Convention on Human Rights.

Chief of lossmaking Escom steps down: Manfred Schmitt, chief executive of Escom, the leading German computer retailer struggling to recover from high 1995 losses, is stepping down to make way for one of the company's former executives, Helmit Jost, who had moved to IBM. Page 15

Pirelli, the Italian tyres and cables manufacturer. beat analysts' forecasts when it announced doubled net group profits in 1995 at L304bn (\$198m). Page 17

Elf Atochem, the chemicals arm of French oil company Elf Aquitaine achieved an almost threefold increase in operating profits last year, to FFrbbn (\$989m), and a 65 per cent rise in cash flow.

Japan's modest moves to deregulate: The Japanese government plans to unveil what promises to be a modest package of 550 economic deregulation measures, likely to be in line with the low expectations of business lobbles and trade partners Page 4; Editorial Comment, Page 13; Japanese Financial Markets Survey, Separate Section

Clean sweep for US In Dubai World Cup: Cigar became racing's world champion winning \$2.4m in the Dubai World Cup, the world's richest Flat race, at Nad Al Sheba. He beat fellow US runners Soul Of The Matter and L'Carriere. Britain's

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Apple Computer forecasts biggest losses of \$700m

By Louise Kehoe in San Francisco

Apple Computer, pioneer of the personal computer industry, warned yesterday that it expects net losses of about \$700m for the current quarter after "sizeable charges" to reduce bloated inven-

> The loss will be the largest in the company's history, far exceeding a \$188m deficit reported in mid-1993.

> Apple bad previously said it was braced for losses from operations and the need to make restructuring charge. However, the figures disclosed

yesterday for expected losses in the second fiscal quarter ending March 29 were far bigger than Wall Street analysts had pre-

Mr Gilbert Amelio, the former

semiconductor industry executive who took over as chairman and chief executive seven weeks ago, said he had identified Apple's problems and "they are The strategic and operating

to announce his recovery plan by early May. We plan to aggressively address these issues and take the necessary corrective actions," he and realise the company's long-term earnings potential". After a loss of \$69m in the first fiscal quarter, the company said in January it would lay off about 1,300 employees, or 9 per cent of its workforce, and take a restructuring charge of about

\$125m in the second quarter. This estimate has now been raised to about \$175m, suggesting deeper job cuts. In addition, Apple will take an after-tax charge of more than \$350m to write down the value of excess stocks. After-tax losses on

operations are now expected to

be about \$175m. At the end of the first quarter, Apple had inventories worth \$1.9bn - about half in finished goods and the remainder in parts. The finished goods, believed to be largely Macintosh PCs for the consumer market, are rapidly declining in value as new models come to market. Like other PC manufacturers, Apple is also seeing the book value of its stocks of

memory chips fall sharply as

their prices plummet.

"I don't think anyone realised plans are "still cooking", the company said. Mr Amelio plans how big the inventory write-off would be," said Mr Tim Bajarin, president of Creative Strategies Research International, a US market research firm, but it appears that Mr Amelio "is trying to put the bad news behind him by taking all possible writesaid, stressing that he aimed to reinforce our customer appeal offs, to get a fresh start".

ever, will be to regenerate demand in a sluggish market. The market for PCs is "unsettled", Mr Amelio said. Secondquarter revenues and unit shipments would be "substantially below" last year's second quarter levels, when Apple recorded revenues of \$2.65bn, he said.

Last week, Dataquest, the US market research group, predicted growth of only 8 per cent in the US home PC market this year. down from 22 per cent in 1995 and 42 per cent in 1994. The researchers forecast a flat market in 1997 and a decline of about 2 per cent in 1998.

The US home PC market is approaching saturation, according to Dataquest, with 65 per cent of households with income over \$100,000 already equipped with at least one machine.

Moody's Investors Service, which downgraded Apple's debt for the second time this year on Monday and warned of a possible further downgrade, said the weakening PC market and Apple's internal problems 'will require drastic actions". Despite Apple's announcement

the company's share price rose slightly to \$24% in mid-session yesterday, up from Tuesday's

Sony and NEC forced into



No blank cheque: Fischler insisted on Britain putting forward new plans to control BSE before compensation could be assessed

EU offers concessions to soften **British** beef ban

By Caroline Southey in Brussels and Alison Maitland and George Parker in London

The EU Commission yesterday made two important concessions to Britain designed to soften the blow of the worldwide ban on British beef and beef products. which was due to come into effect immediately.

In stark contrast to his declaration on Monday night, Mr Franz Fischler, EU commissioner for agriculture, made a firm promise to provide aid to the British government and farmers affected by the crisis over BSE and undertook to review the ban within six

Mr Douglas Hogg, British agri-culture minister, threatened a legal challenge to the Commission's export ban if it remained

in place.
"I would argue that it's very difficult to see any compelling legal justification for a ban on exports to countries outside the EU." he told MPs. But he said "a legal challenge would take a number of months and it is not an immediate solution to this

Mr Fischler insisted that the British government would have to come forward with new plans to control BSE before he could assess the scale of compensation.

He said the Commission had endorsed the ban unanimously as a first step towards reassuring consumers about the safety of beef and safeguarding the EU's beef industry. "We do not want EU markets to be drawn into the problem any more than they

have already.

Mr Fischler's comments came
as Britain's Transport and General Workers' Union warned that tens of thousands of workers could lose their jobs as a result of workers at cattle abattoirs expected to be laid off or put on short. time working by the end of the week, the union said.

Cattle prices slumped further yesterday and the numbers of animals being sold for slaughter dropped by 98 per cent. Evidence

> Continued on Page 14 Reports, Page 9

Banks warned over foreign exchange risks risk", hence the scepticism about

Leading central banks warned yesterday that a widespread failure by banks to measure and manage large settlement risks in the giodai ioreign exchi kets posed a threat to world financial stability.

A report published by the G10 central banks based on a survey of 80 leading banks found that the duration of exposures, and the amounts at risk, were greater than expected, and not properly

"Excessive risk and unnecessary risk is being taken by banks in foreign exchange," said Mr William McDonough, president of the Federal Reserve Bank of New York, and chairman of the Committee on Payment and Settlement Systems of the G10 central

Daily turnover in the foreign

Failure to measure large settlement liabilities threatens world financial stability, says report

mated \$1,230bn. Since each trade could involve two or more payments, daily settlement flows are likely to be a multiple of this

said it dealt with the "plumbing

exchange markets is an esti-

address the issue.

turnover figure.
Mr McDonough suggested that the report would drive foreign exchange settlement risk "right to the top of banks' agenda". He

of the world financial system". The report emphasises that foreign exchange settlement exposures are not simply intra-day. It can take one to two business days and often longer before a bank can be sure that it will receive the currency that it has

purchased. It says many banks lack clear

ment and are without the authority structures or incentives to

The central banks also warn that many market participants incorrectly believe that the probability of losses on their foreign exchange trades is not comparable to risk from their loan expo-

The committee firmly favours a private sector solution to the problem. Mr McDonough said he was confident that an education campaign suggested by the report would be "98 per cent of solving the problem", but supervisory measures would be taken if nec-

The report finds that individual

risks if they improved their back office payments processing, correspondent banking arrangements and risk management pro-

Mr David Clark, executive general manager in London at Bank Gesellschaft Berlin, said the industry tended to view the settlement issue as a "Cinderella

devoting significant resources to Central bankers point out that

foreign exchange trading in mature currencies is becoming increasingly concentrated in the hands of a few well capitalised banks - the top 10 account for more than 40 per cent of turnover in London. They believe that any future settlement mishap is most likely to occur in an emerging market currency.

Risk strategy outlined, Page 5

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internal lines of risk manage-German conglomerate adopts US system of filing accounts

By Michael Lindemann In Düsseldorf

Veba, Germany's leading industrial conglomerate, yesterday became only the second German company to file its accounts according to the US-based Generally Accepted Accounting Principles (GAAP) standard.

The electric utility, oil refining and chemicals group argued that the change would make it more attractive to international investors and would take it a step closer to a listing on the New York stock exchange.

Veba, which still earns 70 per cent of its revenues within Germany, needed to become more international, Mr Ulrich Hartmann, chief executive, said at a press conference.

About 44 per cent of the group's equity was held outside Germany, he said, with 15 per cent held in the US. Veba's move is likely to be fol-

lowed by other leading German

companies, especially the chemi-

UK News ...

BASF, which have recently said they would do more to increase transparency and shareholder

Daimler-Benz, Germany's biggest company, has so far been the only one to report GAAP accounts. But Deutsche Telekom, which is poised for partial privatisation later this year, is expected to follow suit in order to be

able to list in New York. Veba announced a 34 per cent rise in 1995 net profit to a record DM2.1bn (\$1.41bn), driven mainly by an extensive restructuring programme over the last two years, especially at the Hols chemical division.

The conglomerate said it would raise the dividend on its DM5 shares to DM1.70, up from DM1.50 last year.

Mr Hartmann warned that further growth this year would depend largely on whether the German economy picked up, as

predicted, during the second half.

cals groups Bayer, Hoechst and this year had matched those of a year ago while profits had been slightly higher, Mr Hartmann

Converting accounts to US accounting standards has been problematic for German companies, many of whom prefer the inscrutability of the German accounting system. It enables them to build up reserves which might otherwise be paid out to

Mr Kurt Lauk, Veba's finance director, said he had conducted "difficult" negotiations with the Securities and Exchange Commission, the agency supervising the New York stock exchange. for two years before all differ-

ences were resolved. Mr Lauk said Veba had chosen GAAP over the rival IAS accounting standard, widely used by large European companies. because the latter did not permit

a listing in New York. "It is possible that in the next few years we will list in New York," Mr Hartmann said.

Sal	es in the first two mo	nths of York," Mr H	lartmann said.
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Observer . World Trade News

LONDON - LIEBS - PANS - FRANKFORT - STOCKNOLM - MADRID - NEW YORK - LOS ANGELES - TOKYO - HONG KONG

Commission accepts danger Ford may move production to US

Brussels allows Jaguar state funds

By Emma Tucker in Brussels and Haig Simonian in London

The British government yesterday received approval to use state funds to ensure Jaguar's new mid-sized saloon car will be built at the company's home in the Midlands of England. The European Commission authorised £71.3m (\$109.4m) of UK state assistance to the company after the government persuaded Commissioners that without it Ford, Jaguar's owner, would build the new X200 small sports saloon in the US.

However, the Commission said that £8.7m of the total

Fugitive

financier

arrested

Mr Werner Rey, the fugitive Swiss financier, was arrested

in the Bahamas yesterday, five

years after his Omni business

empire collapsed leaving debts

The arrest of Mr Rey.

announced by the Swiss justice

ministry, followed an applica-tion for his extradition to Swit-

zerland to face charges of

fraud, forgery and other irregu-

larities concerning the country's biggest corporate bank-

Mr Rey made his first for-

tune in the 1960s through tak-

ing over and then selling the Bally shoe company. During the 1980s he built up

a huge international conglom-

erate using highly leveraged

financial deals. These came

spectacularly unstuck in 1990 when rising interest rates and

a slump in share prices slashed

the value of Omni's assets,

exposing the group's heavy

The empire toppled in early 1991 and shortly afterwards Mr

Rey disappeared, surfacing in

the Bahamas the following

year. Switzerland issued an

international warrant for his

arrest in 1992 but failed in sev-

eral attempts to have him

respected names in Switzerland's banking and business

huge unpaid debts. Lenders

were so keen to lend to Mr

Rey, then regarded as having

the Midas touch, that they

failed to make elementary

checks on his credit-worthi-

Large Swiss creditors

included Swiss Bank Corpora-tion, one of Switzerland's big

three banks, and the cantonal

bank of Berne, which subse-

quently needed a public bail-

Among foreign lenders to

Omni were France's Paribas,

Bankers' Trust of the US and

the Japanese-owned Long

Omni's complex web of

shareholdings and cross-share-

holdings included big stakes in

companies such as the employ-

ment agency Adia, the Sulzer engineering group, and Har-

pener, a German holding com-

pany with interests in prop-

1994 they were abandoning

attempts to extradite Mr Rey

because of problems in comply-

ing with the detailed require-

ments imposed by the Baham-

ian authorities. But last year

they apparently changed their

minds and a formal extradition

request was lodged on Monday.

option of returning voluntarily

to Switzerland or contesting

the request, in which case the

legal battle could last years.

THE FINANCIAL TIMES
Published by The Financial Times (Europe)
Gmb/I. Nycharcupplar 3, 161/18; Fronkfurt am Mam, Germany, Telephone +446
e9/158-85. Fax +446-10/50s Hz), Represtrated in Franklurt by J. Walter Brand,
Wilhelm J. Brassel, Colin. A. Kennard ac
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C.M. Rell, Charman, and Alan C. Miller,
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GERMANY: Responsible for Adventump Colin A Ken-nard Printer Hurriya International Ver-lag coefficient mbH. Admiral-Rosendalif-Strasse 52, 63263 Neu Benburg ISSN 0174-7863 Responsible Editor Rechard Lam-bert, Go The Financial Turbe Limited, Number One Southwark Bridge, London SEI 9HL. FRANCE: Duestor P. Marayusha, 42 Rue Publishing Duestor P. Marayusha, 42 Rue

PRANCE:
Publishing Duestor P. Marangha, 42 Rue
La Bartia, 7508 Parlis, Telephone (6):
5376 \$254. Fax (6): 5576 \$253. Printer
\$ A Nord Febir, 1572 Rue de Care,
F-59100 Rouhain Cedes 1 Editor Richard
Lambert, 1558 1148-2752. Commission
Parliane No 67500
SWEDEN:
Respunsible Publisher Huch Carneys 468
616 (688) Printer: AB Kräftstidningen
Expressen, PO Box 6007 \$.550 (6).
Jondoping.

§ The Financial Times Limited 1996
Editor Richard Lambert,
co The Financial Times Limited, Number
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THE FINANCIAL TIMES

GERMANY:

The financier now has the

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Term Credit Bank Brussels.

out to save it from failure.

Omni's failure left many

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indebtedness

of SFr3bn (£1.6bn).

Swiss

to be notified separately for Brussels with detailed annual approval. The Commission refused to accept the extra tranche qualified on regional grounds and argued that the ceiling for permissible assistance to the region had already been met. Although more than half the package (£45.8m) constitutes straightforward state aid and the rest will be paid as regional, environmental and training support, the government will now have to convince Brussels that the £8.7m will be used for other legiti-

mate purposes, such as support for training. It will also have to provide

reports on the use of the state assistance "given the variety of the aid measures, and the fact that the regional and environmental aids are granted at the maximum level acceptable." said the Commission.

Mr Nick Scheele, Jaguar's chairman, welcomed yesterday's decision, as "excellent news for Jaguar's employees, customers, dealers suppliers and the West Midlands economy in general".

The new X200 will be produced at Jaguar's Castle Bromwich plant, where paint and body facilities are to be expan-

ded and a final assembly line tion of medium-sized sports installed. Stamping with take place at Ford's Halewood site in Merseyside, which like Castle Bromwich, lies in an area eligible for state aid.

NEWS: EUROPE

The £71.3m aid is part of a Jaguar's total investment of £366m to increase capacity by about 35,000 cars a year, creating 1,360 new jobs and safeguarding a further 3,182.

"With X200 available in three years' time, Jaguar can exceed 80,000 sales a year, double its present levels," said Mr Scheele. The new model will compete with mid-sized executive cars, such as BMW's 5-Series, and re-establish a tradi-

saloons at Jaguar which died out in the late 1960s.

Part of the assistance will be used to build a new waste effluent treatment facility at Castle Bromwich, mainly to treat sludge from the paint shop and reduce emissions of various paint pollutants.

It will also contribute towards a big training effort to accompany the introduction of the new model. Training will be provided by local authori-ties and local training and enterprise councils (TECs) employer-led bodies which administer government training schemes



President Havel: West should be firm in face of Moscow's objections and proceed with a timetable for enlargement

Havel blames west over Russian opposition to Nato expansion

Growing Russian opposition to the enlargement of Nato has been encouraged by the west's hesitancy about admitting new members from central and east Europe, according to the Czech president, Mr Vaclav Havel. Western leaders should be "firm" in the face of Russian objections. he said in an interview, and should proceed with producing a timetable for enlarging the alliance.

The Russian move to oppose the east-ward expansion of Nato was a "fairly recent" phenomenon, Mr Havel said. "Western caution has been interpreted [in Moscow] as a sign that certain remains of interest spheres, or an invisible iron curtain, are still there, and this has stimu-

While proceeding with a speedy enlargement of Nato, the west should work to build a partnership between Nato and Russia, said President Havel. But it should also "explain to the Russians time and again that such a partnership is only sensible and thinkable if it is a partnership between two entities that do not interfere in one another's internal affairs".

Candidates for Nato membership in central Europe have become concerned that strong Russian opposition may discourage the western alliance from admitting them. Such fears do not appear to have been allayed by the affirmation of US commitment to Nato expansion delivered by Mr Warren Christopher, US secretary of state, in Prague last week.

Mr Christopher said enlargement was "on track and it will happen". Nato would

General Pavel Grachev, Russia's defence minister, yesterday told his counterparts from the Commonwealth of Independent States that Nato expansion was the biggest threat to their security, writes Chrystia Freeland in Moscow. He called for a co-ordinated campaign against the enlargement. However, his efforts are likely to be thwarted by Ukraine, the second most powerful former Soviet republic. Ukraine is an associate member of the CIS, but it has rejected a military alliance with Russia and has said it supports the gradual expansion of Nato:

not "keep the new democracies in the

The Czech Republic has been forging closer relations with Poland in recent months, in an effort to ensure that it is in the front rank of central European countries to be admitted to Nato.

Mr Christopher said enlargement would "naturally begin with the strongest candidates", but the goal was not to let these nations "escape from central and eastern Europe at the expense of their neighbours. Those who are first have an obligation to ensure their membership keeps the door

open for others". Mr Havel called for a redefinition of Nato "now that the threat of communist expansion is gone", and called for it to chart a timetable for enlargement at the planned meeting of the alliance in Decem-

On the domestic front, Mr Havel said the

May, would be symbolic as the first to be held "without the revolutionary or postrevolutionary elements" that had held since the collapse of communism at the end of 1989.

"We now have a stabilised spectrum of political parties with their different platforms, so these are going to be real elections rather than elections that resembled referendums, as was the case before."

The most recent opinion polls suggest that the present centre-right coalition, which is led by the Civic Democratic party of the prime minister, Mr Vaclav Klaus, will remain in office, possibly with an increased majority.

The Czech Republic is virtually the only country in central Europe where voters are not expected to choose a government led by former Communist parties, as has already happened in Poland, Hungary and Bulgaria.

President Havel said the Social Democrats, the main opposition party, were "still experiencing some growing pains" and needed time to develop. Many Czechs believed, however, that "we should have a valid Social Democratic party as an alternative to the more right of centre parts of our political spectrum".

 Romania will apply for full membership of Nato this week, its foreign ministry said

Kevin Done and Vincent Boland under attack.

Stability pact runs into stiff opposition

By Lionel Barber in Brussels

Germany has run into stiff opposition from its EU partners over its proposed "stabil-ity pact" to enforce budgetary discipline in a future Euro-

pean monetary union.
All EU member states are prepared to endorse the principle of fiscal discipline, but the majority have raised legal and political objections to the specifics of the plan put forward by Mr Theo Waigel, German finance minister.

At a meeting of the EU's secretive monetary committee in Brussels last week, only France and the Netherlands expressed support for the stability pact, according to officials familiar with the talks.

Other countries, including Belgium, a strong supporter of about its tough conditions which include hefty, automatic fines for fiscal delinquents and specific public deficit targets of 1 per cent of gross domestic

Legal experts have also questioned the form of the proposed stability pact on the grounds that it could be an exclusive arrangement which is outside the EU's present single institutional framework.

The dispute over the terms of a stability pact is politically sensitive because the Bonn government and the Bundesbank view guaranteed fiscal discipline as the trade-off for agreeing to subsume the D-Mark in a future monetary

union.
This trade-off is even more important in the event that EU heads of government apply a flexible interpretation of the Maastricht treaty's criteria on public deficits and debt when they select which countries qualify for Emu in early 1998. a Commission official said.

The monetary committee made more progress, bowever, toward settling the vexed issue of the relationship between those countries forming the planned monetary union and those left behind. A consensus emerged in

favour of making the future single currency - the euro -the anchor within a remodelled European monetary system. This system would include a "multi-speed" exchange rate mechanism for currencies outside the mone-

Those countries deemed close to meeting the Maastricht criteria for Emu would trade in predetermined narrow ranges: those further away would be allowed wider margins of fluctuation.

Britain strongly objects to any formal exchange rate system, while Sweden and Finland (whose currencies are outside the present ERM) have reservations.

Another crucial unresolved issue is how far the future European central bank will be obliged to intervene on behalf of currencies outside the single currency bloc which are

EUROPEAN NEWS DIGEST

Ukraine trims key bank rate

Ukraine's national bank has lowered its key refinancing rate from 98 per cent to 90 per cent, reflecting an improved outlook on inflation. Monthly inflation came down from a high of 9.4 per cent in January to 7.4 per cent last month. Annual inflation in 1995 was around 150 per cent, down from 401 per cent the year before. Economists expect another drop this month, and the 1996 budget passed by parliament last week forecasts monthly inflation of 2.4 per cent by year's end, giving an annual rate of 40 per cent. The budget, which also foresees a 6.2 per cent fiscal deficit, should permit renewed. International Monetary Fund support. A \$900m stand-by loan, including monies left undisbursed when the IMF withdrew support in January, is likely to be approved in mid-April.

Ukraine received 27 more warships of various classes from Russia yesterday, after continuing discussions on dividing the ex-Soviet Black Sea fleet. Matthew Kaminski, Kiev, and AFP

German inflation creeping up

Germany's consumer price inflation crept up to an annual 1.5 per cent in March from 1.4 per cent in February, the Germanfederal statistics office said yesterday. Prices in western Germany rose 0.1 per cent, after a 0.5 per cent rise in February. The figures are preliminary. The office also released final data for February inflation showing prices across the whole country rose 0.5 per cent from January and 1.6 per cent

Inflation is now close to a seven-year low, and many economists expect the Bundesbank to cut interest rates in response to the sluggish economy in the next few weeks,

though probably not when it meets today.

German crude steel production fell 7.8 per cent in February from a year earlier, to 3.11m tonnes. In the first two months it fell 11.9 per cent, to 6.12m tonnes. Reuter and AFX, Wiesbaden

French warned against small car The French advertising standards office yesterday warned the

country's consumers against a postal fraud it said raised concerns about cross-border abuses of direct marketing. A British company called World Business Corporation posted letters to French consumers, sent from Malta but giving an address in the French city of Metz. They were told that they had won "the car of their dreams", a BMW Cabriolet, and needed simply to send a cheque for FFr159 (\$31.36) to help cover administrative costs. In fact, they received an almost worthless miniature model of the car.

The Bureau de Vérification de la Publicité, an industry-sponsored body, condemned the campaign, and said it had received about a dozen complaints from French consumers in the last two weeks. It called on advertising bodies in other EU countries to act to stamp out such Andrew Jack, Paris

Brussels probes Belgian aid

The European Commission said yesterday it had opened a formal investigation into a Belgian state aid scheme aimed at helping companies exposed to international competition. Operation Maribel versions 2 and 3 were estimated to have involved BFr11bn (\$361m) cuts in social security contributions for companies, the Commission said. "Such aid carries a risk of altering the position of competing companies in other member states," it said.

The Commission also said the Italian authorities ought to recover L26.5bn (£11.12m) of state aid illegally granted to AltiForni e Ferriere di Servola, a steel subsidiary of a state

holding company, in 1993. The Commission allowed Italian state aid for the state-owned aluminium company Alumix, which is being taken over by Aluminium Co of America. It said it had approved a restructuring programme involving the injection of L400bn and the write-off of L1,500bn of debt because the company had returned to profitability. The Commission said it had cleared a third tranche of aid to Portuguese airline Transportes Aereos Portugue injection of Esc40bn (\$262m). AFX, Brussels

Support for job quotas

The European Commission proposed legislation yesterday to assure employers that they can adopt schemes to boost the number of women workers hired or promoted, as long as they do not turn into rigid quotas. The text would bless plans that give preference to women – or men – if they are under-represented in a job category, provided employers can

use some discretion in making the final decision. The Commission said the measure was needed to clarify a European Court of Justice ruling that declared a German quota scheme illegal. "The Commission considers that the only type of quota system which is unlawful is one which is completely rigid and does not leave open any possibility to take account of individual circumstances," it said.

The Commission's text, which must be adopted unanimously by the 15 EU states before it becomes law, would permit employers to favour one sex over the other as long as they did not "preclude the assessment of the particular circumstances of an individual case". Reuter, Brussels

Shell 'knew of pollution'

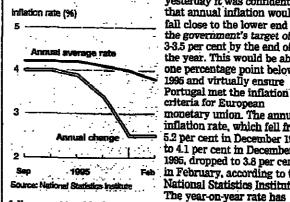
Turkey demanded several years ago that oil multinational Shell stop pumping polluted oil production water into drinking water deposits in the southeast, the environmental pressure group Greenpeace claimed yesterday.

Greenpeace officials gave reporters what they said was a copy of an Oil Directorate letter, of November 18, 1991, asking Shell to stop injecting the water into the Midyat deposits near the southeastern city of Diyarbakir and instead pump it back into redundant oil wells where it came from.

Turkish officials were not available to comment on the Greenpeace allegations. The environment ministry said in January it was examining media reports that Shell had polluted water in the southeast, but denied it was set to fine

ECONOMIC WATCH

Portuguese inflation falling



that annual inflation would fall close to the lower end of the government's target of 3-3.5 per cent by the end of the year. This would be about one percentage point below. 1995 and virtually ensure Portugal met the inflation criteria for European monetary union. The annual inflation rate, which fell from 5.2 per cent in December 1994 to 4.1 per cent in December 1995, dropped to 3.8 per cent 1995 Feb in February, according to the National Statistics Institute.

Portugal's central bank said

yesterday it was confident

fallen considerably faster, reaching a 30-year low of 2.5 per cent in February. Exchange rate stability was one of the main reasons for the slowing rate of price increases, said the Bank of Portugal. Falling inflation has enabled the bank to make cuts in money market rates, lowering the daily liquidity repurchase rate, the rate at which banks buy funds from the central bank, to 7.8 per cent from 7.9 per cent in the latest cut

☐ Greek industrial production rose 2.6 per cent year on year in December 1995, after a rise of 3.4 per cent in November.

Italian government debt reached L2,082,700bn (2862bn) at the end of 1995, compared to L1,937,400bn a year earlier.

Government asks treasury to prepare details of bonds issue French put emphasis on jobs

By David Buchan in Paris France vesterday dispatched to

its European partners its on the European Union to make employment its "determining criterion for all initiatives, actions and spending". Paris wants its memorandum discussed at tomorrow's Turin summit of EU leaders which will open the intergovernmental conference that is to negotiate revisions in the Union

treaty. But most of its proposals do not seem to require any treaty revision, and could be pursued separately from the "With the 18m Europeans out of work, and more than 50m threatened with exclusion

[from society as well as the workplace], the duty of the EU is to respond to the preoccupations of its peoples," the memorandum says. It wants the EU to examine

the idea of promoting part-time working as a way of creating new jobs, and to take action, within its existing budget, on the 14 big trans-European infrastructure projects which have been hanging fire for several years now.

France says it also wants EU action to harmonise national legislation to crack down on "the production and trade in all forms of drugs". in a proposal clearly aimed at overcoming the Netherlands' resistance to altering its more tolerant attitude to drug users. | the Social Democratic govern-

Italy to cover pension arrears

By Robert Graham in Rome

Italy's caretaker government has asked the treasury to work out details of bond issues over the next six years to raise L22,500bn (\$14.4bn) to cover pension arrears awarded by a 1994 constitutional court decision.

The government has also decided to extend an amnesty on social security contribution arrears and to freeze temporarily a new pensions payment due to be made by certain categories of self-employed work-

with the announcement of a of arrears dating back to 1983

treasury injection of some on minimum pensions was impose a flat-rate contribution L1.500bn to recapitalise loss- ducked by the Berlusconi gov- of 10 per cent of basic salary on L1.500bn to recapitalise lossmaking Banco di Napoli the main financial institution in southern Italy, come less than a month before the general

have an impact on the 1996 budget, which aims to reduce the public sector deficit to 5.9 per cent of GDP. This week several economic forecasters predicted that the budget was likely to miss this target, not least because interest rates have yet to come down.

All the decisions are likely to

The constitutional court The measures, combined decision ordering the payment

ernment in 1994 and nothing was done last year by the government led by Mr Lamberto Dini. A decision could not have been postponed much longer, although the government as a caretaker could have claimed it lacked the authority in the run-up to the April 21 elec-

Tradeable treasury bills will be issued in two tranches, the first of L12,500bn over the period 1996-98, and a second from 1999-2001. The details of the issue have yet to be worked out by the treasury. The freeze on the move to

certain categories of the self-employed is expected to lead to loss to the treasury of L900bn. The proposal for the surcharge met strong parliamentary opposition, and the government has now retreated. The suspension of the surcharge will apply to all those affected by the original decree for the first quarter. However, an extended

of 10 per cent of basic salary on

amnesty - in which people who pay a contribution to their social security contribution arrears can escape penalties is expected to more than offset

Sweden missing Emu criteria

By Hugh Carnegy

Sweden's public sector deficit and public debt will remain at levels above the criteria set for inclusion in the planned European monetary union in 1997, the key year for qualification for Emu, the National Economic Research Institute forecast vesterday.

The forecast underscored the increasing pressure on Mr Göran Persson, the newly-installed Prime Minister. to include a new round of spending cuts on top of the tough budgetary measures taken over the past 18 months when

ment announces its budget latter part of the year and that plans for next year on April

Mr Persson, the former finance minister who took over as premier last week. repeated yesterday his determination that the budget deficit will be eliminated in 1998. He has insisted that Sweden will qualify for Emu, which is

dne to come into effect in 1999. But NERI, the official state economic forecaster, said a recent cooling off in the economy would slow down the process of restoring the public finances to balance. It said GNP growth of 3 per cent last year was lower than expected hecause of a slowdown in the

growth this year would only reach about 1 per cent, before recovering to 2.5 per cent in

The public sector deficit is set to shrink to 4.9 per cent of GNP this year - a big fall from 10.8 per cent in 1994 - in large part due to the effects of spending cuts and tax increases enacted by the Social Democrats to take SKr115bn (\$17.3bm) out of the deficit by 1998. But NERI said the deficit would remain at 3.3 per cent in 1997 - outside the KMU targets set under the Maastricht

Treaty. Likewise, the public debt, which the government at one

and the control of th

stage said would stabilise in 1995, will continue to grow this year to 81.9 per cent of GNP. NERI said it would decline to 81.7 per cent in 1997, but that remains far outside the Maastricht target of 60 per cent. Mr Eric Asbrink, the new

finance minister, is under pressure from the financial markets to include spending cuts of at least SKr16bn in the budget to keep the government on target. The finance ministry said yesterday the trend of improvement in the public finances had not been broken, but declined to comment on the need for more

Romania's central bank governor

admitted yesterday that last week's

clampdown on the country's nascent

foreign exchange market was a move

backwards, but said it had been nec-

essary to defend a currency "too frag-

ile" to withstand an unruly interbank

In his first public comments on the

bank's decision to limit the once 22-

strong interbank forex market to just

four local market makers, Mr Mugur

Isarescu said the central bank was

to Luxembourg

Top 10 Luxembourg banks

1994 net profits (LFr bn)

Commerziteisk International

Deutsche Bank Luxembourg

Dresdner Bank Laxemboury

Kredietbank SA Luxerebourgeoise

Fanque Générale du Luxembourg

Banque Internationale à Luxembourg

Societé de Banque Suisse (Luxembourg)

Banque de Caisse d'Epargne de l'Etat

Why German money flocks

likely to re-license other banks as

dealers once it had established "a

The central bank last week stripped

all but the four of their dealers'

licences, restricted them to trading

only on behalf of clients within strict

limits, and accused some banks,

including the local subsidiary of ING

of the Netherlands, of violating forex

Mr Isarescu said the interbank mar-

ket - launched at the request of the

International Monetary Fund in mid-

1994 - had not functioned correctly

Private Garman customers have

introduced a 30 per cent

long held accounts in the Grand Duchy. But only since Germany

atthholding tax on investment

DM200bn-DM300bn has flowed

Mr Theo Waigel, Germany's

finance minister, brought in the tax (with earnings up to DM6,000 a

year exempt) after scrapping a 10

per cent levy that had dismayed

constitutional court said a tay on

required out of laimess.

nterest and dividend earnings was

The withholding tax (deducted at

source in advance of the final tax payment) is not levied on funds

transfer money outside Germany i

tax is paid when it is due. Thus the

legal point through the argument -

stated by courts in rejecting banks'

funds abroad can be assumed to

simply - by requiring banks to report transactions automatically to

abroad and it is not illegal to

tax raids raise a new and tricky

appeals - that anyone sending

have tax evasion as a motive.

The matter could be solved

the tex authorities, as in other

countries. But this was regarded

side-stepping taxes is a national

pastime for the well-off Bankers

damaged the capital market. The

money left the country

as a non-starter in Germany, where

proven so big. An estimated

earnings in 1993 has this business

into Luxembourg since the tax was

more regulated free market".

regulations.

MARCH 3

its key refinancing to ting an improved out down from a high of the month Annual ent. down from 40 p. ct suorpei quob tot parliament last week cent pr. test e est The budget, which ale some beamit teneral A 8900m stand by le en the Mr Withday proved in mid-April of various plasses ha Cussions on dividing . Komiraki, Kier, and y

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Lebrist, the Can Prices in Mestern per cent rise in The office also rele ing prices across the January and Liperty ar low, and many

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raided was Commerzbank, the subject of a foiled blackmail attempt on the basis of a stolen list of 1.600 Luxembourg

border."

accounts which ended up with tax officials. Others to have been raided include Dresdner Bank, Hypo Capital Management (HCM).

direct investment from April 1 and plans further

dismantling of capital barriers for early 1997, Mr

Krzysztof Kalicki, deputy finance minister, sajd

There will be no limits on inflows and out-

flows of capital in relation to direct foreign

investment." he told a news conference. The

next step would be easing curbs on portfolio

investment - planned from January 1 1997 -

allowing Polish citizens to buy stocks on inter-

The liberalisation aims to facilitate Poland's

yesterday, Reuter reports from Warsaw.

national markets.

Germany in suitcases, as many

have done. "We can transfer a

customer's money abroad."

says a lawyer for one raided bank. "But we don't know

what they do with it across the

Poland to ease capital flows Poland will liberalise capital flows linked to entry into the Organisation for Economic Co-operation and Development this year. From April 1. Polish citizens and companies will be able to transfer foreign currency to OECD countries to buy at least 10 per cent of a foreign

company's shares or purchase property abroad for economic activity. Foreigners in Poland would be able to sell investment fund units, stock and securities with a maturity of longer than one year, after obtaining permission from the Polish Securities Commission, up to an overall total of Ecu200m

market "We were not prepared for total free

- Central bank governor seeks 'more regulated free market' to help fragile currency

foreign exchange market," he said.

partly because of the inexperience of local banks, and it had helped contribute to excessive depreciation of the

He said the central bank would take a hard line with those making unauthorised capital transfers in and out of the country, adding that capital movements could aggravate the current account deficit, which could lead to even greater segmentation in the

foreign trade... It's the same with the

The leu has fallen from 1.850 to the dollar one year ago to around 2,900 at present, in an interbank market dominated by powerful state banks. However, for several months licensed exchange houses and until last week most private sector banks offered

rates of over 3,000 lei to the dollar. Analysts attribute the weakness of the leu partly to last year's unexpectedly high external deficit and to inadequate official reserves.

Mr Isarescu said reserves had been run down in part because of extra energy imports necessitated by a

to tackle urban blight

harsh winter, but the bank hoped to lift currency reserves (excluding gold) to over \$800m by the end of the year, up from \$500m-\$600m at present. This is due to come from the launch of Romania's first Eurobond and Samurai issues following the granting of international credit ratings earlier this month.

مكذامن المنحل

Mr Isarescu denied allegations that the central bank, which is under frequent attack from hardliners in the leftwing government, had acted under political pressure to prop up the leu

Brussels hails French plan

The European Commission has given the green light to a French scheme to revitalise blighted city areas using state aid, and has urged other governments to follow France's

The Ecu21m (\$26.3m) packare of measures is designed to tackle the growing crisis in France's most deprived city areas, suffering from violence.

poverty and deprivation. The scheme combines tax exemptions with the creation of local jobs, the hiring of more police and improved education resources. It targets some 300,000 young and unqualified people in areas of exceptionally high unemployment.

The Commission said that until now it did not have a framework for examining state aid intended for such urban renewal schemes, but planned to propose a general system before the summer which

Telford is not only situated in

the heart of unspoilt Shropshire

countryside, it is also at the very

heart of Britain's communications

motorway, the M54, which gives

it fast access to the national

motorway system putting two

thirds of the UK population within

are within 41/2 freight hours, with

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busiest general cargo port, only two

Airport is just 45 minutes away and

Birmingham International

And no less than 15 UK ports

four hours journey time.

hours away.

It is located near its own

could serve as a general rule for other member states wishing to embark on similar

The Commission hopes other governments will do similar things," it said. "We want others to draw inspiration from the French case."

The money will be used pri-marily as a fiscal incentive to attract small businesses to about 35 inner city areas - or at least to stay there.

For an area to qualify for aid under the scheme, its level of unemployment must exceed 14 per cent, more than 36 per cent of its population must be under 25 and at least 32 per cent of the population must be people over the age of 15 with no qualifications.

The French government hopes the funds will help to compensate companies for the considerable cost of relocating or staying in such areas, such as having to pay higher insur-

The money will be allocated following a public tendering procedure open to all relevant municipal authorities. Subsidiaries of big companies will not qualify for any fiscal support.

The plan was announced by Mr Alain Juppé, the French prime minister, in January. He was responding to criticisms that the government had not carried out adequate consultation before launching its

proposed social security reforms late last year. But the fiscal measures announced disappointed many critics who had been hoping for a "Mar-shall Plan" for the country's deprived suburbs. Économic problems in

France's urban region, often concentrated in characterless postwar suburbs, have grown over the last decade. Part of the plan includes the creation of 4,000 more police posts. many of whom will be moved from embassy guard duty and other ceremonial roles.

Hardline Slovak Romanian banks may regain forex licences law overshadows treaty go-ahead

By Vincent Boland in Prague and Virginia Marsh in Budapest

The Slovakian parliament has approved a bilateral treaty with Hungary after a year of haggling, but the move has been overshadowed by its adoption of anti-subversion legislation that critics claim violates civil rights.

The treaty, signed in Paris a year ago, had remained in limbo while Mr Vladimir Meciar, Slovakia's prime minister. tried to convince hardline nationalists in his coalition to support it.

They finally did so on Tuesday, but only after they had secured a new law on "protec-tion of the republic", which bans "anti-constitutional" demonstrations and criminalises the spreading abroad of "false information harming the interests of the republic" on pain of two years in prison or a fine.

Fierce criticism of that law has drowned out the welcome for the ratification of the treaty, which Mr Meciar had hoped would mend fences with Hungary and the west. The populist Mr Meciar appealed ast weekend for the European Union to be more "understanding" of Slovakia's troubled transition to democracy.

The treaty, which governs sensitive issues such as treatment of ethnic minorities in both countries and fixes their common border, was passed by the Budapest parliament last summer.

Hungary reacted cautiously to the Slovak parliament's ratification of the treaty. But it asked for clarification of

whether Slovakia wanted to include in the treaty two additional measures.

One of these resolutions appeared to contradict a provision of the treaty granting national minorities the right to limited self-government in areas where they constitute a majority. Slovakia is home to a 570,000-strong Hungarian minority and the provision was one of the main sticking points in treaty negotiations.

Diplomats in Bratislava said the resolutions should have little effect on implementation of the treaty. But they said there was "a high degree of concern' about the anti-subversion law, which is open to subjective interpretation.

Mr Juraj Schenk, Slovakia's foreign minister, tried to put a brave face on the government's predicament by claiming the law was similar to legislation in, for example, Sweden, Germany and Belgium. EU diplomats said such comparisons were "gravely out of context".

Opposition leaders and the Roman Catholic church had also attacked the law for its "Stalinist" overtones, Mr Peter Weiss, leader of the opposition Democratic Left party, said it would further isolate Slovakia from the European mainstream and undermine the relationship with Hungary which ratification of the treaty promised to put on a new plane.

The law must be signed by President Michal Kovac, who has previously opposed other controversial measures adopted by Mr Mecian's government. Some observers said the president might refuse to sign

Home away from home for Germans' money

man subsidianes in bold)

But could banks be helping them use Luxembourg as a way to evade tax? Andrew Fisher reports

izens quickly decided it was

time to bare their souls to the

One banker says the authori-

ties clearly made the raids as

public as possible to prompt

such declarations. "They were

hoping to scare people out of

the woodwork and get them

marching to the tax authori-

ties." Others say the raids were

also aimed at deterring those

contemplating use of foreign

accounts, which tax officials

tax inspectors.

10 biggest, including the three most profitable, have German parents. Of the 222 banks there. 72 are German, far more than from any other country. But Luxembourg's attraction to banks, institutional traders

and private customers has recently excited the interest of a new and less welcome group - German tax officials. In a series of highly publicised raids, tax inspectors have marched into banks and their employees' homes to seek details of private accounts. The aim is to find out whether Ger-

man residents have evaded

admit. HCM lost 10 per cent of its customers after the raids. taxes and if banks have helped Bankers feel they, their Lux-In the words of one German embourg operations and cusinspector: "When someone tomers have been unfairly climbs through a window to tarnished and even "criminalised". The head of one German steal, there's usually someone holding the ladder." On the bank subsidiary there says: Luxembourg has been pushed ladder is the customer susinto a corner in a way it does pected of evading taxes by sending money to the Grand not deserve." Duchy, with its strict bank Yet it was not private client secrecy laws, or elsewhere.

business which at first drew German banks - led by Dresd-Holding the ladder is the bank employee. If tax officials and ner in 1967, followed by Deutsche in 1970 - to Luxembourg. state prosecutors' suspicions are confirmed, many ladders The absence of minimum have been propped up against reserves then made it a favourable place to carry out big lending, financing, eurobond many windows.
But banks vehemently reject this interpretation of their and other wholesale banking activities. It is not illegal to transactions. send money abroad, if tax is paid later, nor to take it out of

Even though Germany has lowered its minimum reserves, Luxembourg still has an edge for the large-scale institutional and other financial dealings which form the bulk of banking activities there. The skilled multi-lingual workforce, excellent infrastructure and helpful administration add to the The latest big bank to be attractions. Deals can be agreed quickly.

> s a result of Luxembourg's growth as a financial centre, nearly 20,000 people work directly in banking and up to 7,000 more in related legal, advisory and

uxembourg attracts Ger- Merrill Lynch of the US, Nord- other activities. Banking and man banks like bees to deutsche Landesbank and investment account for more ⊿a honey pot. Five of the Trinkaus & Burkhardt. So far, than 15 per cent of gross the investigations – still at an domestic product and 40 cent of tax revenues (including early stage - have produced little, though some nervous citbanks and their employees).

Thus the German tax raids have been viewed in Luxembourg with some concern. "Whether they solve the problem or create another big problem is far from sure," says Mr Pierre Jaans, head of the Luxembourg Monetary Institute, equivalent to the central bank. We hear that some customers leave Luxembourg as a result. But they may leave certain banks to join other banks

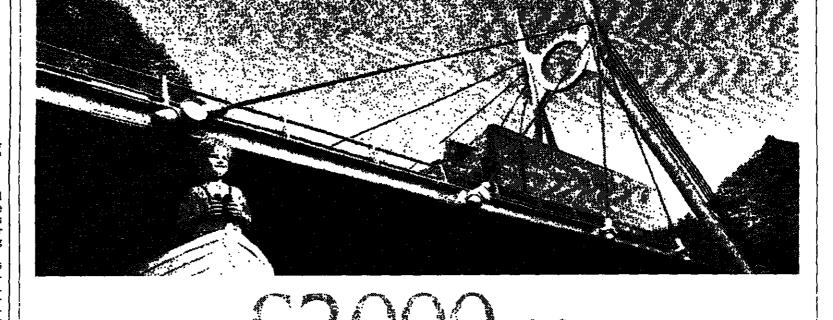
e reckous only about a third of Luxembourg's total banking business comes from private clients. "There is often an exaggerated view of the importance of private banking." Certainly, it has stagnated since the raids. But he does not think they have harmed the Grand Duchy's rep-

For really rich clients, Lux-embourg is not necessarily the preferred investment centre anyway. "The old money was in Switzerland," says one German banker.

Bankers say average assets of people sending money to Luxembourg - much of which flows back into the German capital market DM500,000, typically Mittelstand (medium-sized company) owners rather than the super-

Not all are dishonest or provoked by Germany's high income taxes into hiding their investment earnings.

But until European taxes are harmonised, a distant prospect, the problem will remain. The raids have certainly rung alarm bells in the minds of taxpayers, but many who have successfully evaded taxes will continue to do so. Meanwhile, banks wait to see who will be raided next.



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Bangladesh PM yields to opposition

South Asia Correspondent

Mrs Khaleda Zia, Bangladesh's prime minister, yesterday asked the country's president to form a neutral caretaker government to preside over fresh general elections in May. giving in to the central demand of the main opposition

parties. The concession promises to break a deadlock which has paralysed the country's political system for two years, led to an opposition boycott of general elections held on February 15, and plunged the country into sustained strikes and violent protests. The unrest claimed more than 80 lives and gravely harmed the country's tragile economy.

Mrs Zia called on President Abdur Rahman Biswas to form a politically neutral 11-member administration, to be headed by a "chief adviser", expected to be a former chief justice. The move follows Tuesday's passage by parliament, domi-nated since the boycotted poll by Mrs Zia's Bangladesh Nationalist party, of a constitutional amendment granting the president such powers. Offi-cials in Dhaka said they expected the president to move swiftly to meet the prime minister's call.

The prime minister's move fulfils a broad pre-electoral pledge that she would use her party's inevitable victory in dwindled due to strikes.

ruary poll to create the "atmosphere" for fully contested elections. Mrs Zia then claimed she could not create a "neutral, caretaker government" while lacking a two-thirds parliamentary majority needed to make the necessary constitutional changes. But having won the boycotted poll with a sufficient majority she found she was

unable to govern. The three main opposition parties, the Awami League, the Jatiya party and the Jamaat-i-Islami, are likely to greet the move as an unalloyed victory for the street-based protests they have sustained since they first boycotted and later resigned from parliament over the issue last year, constitutionally forcing the recent poll.
"Khaleda Zia has accepted

the concept of a neutral caretaker government," said Mr Mohammed Nasim of the Awami League. "Now she can expedite the process by step-ping down immediately." Opposition strikes and pro-

tests have in the past three weeks intensified to the point of making Bangladesh virtually ungovernable.

Troops were last week deployed at the country's main port of Chittagong to safeguard the country's exports, 60 per cent of which come from a garments industry that had already seen nearly a quarter of its factories close as orders

Dispute over 'temporary' judges

Pakistan ruling may spark crisis

By Farhan Bokhari in Lahore

Pakistan's judiciary has locked horns with the government in a dispute that threatens to provoke a constitutional crisis and is already throwing the country's legal system into turmoil. The upheaval follows a supreme court ruling last week that appointments of "temporary" judges to superior courts were not valid because the chief justices of the four high

courts and the supreme court were not consulted. Successive governments over the past several years have

chosen to appoint temporary judges, whose lack of tenure made them potentially more subject to political influence. They now number about a third of those serving in the higher courts. The supreme court ruling came in response to a petition

filed by a lawyer seeking to clarify the judges' position. Some legal experts say the judgment has opened the door for verdicts in a large number of legal cases over the years to be challenged on the grounds that they were handed down by temporary judges. The government of Ms Ben-

azir Bhutto, the prime minister, is waiting for a detailed written judgment from the deciding how to proceed.

The ruling has been controversial even within the legal community. A meeting of Pakistan's largest bar association to discuss the issue yesterday ended in disarray after just seven minutes. Mr Khalid Ranjha, president of the Lahore high court bar association, called off the meeting of up to 300 lawyers at the Lahore high court. Lawyers opposed to the ruling attacked it vocally as anti-democratic, while those in favour shouted for its immediate implementation so that

the supreme court's authority was firmly established.

Ms Asma Jehangir, Pakistan's best known human rights lawyer, says: "If the government openly defies this judgment there can be a complete constitutional crisis" and then a possibility of the government falling. But Ms Jehangir has also criticised the judiciary for taking a "politically moti-vated" decision which she maintains seeks to undermine the authority of the executive. This judgment has come because of a background of political polarisation and politicisation of the judiciary."

Many lawyers refer to the long years of martial law when a judiciary appointed by former dictators such as General Zia ul Haq, the last military president, was used to harass civilian politicians. They say that the ruling would undermine the authority of the present democratic regime.

But others urge caution. Mr Ranjha said before the meeting that the decision could be a "catalytic agent" for a political crisis, especially if the govern-ment decided to defy the court's verdict by not consulting with the chief justices before further appointments. Mr Abid Hasan Minto, one of Pakistan's most respected lawyers, said: "If the government defies this judgment unnecessarily and does not implement it or does not seek its clarification, then they are heading themselves towards a political

The uncertainty since the verdict is undermining life in the country's higher courts. According to Ms Azra Qureshi, a barrister at the Lahore high court, "Ordinary clients are being affected because the (temporary) judges are staying in their chambers" instead of coming to courtrooms to hear

Alarm as China leans on HK civil servants

When a senior Chinese official said to implement tests for civil servants this week that Hong Kong's top civil would undermine the interests of servants must pledge support to a controversial appointed legislature which will replace the territory's elected body next year, alarm bells rang anew.

Mainland officials and pro-Beijing politicians in Hong Kong remained guarded about whether the statement by Mr Chen Ziying, deputy director of the Hong Kong and Macao Affairs Office, represented a firm policy. But the local press greeted the news with headlines such as "bombshell". Democratic politicians predicted damage to morale among the territory's 180,000 civil servants and stressed the importance of the administration's neutrality after the handover to Beijing. Governor Chris Patten, who is

strongly opposed to a provisional Leg-islative Council, warned that attempts

Hong Kong and called for a clear line from Beijing. "If you do things to government before 1997 which damage its authority, that has consequences after 1997," he said.

Such responses reflect the vital role of the civil service in the transition process. The "one country, two systems" formula which underpins the handover and which is intended to guarantee autonomy for Hong Kong depends on the ability of the civil service to resist external interfer-

"The civil service and particularly figures like Anson Chan will shoulder the burden of safeguarding the Hong Kong system," says one senior executive, referring to the head of the civil service who is backed by many officials and businessmen for one of

the top posts after 1997. Fears that senior officials will be pressed to support the provisional legislature, which is strongly opposed by Britain and Mr Patten, present a potentially acute dilemma for Mrs Chan and other government secretaries, such as Donald Tsang, finan-

cial secretary. Given that the chief executive, the head of the post-1997 government, is due to be appointed during the autumn and will then determine the administrative team, conflicts of interest could paralyse the administration and jeopardise the chances of senior officials hurdling the handover.
The high stakes and concerns for

civil service morale have prompted a measured response from senior officials. Mrs Chan, who expressed regret at Sunday's decision by China to replace the existing Legco, said that

ment on "individual utterances". She stressed the importance of continuity and morale in the civil service and pointed to the criteria for the appointment of senior officials laid down in the treaties governing the handover. According to these treaties the only pledge that senior officials must make is to uphold the basic law, the consti-

tution for Hong Kong after 1997, and to be loyal to the Special Administrative Region, as the territory will then be known. The problem, however, is that the

basic law and 1984 Sino-British Joint Declaration on Hong Kong make no reference to the provisional Legco, which emerged from the failure of Britain and China to agree on a "through train" legislature and which has rapidly become the focus of dispute between Beijing, London and

ASIA-PACIFIC NEWS DIGEST

Work starts on

Manila railway

After years of bureaucratic in-fighting, work began yesterday on a mass transit railway in Manila which is seen as the long-

17km elevated urban railway President Fidel Ramos said the

\$660m (£430m) project would be funded entirely by the private sector under the country's build-operate-transfer (BOT) laws. The mass transit system, which will link the capital's business district in Makati to key points in the city on a

passengers a day and will cut pollution levels by up to half,

according to a study by the Asian Development Bank. The

highway linking Manila to Clark air base and Subic Bay

\$4bn master-plan, drawn up by the ADB and Japanese

system over the next five years.

scheme is expected to be completed by mid-1998.

The Philippine government also said yesterday that work on a series of arterial transport schemes, including a 180km

Freeport, the former US military bases converted into special

economic zones, would get under way this year. The elevated rail project launched yesterday is part of the government's

government, to modernise and integrate Manila's transport

A consortium to build the project, led by local groups

semi-circular route, will have a capacity of up to 1m

term solution to the Philippine capital's worsening traffic problems. At the opening ceremony for construction of the

Hong Kong. This dispute threatens to spill into other key areas of the transition. And while the minutes of Lecco might seem remote to many Hong Kong's senior civil servants; such as Mrs Chan and Mr Tsang, are well known and respected public figures. A perception that obstacles were being placed in their path would undernine confidence in the transition.

Mr Shen Guotang, China's foreign

ministry spokesman, hinted that additional obstacles would not be constructed. "We judge Hong Kong people by whether they love the motherland and whether they s motherland and whether they support the basic law," he said. But the Legco issue will not be easily resolved and in the tense diplomatic atmosphere it has created, more pot-holes may shake the journey back to China.

John Ridding

Beijing puts off Three Gorges issue of bonds

By Tony Walker in Beijing

China will defer for the time being the issue of bonds in international markets to fund its controversial \$30bn (£19.5bn) Three Gorges dam. following a strong build-up in its own foreign exchange

Mr Guo Shuyan, vice chairman of the Three Gorges Project Construction Commission. said plans had been shelved to issue \$300m of bonds in the Japanese and US markets.

Because of the build-up of China's foreign exchange reserves we may be able to solve our funding problems on our own," said Mr Guo in an interview, "but of course this will depend to an extent on the availability of export credit."
The Three Gorges Commission, which is overseeing con-

struction, had planned to issue \$100m in bonds in 1995 and a further \$200m this year. It estimates the cost of imported equipment, including generators and transmission lines, at about \$3bn.

Mr Guo said the commission's ability to fund what will be the world's biggest hydro-

expected to launch limited

open market operations from

next Monday in a critical step

towards developing its finan-

cial markets and making its

In Beiling, an International

Monetary Fund official said it

would take several years for

the Chinese to move to a fully

fledged open market for trea-

sury bills and other tradable

instruments, but this marked

He said a shortage of trea-

an important beginning.

currency convertible.

power scheme from China's own resources would depend partly on the continuing healthy state of its foreign exchange reserves, which exceeded \$70bn at the end of

1995. He said the commission had not fully tested the international market for export credits because the Three Gorges project had not yet entered the phase where it needed a great deal of imported equipment.

It had borrowed \$100m from the Bank of China to purchase trucks and heavy earthmoving equipment for the project's first stage, construction on which began in 1994. The Three Gorges scheme is due to be completed in 2009

with 26 generators producing 84.7bn kilowatt hours of electricity, equivalent to a ninth of China's national total in 1993. The first two generators would begin operating in 2003, and by 2005 an additional eight would be in operation, at which point the project would

become self-financing, accord-

the market by converting cen-

tral bank advances to govern-

Reuter quoted a Chinese

economist as saying trading

volume in treasury bills nor-

mally had to amount to at least

10 per cent of gross domestic

product to enable the central

bank to manage effectively

monetary policy. China has about Yn80bn (£6.25bn) of trea-

sury bills available for trading,

less than 2 per cent of last

year's GDP.

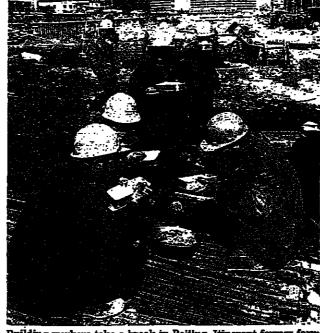
ment into short-term paper.

Open market operations to start

icy, but there were ways open ment earlier this year of an

China's central bank is to the authorities to enlarge interbank market for the Chi- China's financial sector

ing to Mr Guo. The commission vice chairman was critical of opposition from the US National Security



Building workers take a break in Beijing. Itinerant former farm workers are taking part in city building boom across China seems

Council to the US Export-Import bank providing funding for the Three Gorges project. The administration is concerned about environmental consequences and displacement of people. Up to 1m people will have their homes inundated or otherwise made

uninhabitable. Eximbank's China window was closed for a month as a result, before reopening on Monday. "We don't find it very

nese yuan based on 35 regional

trading centres. Reform of

financial markets is a priority

in the latest phase of China's

the central bank controls inter-

est rates through the imposi-

tion of quotas on loans. Mone-

tary policy has been largely

the function of a planned econ-

omy with the imposition of credit ceilings in line with the

national plan. But under a

market-based system to deter-

Under the present system

modernisation.

wise of the National Security Council to make such a decision," said Mr Guo. "From whatever aspect you look at it, the Three Gorges project will benefit the Chinese people and help modernise the Chinese

Caterpillar and other US companies anxious to supply equipment to the giant project are lobbying the administration to reverse the National Security Council position.

The IMF representative said

reforms appeared to be pro-

ceeding according to plans laid

down in 1993, including open

market operation on an experi-

mental basis. "This is a bona fide reform," he said. "The Chi-

nese are moving quite rapidly

to get market-oriented tech-

niques in place. Everything

they have done so far in terms

of financial sector reform has

China has said it plans to

by and large been successful."

make its currency convertible

on the current account by 2000,

Japanese stop-gap budget passed Japan's troubled national finances were restored to order

including Ayala Land, the country's largest property company, and Fil-Estate Management, a Chinese-Filipino group, has

sought a revision of commercial clauses governing the 25-year

yesterday when the lower house of parliament approved a Yll.600bn (E71bn) stop gap budget to fund the government for the first 50 days of the fiscal year starting next Monday. Agreement was made possible by the main opposition party's decision on Monday to lift a three-week parliamentary blockade, mounted in protest against an unpopular scheme to use public money for the liquidation of bankrupt *fusen* housing loan companies.

The stop-gap budget is scheduled for agreement tomorrow by the upper house, the final legislative stage. Parliament will then resume debate early next month on the full-year Y57,100bn budget, which contains the funding for the jusen

■ The Tokyo District Court yesterday handed down the first verdict following last year's nerve gas attack on the Tokyo subway, jailing Mr Seiji Tashita, a 26-year-old member of the Aum Shinri Kyo cult, for seven years for helping to produce the sarin gas.

Court rejects Kumaratunga line

The Sri Lankan appeal court ruled yesterday that two opposition-held provincial councils dissolved in January on President Chandrika Kumaratunga's orders were dismantled unconstitutionally. The ruling was expected to cause political embarrassment for Mrs Kumaratunga and her government before local government elections and a crucial referendum expected in the near future. Provincial governors dissolved the two councils in North-Central and Sabaragamuwa on January 3 after allegations of corruption and misuse of funds. Both councils were ruled by the United National party whose 17-year rule was ended by Mrs Kumaratunga's People's

sury bills meant that, for the China's decision to begin mine interest rates and but Chinese leaders have indiopen market operations in treasury bills and other instrucredit China would be taking a big stride towards building time being, open market cated they are anxious to bring Alliance in the 1994 presidential and general elections. Local operations would have a limgovernment elections have to be held by May. Reuter, Colombo Japan takes many small steps to deregulation

By William Dawkins in Tokyo

The Japanese government plans tomorrow to unveil what promises to be a modest package of economic deregulation measures, likely to be in line with the low expectations of business lobbies and trade partners.

A ministerial panel yester-day put the finishing touches to a draft of roughly 550 economic deregulation steps, submitted by individual ministries over the past few weeks, the fourth such package over the past year. This is part of a three-year programme to April 1998, intended to curb Japan's

costs and barriers to competition, which are seen as a constraint on growth and a factor in the high trade surplus.
Officials of the Keidanren,

the leading business federation, said the draft earned high marks for the sheer number of proposals, but ignored the most important deregulation points which it had proposed to the government.

According to advance announcements to the Japa-nese press, a series of technical financial measures are proposed - including some relaxation of foreign exchange trading procedures for indus-

perennially high business trial and securities companies, easing the listing rules for entrants to the over the counter market which operate in the service sector, and reducing the minimum unit price of commodity funds.

Financial market deregulation has been pushed hard by a formerly cautious Finance Ministry over the past year, in an attempt to stem the loss of capital market business to cheaper centres in Asia and

Other significant deregulation steps in the draft include greater access to local telecommunications networks for private telephone compa-

nies, fewer restrictions on dominant state-controlled teleimported building materials, and the easing of official price approvals for mobile phones.

Measures sought by the Keidanren but omitted from the draft plan include the lifting of a ban on holding companies, the removal of restrictions on the kinds of temporary jobs which employ-ment agencies may provide and the relaxation of remaining constraints on foreign lawvers' freedom to work in Japan. A government panel has proposed delaying for another year a decision on whether to split up Nippon Telegraph and Telephone, the communications carrier. The draft is however, rich

with extremely small deregulation steps which are likely to have little impact on business costs. These include a proposal to allow an increase in the number of city-centre taxis, where there is already a surplus, and another plan to allow convenience stores to sell vitamin compounds, popular as hangover cures. Final details are to be approved at a cabinet meeting tomorrow.

Economists in Tokyo saw

recovery had reduced the government's sense of urgency in deregulating the economy. Policymakers "are not feeling a great deal of pain or fear," said Mr Robert Feldman, director of economic research at Salomon Brothers Asia.

While cautious, the draft package was "another step in the right direction," said Mr Richard Werner, chief economist at Jardine Fleming Securities: "Every little concession that they make is a reduction in bureaucratic power. They cannot move backwards." the draft plan as a sign that the yen's recent stability and the beginnings of economic See Editorial Comment.

Notice to the Warrantholders of

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BIS outlines forex settlement risk strategy

NEWS: INTERNATIONAL

The New York Fed's William

Forex settlement risk will go

to the top of banks' agenda

Echo are already in operation, while

More ambitiously, the Group of 20

leading international banks is plan-ning the creation of a global clearing

house bank to provide real time pay-

The BIS recommends that central

banks extend a helping hand to such

nisms, for example by providing

credit facilities - even though it

warns that central clearing banks on

the scale envisaged by the G20 could

consequences for monetary policy.

multi-currency settlement mecha-

ment versus payment.

McDonough yesterday

Concern has grown about payment exposure in a \$1,230bn-a-day market, writes George Graham

hen Bankhaus Herstatt, a small Cologne bank and lancard lapsed in 1974, it cost its foreign exchange trading partners more than \$620m in uncompleted deals and created a whole new category of risk for central bankers toworry about.

MARCH 3

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Section comments &

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Marie, _{an}

Two decades later, central bankers' fears about what has become known as Herstatt risk have been confirmed by banking crises such as the failure in 1990 of Drexel Burnham Lambert, the US investment bank, and the Bank of Credit and Commerce International (BCCI) in 1991, or the attempted coup d'état in Moscow in

Last year, their fears were revived again when the collapse of Baring Brothers, the UK bank, threatened to block the settlement of Ecu50bn (£39bn) of payments, even though Barings itself was involved in less than 1 per cent of them.

In a report published yesterday lem. With the rapid growth of foreign under the auspices of the Bank for International Settlements, central banks from the main financial centres outlined a three-pronged strategy to be pursued over the next two years with the goal of substantially reducing the extent of settlement risk in

the foreign exchange market.

The problem arises because payment mechanisms in different countries work in different ways and open at different times. A bank on one side of a foreign exchange deal may have handed over D-Marks irrevocably in Germany some hours before the US payments system can deliver the dollars it expects to receive in return. That may seem like a small risk, but with an estimated \$1,230bn chang-

Bahrain's ruling al-Khalifa

family said yesterday it would put on trial the Shi'a Moslem

clerics it accuses of fomenting

the increasingly violent cam-

paign to restore constitutional

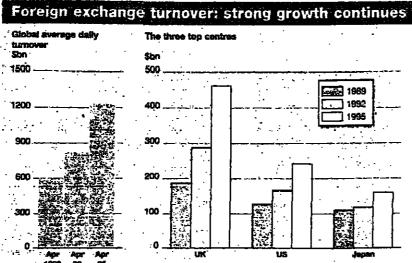
Sheikh Mohammed bin Mubarak al-Khalifa, foreign

minister, said the Gulf finan-

cial centre was determined to

resist demands to reinstate the

National Assembly dissolved in



versus payment, • Central banks to improve their

The strategy contained in the BIS

lateral ways of reducing settlement risk by netting exposures (setting a single net payment rather than paying each amount in full) or by allowing "real time" settlement in which both sides of a trade are paid over simultaneously - known as payment

national payments systems and to press their domestic banks to stiffen their risk controls. These goals are, on the face of it,

well within reach. Many banks, for example, already impose limits on their own exposure to other banks, or by date. Application of "best practice" across the industry could, the BIS calculates. reduce exposures by half or two thirds.

On an industry scale, too, netting exchange market, even a small hicrup can create a massive liquidity prob
exchange settlement exposures.

On an industry scale, too, netting arrangements such as FXNET and absorbing big investments of time and money. "Despite their considerable capacity

to reduce FX settlement risk through individual and collective action, many banks remain sceptical about devoting significant resources to such efforts," notes the BIS report.

It complains of failure to recognise that banks can routinely incur significant settlement risks overnight and during weekends: a mistaken view that foreign exchange exposure represents less of a risk than a loan; and false comfort that major banks trading in the foreign exchange market are "too big to fail".

Where central hankers see Barings as a frightening warning of how close the Ecu clearing system, came to collapse, many foreign exchange dealers, by contrast, see it as proof that the market and the authorities can deal with a future problem of this

The limited investment that many the Multinet clearing house bank hopes to start operations this year. private sector banks are willing to invest in dealing with Herstatt risk may not be good enough to satisfy the

central banks.

The BIS report's initial recommendation is that central banks should use "moral suasion" to encourage banks to adopt measures to control their settlement risk.

But it also suggests the possibility of supervisory guidelines on the measurement of foreign exchange settlement risks, regular confidential reporting and perhaps public disclo-sure of exposures.

create a serious drain on liquidity in many domestic money markets, with If that does not prove enough, the report warns, central banks might But, to the evident irritation of the also consider framing formal limits on central banks, private sector bankers rank Herstatt risk considerably lower foreign exchange exposures or includ-ing foreign exchange among the risks against which banks have to hold a on their list of priorities than issues such as market risk, which are now

INTERNATIONAL NEWS DIGEST

Rabin's assassin jailed for life

Yigal Amir, the rightwing Jewish fanatic who assassinated Israeli prime minister Yitzhak Rabin last November, was jailed for life yesterday after being found guilty of murder. Presiding Judge Edmond Levy said the 25-year-old student had acted with "premeditation and astounding composure". Judge Levy said: "He is not worthy of mercy because he lost all semblance of humanity." The court rejected the defence claim that it was a case of manslaughter because Amir had meant only to paralyse Mr Rabin to stop the Middle East peace process. Amir described the proceedings as a show trial and told the court be "acted for the Israeli nation".

The report on security lapses of the day of the assassination is to be published today. Julian Ocanne, Jerusalem

Likud lurches further right

Israel's rightwing opposition Likud party lurched further to the right yesterday after two hawkish generals emerged as the party's most popular leaders in internal party primary elections. Retired general Yitzhak Mordechai, a newcomer to politics, topped the list of candidates to stand in parliamentary elections on May 29. In second place was Mr Ariel Sharon, a hardline former army chief and defence minister who was the architect of Israel's invasion of Lebanon in 1982.

On Tuesday the ruling Labour party elected four former generals in the top 10 places in its primary. Political experts said the results of both primaries showed the depth of security concerns following a spate of suicide bombings by Palestinian

Rand plunges on Zulu fears

Fresh fears about the stability of President Nelson Mandela's post-apartheid government hit the South African rand and bonds yesterday. The rand slumped to 3.9875:90 against the dollar in late trade, a loss of more than four cents on the day. and the lowest level since February 21, when it touched an all-time low of 4.03. Foreign exchange dealers said the currency was hit by early selling from London with foreign investors unnerved by a planned march today to commemorate the killing of eight Zulus two years ago.

Today's march is seen as a potential flashpoint in the rivalry between Mr Mandela's African National Congress and the Zulu-based Inkatha Freedom Party (IFP). Police expect 10.000 Zulus, carrying traditional weapons in public in defiance of a Reuter, Johannesburg. ban last week, to join the march. Survey: Investing in South Africa, separate section

Liberal to head Islam university

The leadership of Egypt's Al Azhar University, the most prestigious and oldest academic institution in Sunni Islam. has passed into the hands of Sheikh Mohammed Sayyed Tantawi who, as Egypt's Grand Mufti, was noted for his tolerance and liberalism. The appointment, made yesterday by President Hosni Mubarak, follows the death of Mr Tantawi's ultra-conservative rival Sheikh Gad al Haq Ali Gad al Haq.

Egyptian intellectuals view the government's choice as an enlightened attempt to turn back the conservative orthodoxy of Al Azhar which was encouraged by the former Grand Sheikh during his 14-year tenure as leader of the 1,370 year-old university. But some Islamic scholars believe that the appointment of such an overtly pro-government Grand Sheikh will serve only to undermine further Al Azhar's standing in Egypt and within the Moslem world. James Whittington, Cairo

exchange turnover, a Herstatt-sized failure today could run to billions.

Some banks say they routinely settle foreign exchange trades worth more than \$1bn with a single trading partner on a single day - and they can build up as much as three days exposure by sending irrevocable payment instructions to national payment systems before actual settle-

That means that foreign exchange exposure to a single bank could rank in the billions - enough to shake even the largest and best capitalised of banks.

report calls for: • Individual banks to improve the ing hands daily in the foreign management of their foreign

rather than unite" Bahrainis.

have chosen our way for-ward, we're going to do it our

way," he said in an interview.

Sheikh Mohammed was

speaking a day after Bahrain

carried out the first execution

connected to the 16-month-long

agitation, and as the govern-

ment braced itself for a second

night of rioting in Shi'a vil-

lages which opposition sources

Bahrain's rulers take hard line on Shia By David Gardner in Manama, democracy" would "divide Bahrain for more than two centuries. However, like the other "We say openly: that won't work here. We are saying we absolute monarchies of the oilrich but now fiscally strapped

Gulf, they are under pressure

to share power as Kuwait's al-

Sabah royal family has had to

do with an elected National Assembly. Bahrain's Sunni Moslem rulers, however, have rallied sup-port from neighbouring Saudi Arabia, from the US, which headquarters its Fifth Fleet here, and from the UK, the for-Vational Assembly dissolved in say has already claimed three mer colonial power.

1975. The al-Khalifa claim that
1976. The al-Khalifa have ruled Iran's Shi'a Islamic revolution-

ary regime is manipulating the Shi'a majority to destabilise the whole Gulf, although they have so far produced no proof. The leading Shi'a clerics are don't want to escalate things". formally seeking only a But he said the agitation was Kuwaiti-style assembly - more an auditor than a legislature, before which appointed minis-

ters must appear - and in this

they are supported by sectors of the Sunni community. But Sheikh Mohammed insisted that "we have a fundamentalist movement here which wants to govern, and not only in Bahrain." He stopped short of saying he said.

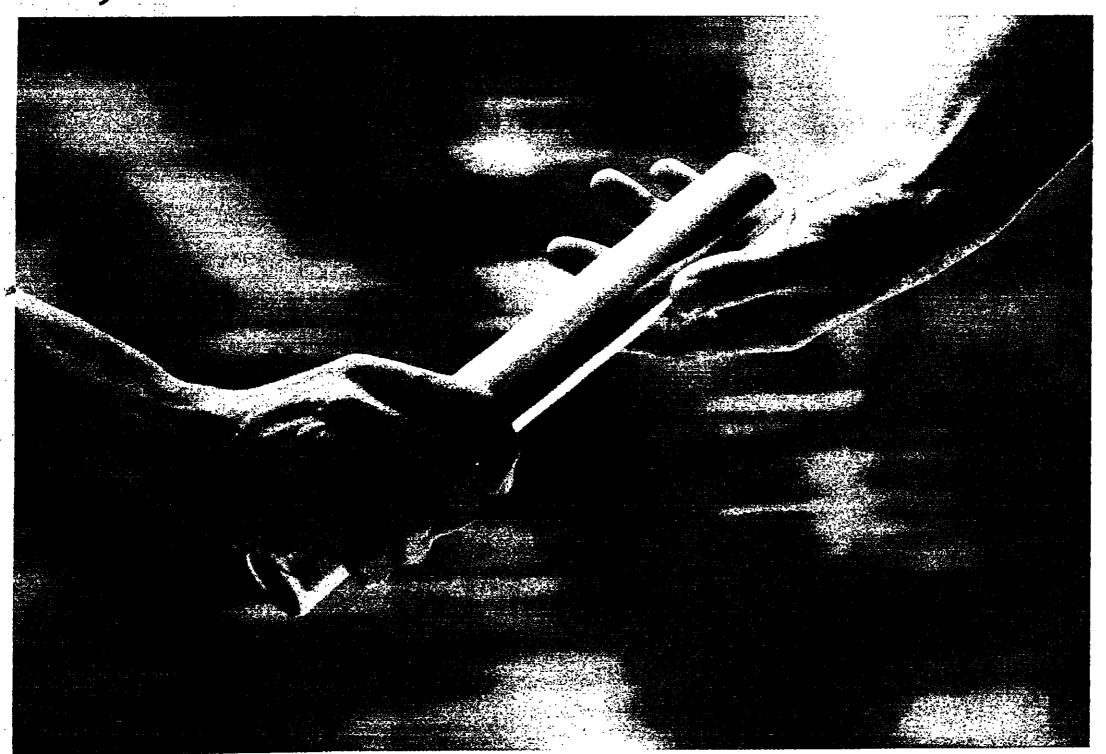
Iran was behind this year's bombings of hotels, banks, and

clearly organised, its leaders trained, and supported financially by "certain foreign forces". He also complained about deported Shi'a clerics such as the charismatic Sheikh Ali Salman using London as a base to attack the government. "They use the language and the cover of democracy while their allies here use bombs,"

Sheikh Abdelamir al-Jamri and other leading Shi'a clerics businesses in Manama, the now in jail would "be put on Bahraini capital, saying "we trial", the foreign minister said, and "there they will have to explain their role and who is behind it."

Mr al-Jamri is a former MP and was the government's main interlocutor in a "dia-logue" last year, which gave Bahrain eight months of peace. The violence resumed in January, moving from the outlying Shi'a villages to Manama, after both sides accused each other of failing to honour their

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Hoechst is an international group of companies spearheading innovation in health care, agriculture and chemicals. With a staff of 160,000 people worldwide, annual sales total DM 52 billion.

Drugs makers face anti-trust probe

By Richard Waters in New York

Anti-trust authorities in the US have launched what could become a wide-ranging investigation into the way drugs companies set their

The Federal Trade Commission inquiry is believed to have been triggered by a recent agreement by a group of drugs companies to pay around \$400m to settle a civil anti-trust suit

brought by small retail pharmacists. However, the terms of the review have been drawn widely to allow FTC investigators to examine how the big pharmaceutical companies arrive at their prices for other custom-

the enquiry maintained yesterday that they did not collude in setting prices. Schering Plough, for instance, repeated earlier assertions that its prices are arrived at "entirely legally" and are "determined in response to market

Companies being reviewed include big non-US manufacturers such as Glaxo Wellcome, as well as big US manufacturers such as Merck and American

The Federal investigation comes at a time when pharmaceuticals companies have begun to raise their prices in the US again, after a period in which most had held them level. Political pressure on the drugs makers from the early A number of the 22 drugs makers years of the Clinton presidency has

The FTC's review follows an agreement by a group of large drugs companies to settle a claim from retail pharmacists that they had colluded in charging higher prices to pharmacists than they did to other, larger custom-

In an order authorising the inquiry. however, the agency's commissioners said its terms of reference covered whether the manufacturers were "engaging in unlawful concerted activities to raise, fix, maintain or stabilise the prices of pharmaceutical products in the United States."

Even if the FTC's investigation focuses primarily on prices charged to

receded, following the failure of the small pharmacists, it could prove more administration's healthcare reform damaging to the drugs makers than the settlement they recently agreed. That settlement did not require the manufacturers to change their pricing practices in any way. Any action by Federal regulators, on the other hand, would almost certainly require a change in

practice. News of the inquiry prompted a broad fall in share prices among US drugs companies. However, some Wall Street analysts played down the significance of the review.

"I don't believe anything which will be uncovered will be to the detriment of the industry," said Mr Arvind Desai, an analyst at Mehta & Islay. "Pricing has been an individual company decision in

Jurek Martin on why the plain sailing is over for the Republican candidate

Tricky task for triumphant Dole



a single extra delegate to Republican presidential ber opponent. nomination. now faces the

tricky task of keeping alive US ELECTIONS public interest November 5 in his campaign

in the months ahead. Following sweeping victories in Tuesday's California, Washington and Nevada primaries, he spoke of the "long dry spell" before the mid-August party convention in

The Senate majority leader hinted he might float names of possible running mates and cabinet members in a prospective Dole administration "to

By Michael Prowse

The US economy is rebounding

after a sluggish period at the

end of last year, Mr Alan

Greenspan, chairman of the

Federal Reserve, indicated

He spoke following the

release of official data showing

an unexpected 2.5 per cent

decline in orders for durable

goods last month. However,

economists said the decline

reflected an erratic fall in

defence and civilian aircraft

Mr Greenspan said the

economy was "moving past the

disruptions that had slowed it

in previous months." Much if

not all of a needed reduction in

corporate inventories had been

congressional testimony.

upbeat

finishing with New Jersey in early June, inconsequential, most of his time will be spent in Washington in high profile legislative battle with President Bill Clinton, his Novem-

Mr Dole's win in California which has the largest delegate haul of any state, with 165 -put him way over the 996 delegates needed to become his party's nominee. Mr Pat Buchanan, the conservative commentator who was trounced in the western primaries, conceded Mr Dole had the nomination locked up. But he refused to withdraw from the race and continued to hint he could leave the party if his policy

demands were not met. Mr Ross Perot, the 1992 independent candidate, this week embarks on a nationwide speaking tour reminiscent of his activities before his decla-

US sees a rebound after

dodging 'recession missile'

influences, including high levels of consumer debt, were

not so strong as to seriously

The Fed needed to remain

jeopardise the continued

alert to inflation risks. Recent data indicated "the economy

should be able to continue

operating at a high level of

resource utilisation, sustaining

growth without risking a

reversal of progress that has

been made toward the goal of

Private-sector economists

generally agree with the Fed's

analysis. "It looks as though

we dodged the recession missile," said Mr Robert Dederick, economic consultant

at Northern Trust, a Chicago

The fall in overall orders last

bank, "We're preparing for the

second leg of expansion."

price stability."

Restraining month followed a revised 0.6

expansion of the economy."

ration four years ago. Mr Dole believes another run by the Texas billionaire can only help Mr Clinton's election pros-

An extensive exit poll conducted by the Los Angeles Times on Tuesday underlined some of the problems Mr Dole faces in the general election, especially in California.

About 25 per cent of Republican primary voters, mostly self-described moderates, said they would prefer Mr Clinton over Mr Dole in a straight match-up, with three in 10 opting for the president if Mr Perot were also on the ballot. An extrapolation of the poll found 53 per cent likely to vote for Mr Clinton, 32 per cent for the majority leader and 8 per cent for Mr Perot.

Retired General Colin Powell, whom Mr Dole, at the minimum, would like to entice into

per cent decline in January. However, analysts said the

details were more encouraging

Excluding aircraft and defence

goods (which tend to be highly

volatile) orders rose 0.6 per

cent last month. Orders for

civilian capital goods excluding aircraft – a guide to

investment trends - rose 3.7

per cent last month, following

Mr Greenspan cited a range

of recent data pointing to

healthy growth including

increases in sales of cars and other retail goods, in housing

starts, and in business

spending on capital equipment.

also "reasonably encouraging."

Consumer and producer prices

had been well behaved while

materials prices continued to

edge down,

Reports on inflation were

a 1 per cent gain in January.

ing favourite to be picked as Republican vice presidential candidate. By contrast only 6 per cent wanted Mr Dole to choose Governor Pete Wilson, an indication of how far the incumbent governor has fallen

out of favour in his own state. California also voted on Tuesday on several state-wide propositions. One of them saw a defeat for the National Rifle Association in the easy rejection of an initiative to permit resumed hunting of the mountain lion, banned by the electorate only five years ago.

The state also rejected three initiatives aimed at curbing the influence and income of trial lawyers. One, imposing ceilings on legal contingency fees, failed narrowly, but the other two, introducing no-fault car insurance and the "loser pays" provision in securities lawsuits, went down compre-

AMERICAN NEWS DIGEST

Women-owned

business boom

US women have been forming companies at nearly twice the

rate of all businesses, and revenues at their operations have

report released yesterday said. The National Foundation for

Women Business Owners said the number of women-owned

businesses in the US has increased 78 per cent since 1987 to

7.95m. In contrast the total number of US businesses during

place since the 1980s, when businesses multiplied and the

see that the trend has continued," said Ms Julie Weeks,

26 per cent of the American work force, or some 18.5m

Samper denies cover-up plot

over documents and video tapes to support his claim of

innocence and to show that he personally had led the

president. Mr Mogollon, who spent nearly seven hours

campaign drug funds and exceeding legal expenditure limits. Surin Fondall

government's fight against the drug cartels.

President Ernesto Samper of Colombia has testified that his government did not plot to cover up evidence of drug cartel contributions to his 1994 election campaign and that he had

never made any deal with traffickers. Mr Samper also handed

His testimony came on Tuesday night to Mr Heyne Mogollon of the congressional accusations commission, the only body constitutionally authorised to hear charges against a sitting

questioning the president, campaigned with him and also received some support from the Liberal party funds that he is

Canada curbs US wheat imports

Canada yesterday banned durum wheat imports from the US and restricted other wheat imports from several US states

immediately, durum wheat imports are prohibited from all US

Imports of other wheats and triticale, a hybrid of wheat and

ye, were restricted from Arizona, Texas, New Mexico and

California, states considered high risk areas for the fungus.

is used chiefly in making pasta.

Canada imported only 4,000 tonnes of US durum wheat in 1995 but is a major exporter of wheat to the US. Durum wheat

The US agriculture department on Tuesday quarantined the state of Arizona, four counties in New Mexico and two

counties in Texas in an effort to contain the effects of a karnal

bunt infestation discovered in Arizona durum seed on March

flour. The fungus has never become established at latitudes

8. Karnal bunt reduces yields and affects the taste and smell of

north of the 35th parallel. Canada says. The Canada-US border

because of concerns about karnal bunt fungus, Canadian

agriculture authorities said. Under the curbs, effective

now investigating. Proceedings have been opened against three cabinet ministers for alleged involvement in handling

director of research at the foundation.

over the nine-year period.

increase was notably dramatic for women. "It's gratifying to

Sales at the women-owned businesses reached an estimated

\$2,300bn this year, up 236 per cent from 1987. Employment at

women-owned businesses also grew an estimated 163 per cent

The report said that women-owned businesses now employ

workers. The report found women-owned businesses tend to be

concentrated in the services industry; which accounts for 52

the same period grew by 47 per cent, the group said.

more than tripled over the past nine years to about \$2,300bn.

Mr Tom Proulx, the driving force behind the propositions said afterwards "we were born barded by lies from the trial lawyers," who had been able to outspend his effort. However, one of the other

causes in which he is interested was boosted by the comfortable approval of an initiative creating "open primaries," in which registered Republicans, Democrats and independents would be free to cast ballots in whichever party election they wished. State leaders of both parties had campaigned against this.

Californians also appeared more willing to support public works projects out of their pockets. These ranged from building a new baseball stadium in San Francisco to multi-billion dollar bond issues for schools construction and the seismic reinforcement of bridges and freeways.



David Packard (seated) and partner Bill Hewiett developing the audio oscillator in the rented Palo Alto, California, garage in 1939. The device, for measuring sound waves, gave their company its first commercial success with an order from Walt Disney. An automatic lettuce thinner and a shock machine to help people lose weight were among other early products. Hewlett and Packard had no grand vision of their company's technological direction, unlike many of their modern-day whetever kind of mechanical or stactrica equipment customers required. We that we would [only] have a job for ourselve Packard said last year "That's all we though bout in the beginning ... we hadn't the idea of building a big company."

OBITUARY: DAVID PACKARD

Radical who built group with open management style

avid Packard, a legend throughout the world electronics industry and one of the America's foremost business leaders and philanthropists, died on Tuesday at the age of 83 after a brief

His death marks the end of one of the most enduring and successful business partnerships in the industry. Together with Bill Hewlett, Packard formed the company that bears their names in 1939 - starting out with just \$538 in cash and working in a rented garage in

Palo Alto, California.
Today, Hewlett-Packard has 100,000 employees in 120 countries. The company recorded revenues of more than \$31bn last year and is a leading manufacturer of computers, printers and a broad range of electronic instruments used in industry, science and medicine.

An imposing, six-foot-five with a deep baritone voice, Packard led Hewlett-Packard as president or chairman from the date of the company's incorporation in 1947 until his retirement in 1993.

He was also active in government, serving as deputy defence secretary in the first Nixon administration from 1969 to 1971, and later as a trusted adviser and member of several government commissions. In particular, he belped to foster US business ties with China in the 1970s.

But Packard will be best remembered as one of Silicon Valley's first technology entrepreneurs. When they formed their company, Hewlett and Packard, who met as students at Stanford University, created in northern California the world's largest complex of high-tech industry - a trend thousands of others have followed in the past half-century.

Their influence on corporate America runs deep. Their legacy, and the achievement that: Packard was most proud of, is a management style based on openness and respect for the individual that has became a model for the electronics industry and beyond.

From the outset, Hewlett and Packard believed that employees should have an opportunity to share in the progress of their company. They gave production bonuses to early employees, "and the same share was paid to the janitor as the top manager", Hewlett recalled in a 1992 interview. Later this evolved into an employee stock option scheme, that has become the standard for US high-tech start-ups. "We both felt fundamentally that people want to do a good

job," Hewlett said. "They just" out well in the long run." need guidelines on how to do it." The role of managers, they, "grand vision" of technological believed, was to lead, rather breakthroughs like many of than merely direct.

details of how to manage some thing, but they just don't have leadership capability. And that's one thing that's extremely important," Packard said last year, when his book The HP Way: How Bill Hewlett and I built our company, was published.

"We didn't want to have a 'hire and fire' company," Hewlett explained. At the time. their approach was radical. "Profit was a businessman's sole objective. Labour was considered a commodity that could be bought and sold on the market," Packard recalled in his book.

By contrast the "HP Way" is informal and open. They

From the outset they believed employees should be able to share in the progress

of a company

believed in "MBWA" - management by wandering around. And they rigorously practised an open-door policy. Even today, there are few offices with doors in Hewlett-Packard facilities.

While numerous younger companies have imitated their management style, Hewlett and Packard were in other ways very different from the current generation of high-tech

entrepreneurs.

They did not start out with big ambitions. "We thought we would have a job for ourselves. That's all we thought about in the beginning... we hadn't the slightest idea of building a big company," Packard said last

Neither did they seek financial backers. They were deter-mined not to "operate on borrowed money." Hewlett said. They were also averse to risk. In the mid-1960s, for example, as Hewlett-Packard made its way into the computer market, Packard halted development of a high-speed computer which might have leapfrogged competitors. "It would have been way ahead of even the best computer today," he said 30 years later. But "we didn't want to gamble. Whether we should have, or not, it's too

Hewlett and Packard had no an merely direct. Their modern day counterparts.
"Some people know all the instead, they turned their stails of how to manage some dands to whatever kind of mischanical or electrical equip-

ment customers required. Professors of management are devastated when I say we re successful because we had no plans." Hewlett said with a grin. "We just took on

odd jobs." Some were odd indeed. They included developing an optical device to flush a urinal automatically, and an automatic lettuce thinner, designed to thin out rows of vegetable seedlings, and a shock machine

to help people lose weight.

But Hewlett-Packard found its niche with a device invented by Hewlett during post-graduate studies at Stanford University. The audio oscillator, for measuring sound waves, gave Hewlett-Packard its first commercial success with an order from Walt Disney for use in production of the cartoon feature Fantasia.

Later the company would become an early leader in the market for pocket calculators, despite Packard's scepticism. "We weren't sure we could make money on it," Hewlett said. He eventually persuaded Packard that if they could sell 10.000 they would break even. Well, we sold something like 100,000 in the first year," Hewlett said.

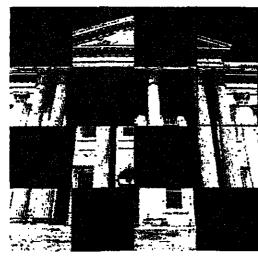
Even outside their company, the two men shared many com-mon interests, jointly operat-ing cattle ranches in California and Idaho and regularly sharing family holidays. During Packard's final illness, Hewlett was a daily visitor to his friend's bedside.

Today in California the Packard name is associated with philanthropic activities. There is the Lucile Salter Packard Children's Hospital at Stanford, named after his late wife, and the Monterey Bay Aquarium, a research facility as well as a popular tourist attraction, funded by the Packard family foundation. Both Hewlett and Packard are also well known as benefactors of Stanford Uni

For the past 30 years, the Packard foundation has distributed about \$35m a year to support education, medicine. the arts and conservation. The trust will now receive all Packard's 9.2 per cent stake in Hewlett-Packard, worth about \$4.4bn. Editoriai Comment, Page 13

Louise Kehoe

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₹PŌORS

By Pascal Fletcher in Havana Cuba's leadership has responded to tougher US economic sanctions by retreating into a harder-line communist STANDARD It says it will continue cau-

tious state-controlled economic reforms, but will resist efforts or influences that seek to subvert, corrupt or divide its oneparty socialist system. Mr Raul Castro, defence min-

Cuba retreats behind hardline stance ister, brother of President Fidel Castro and the number two in the ruling Communist party hierarchy, told the party's central committee at the weekend that Cuba should "combine our economic opening with ideolog-

> The US this month tightened its economic embargo against Cuba in retaliation for the February 24 shooting down by Cuba of two civilian aircraft. The measures allow action in

US courts against foreign companies benefiting from or "trafficking" in assets seized after the Cuban revolution.

In a separate report Cuba's leading economic strategist, vice-president Carlos Lage, said the US embargo would hurt the economy by putting a brake on fresh foreign investment. Investment had so far Mexico, Spain and other Euro-

"Foreign investment is necessary, it is important and we have to promote it but it is not the essential factor in our

economy," he said. "We have to be clear in our minds that the main weight in our economy is, and will con-The decisive battle is to make . state companies more effi-

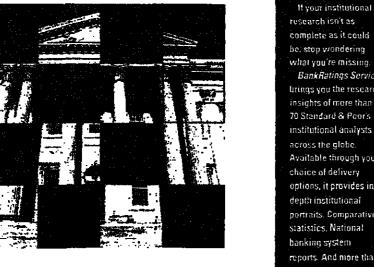
panies and banks which had already said they would stop supplies and financing to Cuba

because of the measures.

Mr Lage said that the economy, although still depressed, had grown 7 per cent in the tinue to be, the state," he said. first quarter of this year, thanks largely to a 45 per cent cient. . . socialism has to be in the sugar sector, which was efficient". on track to produce a 1996 tar-He cited without details, get of 45m tonnes.



Is something missing







MARCH 28 19%

uilt

Deutsche Telekom, France Telecom and U.S. company Sprint have now joined forces to create a unique new global communications alliance. For customers who need to operate right around the world, the result will be tailor-made performance of the highest possible quality, on a truly global basis.

Nowadays, companies aren't just selling worldwide: they're also developing, purchasing and manufacturing in a variety of different international locations. Hence the explosion in demand for high-quality global communications. To satisfy this demand, we have pooled the cream of European and American telecommunications resources in a unique three-way international partnership.

In the words of the U.S.A.'s Forrester Research Institute: "Together, Deutsche Telekom, France Telecom and Sprint form what is probably the strongest alliance in the world." They go on to highlight our common vision, compatible products, virtually complete international coverage and vast combined experience in network technology.

In short, this alliance promises unrivalled professionalism and integrated expertise. Indeed, from the start, some 2,100 specialists in more than 50 countries will be putting their global network skills at the disposal of companies who need to be able to communicate right round the world.

Together with France Telecom, we have set our sights on revolutionising international communications in the world's single largest market place: the European Union. France Telecom can boast outstanding performance and many years' experience in the field of global data services. While, as a serious performer in all the major international markets, Deutsche Telekom offers not only the densest fibre optics network in Europe but also satellite capacity from all the leading operators, not to mention top quality connections, particularly to Eastern Europe. With Sprint joining the partnership, we can now add a truly global dimension to our pioneering work in Europe. As a major international company in its own right, Sprint will contribute both its own domestic networks in the U.S. and its excellent connections in the Pacific Rim.

Deutsche Telekom – you couldn't be in better company for the future. Deutsche Telekom is Europe's No. 1 telecommunications company – and the second largest network operator in the world. In Germany, we have the largest ISDN network, the densest fibre optics network and the most extensive broadband cable network: and all three are accessible on the world's most sophisticated Infobahn.

Add the resources of our new worldwide consortium and you have an international communications capability which cannot fail to benefit your business.

Our connections move the world.





Mr Jacques Calvet, head of

By Haig Simonian in London and Michiyo Nakamoto in Tokyo

France's Peugeot-Citrõen cars group and chairman of the European Automobile Manu-facturers' Association, yesterday demanded an indefinite extension of the five-year-old quota system limiting vehicle exports from Japan to Europe. The quotas are due to end in

Mr Calvet's call came as the Japanese government and the European Union agreed to reduce the ceiling on vehicle and the Japanese government 1.071m in 1995. Actual Japanese exports to

the EU last year were just under 800,000, with many carmakers supplying European demand from plants within the Mr Calvet said the quotas on

Japanese vehicles should be extended to include cars made by Japanese manufacturers in

He also took issue with the growth forecasts for European car demand used by the EU

exports to the EU this year to in setting this year's export less than 1.066m units, against ceiling. He called the EU's forecasts for individual European markets "completely surpris-

> According to Mr Calvet, who became chairman of the car manufacturers' association this year, the Japanese-EU market forecasts for European demand were more than 10 per cent above the industry's predic-

> Mr Calvet focused on rises in the quota for Japanese exports to four European countries where vehicle exports from

Japan are particularly sensitive and closely monitored.

Peugeot chief demands new curbs on Japanese cars

According to the Commission's breakdown, Japan's 1996 quota included 178,300 vehicles for Britain, 95,800 for France, 65,700 for Italy, 44,500 for Spain and 34,000 for Portugal. That would represent an increase of almost 19 per cent over 1995 in the case of Italy, 10 per cent in Spain, 8 per cent in France and 3.7 per cent in Portugal.

Mr Calvet's outburst highlights the continuing ability of Japanese vehicle exports to cause friction in the EU in spite of the fact that producin Europe has led to a sharp fall in exports from

Rising output by Japanese carmakers in Europe has been a major factor in reducing exports, which have also become less profitable because of the higher value of the yen. The 792,058 vehicles exported from Japan to the EU last year fell far short of the 1.071m unit quota, and exports have fallen significantly from the peak of 1.36m units exported in 1992.

Exports are expected to con-

plans to more than double its UK capacity to 200,000 units by 1998 compared with 88,000 last year, while Honda expects UK production to reach 150,000 by 1998 from 100,000 last year.

This year's quota is based on an agreement that Japan would "monitor" exports to the EU until the market is fully liberalised after 1999. Vehicle demand in the EU totalled 12.856m units in 1995 against a forecast 12.946m.

The monitoring agreement was concluded in 1991 to "prevent market disruption and tinue declining as carmakers

tion from Japanese car plants boost local production. Toyota help EU producers prepare to tional competition" when the agreement expires, according to the Commission.

The Japanese side consented to a reduction in exports this year, even though demand is expected to rise to 13.29m units from the 12.86m units forecast when the quota for 1995 was agreed.

 Japan's car exports were down 12.8 per cent in February from a year earlier to 254,552 units, the Japan Automobile Manufacturers Association said yesterday.

Taipei puts its reputation on the line

Everything has been done to allay fears about mass transit system, writes Laura Tyson

Taipei's mass transit system, the MRT, officially opens today after eight years of construction and con-

troversy.
Such was the public cynicism, suspicion and unremitting negative publicity surrounding the construction of the 88km system of under-ground and elevated railway. that the city government took the unusual measure of delaying opening the first line for two years after its completion in order to patch up cosmetic flaws and allay public safety

concerns. In an effort to win public support, the authorities initiated a free, month-long trial on the first completed line, the Mucha line, a 10.5km stretch of elevated railway from the Taipei zoo to the Sungshan domestic airport. It was a great success: much to the surprise and delight of the capital's long-suffering commuters, the line was safe and convenient -

More than 1m passengers used the line during the trial period, some of them riding back and forth just for the nov-

Until the trial. Taipei's mass transit system was regarded as something of a national joke, with many people saying they would never use it because it was unsafe. But the reviews have been glowing. Until now, residents along the line were forced to endure arduous rushbour commutes of an hour or two by car or scooter through congested and smoggy Taipei. Now they can get to work in 15

But it has been a long and tortuous process. Matra Transport, the French transport systems group, was awarded the turnkey contract for the Mucha line in 1988. The construction process was plagued by delays, accusations of corruption, allegations of shoddy construction and mafla involvement, huge cost over-

runs and the occasional disagreement between the government and Matra. Along the way, the total cost of the Mucha line, including land acquisition, Matra's fee and civil engineering work, rose from some T\$16bn (\$586m) to

The public's obsessive fears over safety, amplified in the media, meant that every aspect of the building process came under intense scrutiny. When, during test runs of the cars, the wheels caught fire on two occasions the media devoted months of negative attention to the event, although it was relatively minor.

Then it was noticed that visible cracks had appeared in the columns of the elevated track. Matra, which was responsible for the design but not the execution of the substructure, said that the design allowed for hairline cracks and these in no way posed a danger to the sys-

Mr Swen Ker-li, spokesman

for the government agency in charge of building the system. pointed out that the wooden beams in the imperial palace of Beijing's Forbidden City also had cracks yet the palace had lasted hundreds of years. All to no avail.

In the end Taipei's mayor, Mr Chen Shui-bian, elected in December 1994, called for a review of the Mucha line by a panel of international experts. Given the level of public apprehension, the panel decided that the cracks should be filled with epoxy and the columns encased in steel. This took nearly a year.

Before the safety fears there were disagreements between the contractors and the government. In October 1993 Matra Transport took the government to arbitration in a dispute over damages resulting from con-struction delays. The independent arbitration panel awarded Matra Transport 60 per cent of the amount sought. The decision was overturned by a

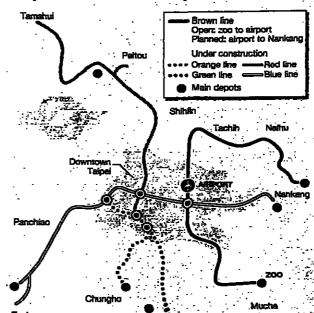
counter-suit by the city government. Matra Transport has appealed to a high court. Mr Daniel Bourasseau,

senior vice-president of Matra Transport, says the company is still owed 11 per cent of its fee for the T\$7.56bn contract. Even if the compensation sought through the courts is awarded, the project will not be profitable, Mr Bourasseau says.

Matra Transport executives believe that the lesson learned from the project is that Matra should have had more control over the civil work. Mr Swen admits that the logistics of managing some 320 individual contracts involved in the Mucha line's construction. given language differences and differing technical specifica-

tions, was exceedingly difficult.

Despite the problems in Taipei, Matra has been invited to bid for mass transit contracts elsewhere in south-east Asia, including Singapore and Malaysia, and probably in Taipei's MRT: the start-up



South Korea, as well as in the US and Europe. Taipel residents can look forward to the opening of another line, the Tamshui line, on the system including Kaohsiung and Tai-

WORLD TRADE NEWS DIGEST

India complains over US quotas

India has invoked the formal dispute settlement procedures of the World Trade Organisation over US restrictions on its exports of woollen clothing, after the WTO's textiles monitoring body failed to settle the matter. The dispute concerns import quotas imposed by the US last year on Indian exports of women's and girls' wool coats, and woven wool shirts and blouses. India says the quotas breach WTO rules.

Washington yesterday blocked India's request at a meeting of the WTO's dispute settlement body (DSB) for the However, under WTO rules, panels must be granted at the second time of asking, expected at a special DSB meeting on

US officials said yesterday the administration believed the restrictions on women's and girls' wool coats were no longer needed but wanted to discuss this with India. India says the US should simply rescind the quotas. India also said it had requested WTO consultations with Turkey over new restraints on textile and clothing imports since the start of Turkey's customs union with the European Union on January 1. Hong Kong has filed a similar complaint. Frances Williams, Geneva.

EU drops VCR dumping inquiry

The European Commission is to abandon an investigation into the alleged dumping of video cassette recorders from east Asia on the European market, after uncovering no evidence of dumping and almost no evidence of injury. An official said Philips of the Netherlands had withdrawn its complaint on the advice of the Commission. The move highlights a growing trend in Brussels to treat dumping complaints with greater caution. "It is true that we are probably not allowing complaints to drag on if we think there is nothing in them." said an official.

The complaint about dumped products from Singapore was particularly sensitive as Thomson Consumer Electronics, the French state-owned company, produces VCRs in Singapore in a joint venture with Toshiba of Japan. *Emma Tucker, Brussels*

Chinese software piracy 'worse'

Piracy of computer software in China is worse than ever despite the year-old Sino-US accord committing Beijing to crack down on counterfeiters, according to the head of the US Business Software Alliance software industry group. Mr Robert Holleyman, president of the BSA, said: "We are seeing more pirated software, particularly in the form of pirated CD-Roms, than ever before. It is a problem that has as its primary source the increase in counterfeit production of

Pirated software from China was "spilling into countries throughout the region and the world, displacing otherwise legitimate sales of computer software." The BSA, which legidinate sales of computer software. The BSA, which lobbies the US Congress, groups personal-computer software makers including such market leaders as Microsoft, Lotus and Novell. "We have seen woefully little progress by the Chinese government in addressing the problem, so as a result, today, the problem is greater in China than it was a year ago," Mr Holleyman said. China and the US last year signed an agreement reinforcing protection of intellectual property rights, averting tit-for-tat trade sanctions. Our Foreign Stoff

Australia and China in air pact

Mr John Sharp, Australia's new federal transport minister, said yesterday that agreement had been reached on updating the Australia-China Air Services pact, a move which could lead to a significant expansion in services between the two countries. Previously, only one airline from each country was allowed to fly the route once a week between Sydney/ Melbourne and Beijing/Guangzhou. "As a result of the new agreement, six airlines can now fly

the route, and frequencies for each side are increased immediately to nine a week, and increasing in stages to 13 by 1998." Mr Sharp said. Brisbane, Perth, Shanghai and Shenzhen were to be added as airports open to both Australian and Chinese airlines. Nikki Tait, Sydney ■ United Parcel Service of the US has signed a Memorandum

of Understanding with the Taiwan government to invest \$400m to set up its Asia-Pacific regional air bub on the

A US bearings manufacturer, The Timken Company, has formed a joint venture to produce bearings in China. The venture, in Yantal, Shandong province, is expected to start operations by the autumn. Timken manufactures engineered bearings and alloy steels.

Gingrich urges air talks with Tokyo

By Nancy Dunne

Leaders of the US House of Representatives are urging President Bill Clinton to put the liberalisation of air passen ger services on the agenda of next month's summit in Tokyo with Mr Ryutaro Hashimoto.

the Japanese prime minister. The US and Japan were yes terday preparing to announce an agreement in air cargo services, but US officials were looking ahead to a second phase in air traffic liberalisation. A letter to the president, signed by Mr Newt Gingrich, the House Speaker, and Mr Richard Gephardt, the minority leader, urged new and "critical" talks to keep pace with the growth in bilateral trade and business partnerships.

"The current restrictions on airline passenger traffic between the US and Japan limits every sector of trade between the two nations," they

A recent study by the Economic Strategy Institute, a Washington think-tank, said that because US airlines had faced competitive pressures created by airline deregulation, they now enloyed a strong comparative advantage over

Japanese carriers. A 1993 survey by the International Civil Aviation Organisa tion showed the average operating expense of Japanese carriers to be 59 cents per mile; compared to 17 cents per mile

"With inefficient carriers but a crucial hub location Japan's ministry of transportation has used regulation to protect its airlines and attempted to give them the immense leverage that control of Asia's key hub entails," the ESI report says. "This has led to significant constriction of traffic through Tokyo.'

Growth in the global economy has led to soaring demand for both passenger and freight services, the report said. The volume carried by the world's airlines has risen at twice the rate of real growth in the world economy over the past decade. It is expected to continue to grow at about a 6 percent annual rate over the next 15 years, ESI said.

A powerful coalition, called Access US-Japan, of more than 500 business and labour organisations in the US is lobbying for the wider negotiations on air services.

Japan has failed to live up to the existing 1953 aviation pact by denying United Airlines of the US the right to fly beyond Japan, United said in a recent statement, urging Washington to insist that Japan honour its existing commitments "before we enter into new talks".

In Tokyo, Mr Jiro Hanyu Vice, the Japanese transport minister, said an agreement was extremely close that would enable Japan to achieve the equality in cargo transport rights it has been seeking for more than 40 years.

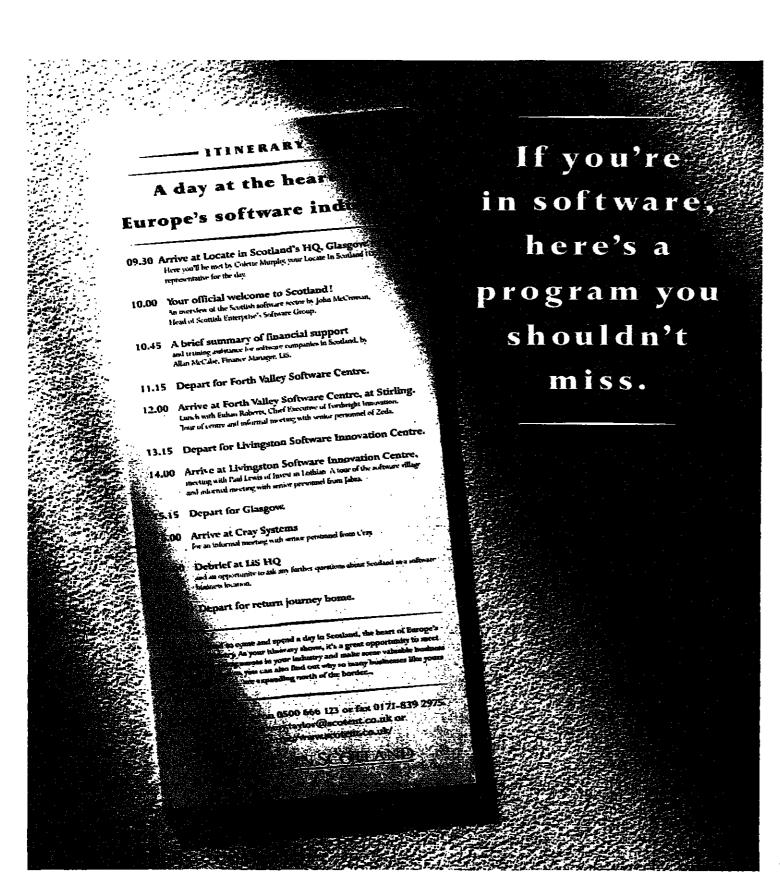
The two sides are expected to sign a record of discussion today forming the basis of a pact, he said, adding that it would give Japan Airlines equal rights with US carriers and airlines granted rights under an original 1952 pact.

Extra services would be allowed by both Japan's Nippon Cargo Airlines and United Parcel Service of America

The US and Japan had set a deadline of March 31 for reaching an agreement.

 Philippine Airlines (PAL) yesterday said it opposed an Air France application to oper ate all-cargo flights on its Manila-Paris route, according to documents filed with the Civil Aeronautics Board, AFX reports from Manila.

PAL said that under the 1990 Philippines-France Memorandum of Understanding, any operation of an all-cargo or freighter service will beallowed only upon a commercial agreement between the designated carriers of each



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NEWS: UK

Argentina sends team to promote its beef

By Jimmy Burns in London and David Pilling in Buenos Aires

MARCH 28 194

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y Dunne

Argentina has sent a team of senior government officials to Germany to help promote its beef as BSE-free amid fears that the general decline in demand throughout Europe is threatening the country's export sector.

"Our objective is to carry out a worldwide campaign and to almost all grass-fed, and the invest in convincing people that Argentine meat is different," said Mr Felipe Solá, sec-

Any large-scale slaughter of

cattle in the UK would present

huge practical problems for the

industries involved. Even the "softer" option

being considered by the gov-

ernment - focusing initially

only on the 12,000-15,000 older

dairy cows which are normally

slaughtered each week at the end of their productive life -presented a "logistical night-

mare", Mr Bob Stevenson.

president of the British Veteri-

nary Association, said.
"There has never really been

any contingency planning

because the government never

expected this to happen," he

A Ministry of Agriculture

official confirmed yesterday that the UK's 10 licensed live-

stock incinerators did not have

the capacity for a policy of

Existing abattoirs could not

be used because they are only

licensed to slaughter cattle for

The government also does

not have the option open to it

mass slaughtering.

human consumption.

By Jimmy Burns

agriculture and fisheries. "We want to promote the health European consumers, initially aspect of it because its other qualities such as taste are already well known."

The decision to promote Argentine beef more aggressively as "healthy" was taken at a meeting earlier this week between Mr Solá and representatives of Argentine farmers and meat exporters.

The country's cattle are use of hormones and fertilisers is far more limited than in the US and Europe. Argentina will retary of state for livestock. thus emphasise the "organic"

Mass-slaughter policy is 'a logistical nightmare'

1960s when cattle were burnt

Apart from environmental

on open ground on the farms.

concerns, the scientific advice

to government is that such

burning of BSE-infected cows

still risks entering the food

chain by contaminating the

Mr Stevenson said that any

policy of destruction would

"put considerable strain" on

some 6,000 government-approved veterinary inspectors

who would get involved when

farmers had separated cattle to

be killed from the rest of the

subsequently for meat produce

are slaughtered by a pistol-

fired bolt to the head, after

first being stunned by an elec-

But that cannot be done on

suspected BSE cows because of

the risk of spillage from the

brain which is the focus of

Instead the government

would have to approve a

nationwide programme under

which vets would inject thou-

sands of cows with a lethal

tric shock

infection.

during the outbreak of solution before incineration.

Normally dairy cows used

nature of its meat and target in Germany, by stressing the BSE-free nature of Argentine meat products.

Argentina took a similar initiative during an earlier BSE scare in Britain in 1989-90, with the government investing more than £1m in a Europe-wide advertising campaign. One London meat trader this week described that as a waste of money because it had no noticeable impact on Argentine

Initial optimism in the Argentine farm sector that the

described the implementation

of any kind of slaughtering pol-

icy that would adequately

Meanwhile the government was yesterday facing renewed

pressure from the rendering

industry, to provide funds for

the clearance of animal waste

material that has been piling

The UK Renderers Associa-

tion has warned that the whole

industry could soon be at an

up at slaughterhouses.

vesterday

Commission

incinerators.

spokesman said.

UK's BSE scare would provide new opportunities for beef exports to the UK and other parts of Europe has laded in recent days as consumption has declined.

Mr Solá said the scenario for Argentine meat "was not exactly rosy" because of the general decline throughout the European Union. He also said it might be difficult to pene-trate the German market where "lobby groups worked quickly" against verv unwanted competition.

Under the so-called Hilton quotas, Argentina is allowed to

quality beef a year to European Union countries. Some traders fear that the quota may not now be met if demand continues to drop. Germany and the UK are the two biggest EU importers of Argentine beef.

Argentina's meat-exporting sector has recently been encouraged by the prospect that the country will soon be given a clean bill of health on foot-and-mouth disease by the World Trade Organisation. Farmers have spent an estimated \$100m on a vaccination programme and there has been

export 28,000 tonnes of chilled no outbreak for nearly two years. The US has agreed to an import quota of 20,000 tonnes of fresh Argentine beef. Argentine officials are hoping the start of US imports, expected later this year, will trigger other orders from lucrative markets in Asia.

وكنامنالأصل

Mr Domingo Cavallo. Argentina's economy minister, said this week that if the country had made a strong effort to eradicate foot-and-mouth disease earlier, it would now be in a far better position to take advantage of opportunities presented by the BSE scare.

By Robert Taylor,

at least as important," he said.

had already been laid off.

Mr Leathwood said jobs were threatened in dairying. stock-handling, slaughtering, meat-processing and haulage, as well as retail distribution. The TGWU has 50,000 members in the beef industry which is estimated to employ as many as half a million.

The union called for a r

threat to thousands of jobs'

the week, it said.

Union leaders want workers who are made redundant to receive cash compensation from the UK government or European Union in the same way as farmers will be paid

ter, calling for cash support.

compensation for farmers who lose because of the crisis in the beef industry, we believe protection for farm workers is

Crisis 'is

Tens of thousands of British workers could lose their jobs as a result of the beef crisis, the Transport and General Workers' union said yesterday. Most of the 6,500 workers at cattle abattoirs were expected to be either laid off or on short-time work by the end of

for the loss of their herds, Mr Barry Leathwood, leader of the farmworkers' section of the TGWU, said yesterday he had written to Mr Douglas Hogg, the agriculture minis-

"While ministers discuss

The union is monitoring job

losses in a national survey. Although the TGWU said it was too soon to assess the numbers of workers who could be made redundant as a result of the BSE crisis, hundreds

inquiry into the causes of BSE and the possible link with CJD. It wants the monitoring of food safety transferred from the Ministry of Agriculture. Fisheries and Food to the Department of Health and independent Health and Safety Commission. The TGWU also said it favoured independent research into the risk of workers in farming and food pro-

RINGFLEBOU restore consumer confidence as "mindblowingly" difficult. It suggested that the government would have to consider an emergency plan involving the construction of additional "No one in the industry seems to have previously thought about how to deal with BSE on this scale," a A call for the slaughter and incineration of up to 15,000 older cattle a week has been made by the UK's National Farmers' Union, but on the assumption that the European Commission would provide substantial funds for the estimated annual cost of £700m.

The flag hanging outside a butcher's shop in Vienna yesterday said: "We stock only quality beef from Austria"

British commissioners prompt EU rethink

By Caroline Southey

The intervention of UK commissioners Sir Leon Brittan and Mr Neil Kinnock led the European Commission to make concessions to Britain yesterday on the BSE crisis. The Commission formally endorsed a worldwide ban of British beef, but included a ment to

UK farmers. For the first time since announcing the impending ban on Monday, Mr Franz Fischler, EU commissioner for agriculture, emphasised the Commission's "solidarity" with the UK. promising to "consider any means of assisting the UK" to overcome the crisis.

Mr Fischler also underlined the fact that the ban was "pro-visional" and that it would be

By Gillian Tett.

targets.

Economics Correspondent

Government officials will fight

suggestions that the UK should

be forced to enter a new exchange rate mechanism, and

are calling instead for a strict

European system of inflation

currently being developed at

the Treasury and Bank of

England, the UK central bank.

The idea is a central to the

British stance in private dis-

cussions taking place between

European governments a sin-

gle currency. UK officials are

likely to unveil more detailed

proposals when European

finance ministers meet at Ver-

The UK move comes as some

EU states step up demands

that countries outside a future

single currency - including the

UK - should be forced to link

their currencies to the euro.

ona in Italy next month.

The inflation targets idea is

Two insurance policies giving cover against Creutzfeldt-Jakob disease were launched in Britain yesterday with the aim of filling gaps left by other insurers. Our Insurance Correspondent writes. The private medical insurers Bupa . and PPP this week said their policies were aimed at acute treatment rather than chronic illnesses such as CJD.

which acts for a Lloyd's of London syndicate, annual premium of £10.

Millennium Insurance Management Services, was offering policies paying £25,000 for an reviewed at the confirmed that weeks. The possibility of an

takes steps to restore confi-dence in the beef market. The new promises reflect a dramatic change from Mr Fischler's initial announcement on Monday, when he talked of "ring-fencing" the UK and deferred questions on aid for

British farmers. EU officials

in favour of inflation targets

Tuesday to prepare for the

meeting in Italy. The French claimed that both countries

now agreed on the need for a

Mr Kenneth Clarke, chancel-

lor of the exchequer, is to talk about the moves towards a sin-

gle currency today to the

House of Lords, the unelected

upper House of parliament.

However, Treasury officials are

UK officials accept that an

vehemently opposed to the

ERM structure might be useful for other countries. But the

humiliating exit from the

mechanism by Britain in 1992

has left some British officials

more opposed to a new ERM

be deeply divisive at the Ver-

ona meeting, UK officials are

trying to regain the offensive

by proposing an inflation

With the issue threatening to

than to a single currency.

new ERM.

French plans.

French and German officials target instead of an ERM.
held a bilateral meeting on The proposal would require

Government rejects ERM

earlier review remains open if

the British government, in conport commissioner sultation with the Commission. they had an hour-long session

countries outside a single cur

rency to adhere to a tight infla-

tion target, probably in the

region of 2 per cent. To ensure

this was enforced, their poli-

cies for meeting the target

would be monitored by other countries and the European

central bank. The UK insists

this strictly applied inflation

target would prevent the deval-

uation of currencies outside

were because of efforts by Sir Leon, EU Commissioner for trade, and Mr Kinnock, tranofficial said.

said its policy would pay a lump sum of £10,000

(\$15,300) on diagnosis of CJD for a £40 annual

premium. Mr John Wakefield, Millennium's

managing director, said diagnosis might be pos-

sible before death. The company was prepared

to be innovative and might consider discounts

for long-term vegetarians. Separately, Goodfel-

low Rebecca Ingrams Pearson, a broker, said it

The two first signalled their opposition to Mr Fischler's proposal on Monday. The next day with Mr Fischler, followed by a meeting of all three with Mr Jacques Santer, president of the Commission. Mr Santer endorsed argu-

ments made by the British commissioners that the Commission should "extend a hand of friendship" to Britain, an EU

The strongest argument was that this was an opportu-

nity to show the Euro-sceptics that if the UK was not in the EU, there would be no recourse to any assistance," the EU offi-

the commissioner had "empha-

clear message that the Commission wanted to work "constructively with the UK in

Sir Leon's spokesman said

solving the problem". The EU official said the two commissioners would "prevail on the British government to act to restore confidence" in the beef market.

Journalist wins European Court battle over sources

sised that the Commission

could not just ring-fence the

UK. His argument was - 'it's

your problem, it's our prob-

An official close to Mr Kin-

nock said he had "clearly made a difference. It is quite gratify-

ing. The message we wanted to

convey was that the Commis-

to the British people

The official said

sion was prepared to reach out

nock's intervention had been

aimed at ensuring the Commis-

sion's "presentation was got

right" and that there was a

By Robert Rice, Legal Correspondent

have to change the 1981 Congreater protection for journalists and their sources.

the single currency. However, the argument is unlikely to satisfy most other EU countries. Without an exchange rate target to link currencies to the euro, French officials fear that countries outside the future single currency would devalue, allowing ists and their sources overrides

them a price advantage. Calls for a new ERM are supported by most of the other EU countries which are likely to be outside the first wave of single-currency members.

A British journalist threatened with prison and fined £5,000 (\$7,650) for refusing to reveal his sources yesterday won his case at the European Court of Human Rights. The decision means the government will tempt of Court Act to provide

Finding the government guilty of breaching the European Convention on Human Rights, the court in Strasbourg, France, said journalists threatened with jail for obeying their consciences should be entitled to compensation. "The protection of journal-

the importance of protecting

private property," the judges

said. The landmark ruling was

a victory for journalist Mr Bill

Goodwin who was fined in 1990

financial information about Tetra, a computer company. When Mr Goodwin, then a 23-year-old trainee journalist on The Engineer magazine, phoned Tetra to check the details, the company realised the information came from a

for disobeying a court order to

disclose the the source of

draft of its confidential corporate plan, which had been missing since November 1989. The company obtained a High Court injunction preventing publication of the information and ordering Mr Goodwin to disclose his notes. That decision was upheld by the Appeal Court and the House of Lords. But the Strasbourg court

said that forcing journalists to name their sources was an unjustified interference with the right to freedom of expression guaranteed under the human rights convention. After the ruling, Mr Geoffrey

Robertson QC, Mr Goodwin's

barrister, said the government had "a moral obligation to arrange a royal pardon for Bill Goodwin, so as to obliterate the finding that he was guilty of contempt for obeying his ethical duty as a journalist". Calling for Britain to adopt a

Bill of Rights, he said the deci-

sion had shown starkly how

English lawyers were trained by English law to put property rights before human rights. Mr Robertson said Mr Goodwin, who was backed by the National Union of Journalists, had not sought compensation but the government was ordered to pay his legal costs

of £37,000. The Lord Chancellor's Department said the government would look again at the contempt of court legislation "to see that it strikes a proper balance between the right to freedom of expression and the importance of ensuring that court orders are obeyed".

UK NEWS DIGEST

Daewoo boosts N Ireland stake

Daewoo Electronics, the South Korean industrial conglomerate, confirmed plans to invest a further £14.8m (\$22.6m) in an expansion of its Northern Ireland video recorder plant. The project, which will be supported by a grant of \$5.2m provided by the Northern Ireland Industrial Development Board, will create 330 jobs. Mr K.H. Nam, vice-president of Daewoo Electronics, said the investment would establish the plant as a stand-alone VCR manufacturing operation. It was an important part of the company's strategy to treble its VCR market in Europe and increase sales in the Russian republics.

Mr Nam said the project would allow greater control over production and component supply, which is particularly important because of the increasing demands of just in time inventory management. Baroness Denton, economics minister for Northern Ireland in the British government, said yesterday during a visit to South Korea that the expansion would allow Daewoo to reduce its dependence on components sourced from Korea, such as metal pressings, injection mouldings and die-

As a result of the investment, Daewoo, which opened in Northern Ireland in 1969, plans to increase production by 30 per cent. It is also to step up manufacture of deck mechanisms, a sub-assembly for the VCRs which the company started making in Ireland in 1994. John Murray Brown, Dublin

Expansion at VarityPerkins

Diesel engine maker VarityPerkins is to produce 50,000 new low-polluting diesels a year for the industrial, agricultural, construction and materials-handling sectors. These are "years ahead" of emissions legislation worldwide relating to off-highway use, it claims. Mr Mike Baunton, group chief executive of Varity's UK-headquartered diesel operations, said the company intended the Perkins 700 range to capture at least a quarter of the world market sectors in which it will compete. He was speaking at the engines' international launch in

The principal applications of the engines will be in fork-lift trucks, compressors and compact agricultural tractors and construction equipment. They will be produced entirely at VarityPerkins' main manufacturing facilities at Peterborough in the English Midlands. The company, which employs 4.500 people in the UK, is part of Varity Corporation of the US. John Griffiths. Industry Staff

Baccalaureate is proposed

Sir Ron Dearing, the government's chief curriculum adviser, unveiled a move towards a "baccalaureate" and a relaunch of the Youth Training scheme in the most radical overhaul for sixth-form studies since the second world war. Mrs Gillian Shephard, education and employment secretary, accepted the report in full. But Sir Ron has ignored calls from several organisations to abolish A-level exams, which have been used for several generations as a yardstick for school pupils seeking to enter universities. The measure received a broad welcome from industrialists, teachers' unions and universities although there were several disagreements over technical details. A-levels have been criticised for encouraging students to take too narrow a curriculum, and to drop important subjects too early. It also claimed that they are so highly regarded that they harm the development of alternative vocational qualifications. John Authers, Public Policy Staff Editorial Comment, Page 13

US channel may link with BBC

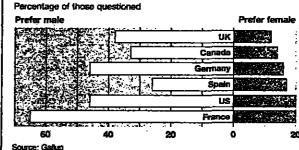
The BBC is talking to The Weather Channel, one of two 24-hour television weather channels launching in the UK in the next few months, about the possibility of a joint venture. The BBC has been looking at the possibility of launching its own weather channel for some time, but is now looking at the potential opportunities of co-operating with The Weather Channel, owned by Landmark Communications of the US. In the US The Weather Channel is available in more than 61m cable homes and its revenues this year are expected to exceed \$100m. Britain's first round-the-clock weather channel - The Weather Network owned by Pelmorex, the Canadian-based Weather Channel following in June.

Women 'still lack job equality'

Raymond Snoddy, Consumer Industries Staff

More than two-thirds of the British population believe that women still lack equal job opportunities, but many more people would prefer a male boss if given the choice, a new poll shows. The survey, part of an international study of gender stereotypes carried out by the Gallup opinion research organi-

Choosing a boss



sation, found that although 93 per cent of people felt women should have equal opportunities, 67 per cent believed they did not have them yet. It also revealed that, if given the choice, 38 per cent of people in Britain would prefer a male boss, compared with only 12 per cent who would choose a female one. The British were far more willing to contemplate a woman giving orders than the French - among whom 65 per cent preferred a male boss. Mark Suzman, London

Mail rates to rise in July

Prices of sending mail from Britain to other countries will rise in July when the cost of a stamp for domestic letters rises by 1 penny from the present rates of 19p second-class and 25p first-class. The international increases will be the first for a year and the domestic ones the first since late 1993. The overall impact of the proposals, yet to be ratified by the Post Office Users' National Council, will be to raise prices by 4.6 per cent. The Post Office said the decision to impose the increases was made with the "greatest reluctance". It had been taken following last year's decision by the government to raise its contribution to the Treasury to £925m over the next three years - a figure close to its total contribution in the previous Michael Cassell, Business Correspondent

Official target to cut drinking set to fail

By Mark Suzman Social Affairs Correspondent

Government targets for reducing heavy drinking and smoking by the year 2000 are unlikely to be met, official fig-

ures indicate. According to the General Household Survey, conducted annually by the Office of Population Censuses & Surveys, British people are drinking and smoking less, but the decline is slowing and middle-aged men and younger women are buck-

ing the trends. If this continues, the government is unlikely to meet its targets of reducing the number of smokers to 20 per cent of the popula-tion by the year 2000, and of cutting the proportions of men and women drinking more than the recommended limits to 18 per cent and 7 per cent

respectively by 2005. The survey also shows that the British are becoming better educated, live in smaller households and own more consumer durables.

aged 16 and over were cigarette smokers in 1994, the study found, down from 28 per cent in 1992 and 45 per cent in 1974. The tide may be turning, however. Smoking was most prevalent among adults aged 20 to 24. For women in that

group, the proportion of smokers rose from 36 per cent in 1992 to 38 per cent in 1994, the only segment of the population The overall proportion of people drinking more than the

About 27 per cent of adults old recommended weekly limit now in 47 per cent and 67 per of 21 units for men and 14 units for women has risen sharply. Among women the proportion has risen by 5 per cent since 1984 for 18- to 24year-olds and by 4 per cent for other age groups. Among men aged 45 to 65 it rose to 27 per cent from 21 per cent, while for men over 65 it increased to 17 per cent from 12 per cent. Household ownership of con-

sumer durables has increased

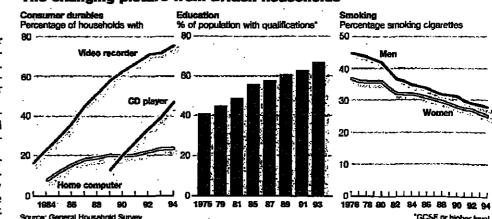
rapidly in the past decade. CD

players and microwave ovens.

cent of households respectively, rose the most rapidly. Homes with a personal computer has increased to 24 per cent from 20 per cent in 1990. The average size of households in 1994 was unchanged from the 1993 level of 2.44 people, down from 2.91 in 1971. People are also much better

educated. In 1994 the proportion aged 16 to 69 with any educational qualifications rose to 68 per cent, from 41 per cent

The changing picture from British households



from a CD-Rom, live broadcasts

moving graphics from computer

the first of a new type of computer

monitor which is claimed to offer better picture quality than existing versions. It is based on a new pic-

ture tube technology, developed by

works by firing a beam of electrons

at a phosphor-coated screen. When

the electrons hit the phosphors.

they glow. The electron beam has to

be tightly focused for the optimum

onventional picture tubes

arrange the phosphors as a

cluster of dots or a series of

stripes, but Cromaclear phosphors

are elliptical. The phosphors are

also grouped into bundles of three

in a vertical alignment. NEC claims

this improves resolution and focus.

production processes mean that a

Cromaclear monitor will be roughly

the same price as a comparable con-

A number of companies, includ-

ing Canon, Sony, Sharp, Matsushita

McGrath says improvements in

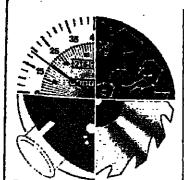
picture quality.

ventional monitor.

A picture or cathode ray tube

Japanese company Cromaclear.

Next month, NEC is launching



Slimline lithium battery

Yuasa, the Japanese battery manufacturer, has announced plans to begin commercial production in May of the thinnest lithium battery yet produced – an order of magnitude thinner than standard lithium button cells.

The 0.2mm thick, 3-volt cell uses a solid polymer electrolyte (the material that carries electric current between electrodes)
rather than the liquid used in traditional batteries.

The Yuasa battery works at normal temperatures, which overcomes a past problem with polymer electrolytes, namely the need for high working temperatures. It is also free from eakage, making it safer than traditional lithium batteries.

Battery developers are earching intensely for smaller, lighter batteries, since the bulk and short life of batteries is a constraint on the development of miniature, portable products. Yuasa Battery Sales (UK): UK, tel (0)1793 612733: fax (0)1793

Cable current with less voltage

The longest high-voltage cable ever made of superconductive material has been assembled by an industry and government partnership including Pirelli and the Electric Power Research Institute in South Carolina.

The 50m cable can carry more than twice the current that passes through conventional electrical cable using the same amount of voltage. The cable consists of a flexible core wrapped with several layers of high temperature superconductor tape, with pressurised liquid nitrogen flowing through the core to cool the superconducting tapes.

Pirelli said the cable signalled "the beginning of the industrial phase of superconducting cable". Pirelli: US, tel 1803 9514992; fax

Stroke sufferers back on their feet

Stroke sufferers often find walking difficult, since the brain can no longer generate the signals required to stimulate the muscles and nerves in their limbs.

Researchers at Salisbury District Hospital and the University of Surrey are experimenting with electrical stimulators that can help people move their ankles, knees and feet.

The researchers, funded by Action Research, are trying to stimulate different muscles using computerised controls and pressure switches built into Action Research: UK. tel (0)1403 210406; fox (0)1403 210541.

Composite mix opportunities

Materials researchers are creating new composites by mixing organic and inorganic materials n the scale of a nanometre (a billionth of a metre), according to a report in today's Nature.

Scientists at the University of Illinois used cadmium sulphide and cadmium selenide to grow a semiconductor lattice that incorporated organic molecules This close association of organic and inorganic components creates unusual electrical and chemical properties.

manipulation of the electronic properties of this material could open up uses for photosynthetic and photocatalytic applications, with potential for the conversion

The researchers believe that

of solar energy. University of Illinois: US, tel 1217 333 1441; fax 1217 333 2736.

Open and shut case for solar blind

An automatic window blind that opens and shuts in response to light has been launched by Eclipse Blind Systems of Renfrew in Scotland.

It automatically opens and shuts at dawn and dusk, and closes to protect furniture from damage if the sun is particularly strong. The cost of the product ranges from £210 to £298 for a blind for a typical patio door. Eclipse Blind Systems: UK, tel (0)141 812 3322; fax (0)141 812 5253.

Screens in the picture

omputer technology, it is said, develops so quickly from a television tuner, and fast-that your new PC has moving graphics from computer already been superseded by the time you have unpacked it. Microprocessor power, hard disk size and CD-Rom drive performance often appear to change at break-

neck speed, but one piece of com-puter technology has evolved much

more slowly: the desktop PC moni-

Early computer monitors simply displayed text on a green screen, and while today's versions offer colour and high-resolution graphics, some observers believe that developments such as video conferencing and multimedia (a mix of sound pictures, text and video) call for a new generation of computer monitors with better sound and picture

"These days, a growing number of people are spending more time in front of their monitor. They are realising that while you can hide the PC and software, you may have to spend eight or more hours staring at a screen," says John McGrath, general manager of NEC's UK business equipment division. "The demands made on PCs are changing - for instance, many home PCs can now display films

magine a computer monitor display with a resolution as L sharp as a laser printed document. Now US-based dpiX, which is pioneering the manufacture of ultra-high resolution computer displays, has

turned imagination into reality. The company was recently spun out of Xerox's innovative Palo Alto Research Center (Parc). Parc's researchers, in collaboration with partners AT&T and Standish Industries, have developed a way to pack almost 7m pixels, or picture elements, on to a 13.5in display. This is more than 20 times the number of pixels used in most

laptop computer displays. "We can make displays that have 300 pixels per inch, similar to a standard laser-printed page with 300 dots per inch," says Malcolm Thompson, a former Sheffield University professor and now chief

executive of dpiX.

WAS SO BORING UNTIL WE GOT THESE NEW ULTRA HIGH-RESOLUTION SCREENS

I HAD NO IDEA THE STUFF ON COMPUTERS

Users of computer monitors are demanding increasingly sophisticated features



screen monitors which do not use picture tubes. But McGrath says that picture tube technology is here to stay, at least for the foreseeable future: "Flat screen systems like

quality when compared with a picture tube. Flat screen prices will come down and their quality will increase, but it will take another

expensive and have inferior picture

least." he says. "An LCD screen may be cost-effective where space is at a premium, for example, in a London dealing room, but for most PC users, the picture tube is still the best option." Cromaclear monitors will also

offer built-in speakers and a microphone: "This is to future proof the monitor." says McGrath. "We believe that voice command computing [which uses speech to operate a PC rather than a keyboard or mouse] will become increasingly important over the next few years. You are also seeing a convergence of telephony and PC technologies, with people making calls on their

Dolby Laboratories of San Fran-cisco has developed a surroundsound system for PCs. The system. known as Dolby Surround Multimedia, makes it possible to hear surround-sound effects while using

"An increasing number of PC pro-grams and games are being encoded with surround sound," says Dale McGregor-Learie, Dolby's licensing operation manager. "And because a PC user sits close to the screen, it is possible to create surround sound effects with a single pair of speaker units." Companies offering sur-round sound software include Ocean, Electronic Arts, Europress and Psygnosis.

Dolby says its PC surround sys tem uses simpler circuitry than that required for a television or stereo system. It is in discussion with a number of PC manufacturers, which may soon be offering monitors with built-in surround sound

George Cole

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photocopying machines. high-speed photocopiers and instant book publishing systems, where entire books would be stored in a digital form and printed and bound within minutes.

Thompson promises that dpiX displays will come down in price eventually to more affordable levels, but it will be many years before they will be cheap enough for most computer users. The first users will be in high-end desktop publishing and computer-aided design applications where there is constant demand for more accurate computer displays.

DpiX will consider licensing its display technology to other LCD manufacturers which may be willing to invest the billions of dollars necessary for a high-volume production line, which would make the displays more affordable.

Tom Foremski

Pixel-packed resolution

better than a 600 dots per inch laser-printed page because paper smudges and absorbs some of the toner while our display pixels are accurate to within a micron."

Such high-resolution displays could be a godsend to hundreds of millions of people who spend many hours each day squinting at their relatively low-resolution computer displays. Thompson says a dpiX display might help relieve eye strain problems suffered by many computer users because of its higher resolution and the fact that it is flicker-free.

The dpiX display is an active matrix flat panel liquid crystal display (LCD) technology, similar to the lightweight displays widely used in portable computers. But Xerox Parc researchers discovered a way of packing more pixels per square inch and also simplifying the manufacturing process.

The displays will not be available on home computers for several years. DpiX is concentrating on very profitable custom markets such as in military systems displays and medical imaging markets. Depending on the application, a dpiX display could be sell for between \$10,000 (£6,600) and

The US military is the first customer for the displays, which is hardly surprising as the technology was partly funded with \$55m in research grants from the Pentagon The military has been keen to reduce its dependence on foreign, mostly Japanese-made, flat panel displays. Japanese LCD manufacturers dominate the world market with a 90 per cent share.

Thompson sees promising markets in medical imaging. "There are more than 200m X-rays taken in the US every year. Using our displays, it is possible to do away with the need for X-ray film and to capture almost instantly high-resolution X-ray images and transmit them to medical specialists anywhere in the world."

The displays could also be used in high-speed copying machines. The same technology used for displaying images can be adapted to capture and print images such as in photocopying machines where an entire page can be scanned and printed in an instant, compared with the slower, incremental copying and printing of regular

AGENDA OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS OF "TELEFÓNICA DE ESPANA, S.A."

(To be held on March 29th, 1996)

The Board of Directors of "Telefónica de España S.A" (the "Company"), at the meeting held in Madrid on February 28th, 1996, has resolved, in accordance with the legislation in force, to CALL the Annual General Shareholders Meeting of the Company, to be held in Madrid (in the "Palacio Municipal" de Congresos", Avenida Capital de España, Campo de las Naciones, s/n) on March 29th, 1996 at 12 noon, on first call, or on March 30th 1996 at the same time on second call, with the following AGENDA:

 Consideration and approval, if warranted, of the annual financial statements (balance sheet, income statement) and annual report) and the Management Report on "Telefónica de España, S.A." and on its consolidated corporate group, and of the proposed application of earnings of "Telefónica de Espana S.A.", all for the fiscal year ended on December 31st 1995.

- II. Approval, if warranted, of the Board of Directors performance in 1995.
- III. Confirmation and re-election of directors.
- IV. Continuation of the consolidated tax system for the group corporations.
- V. Appointment of an auditor to audit the annual financial statements and management report of Telefónica de Espana", and its consolidated corporate group.
- VI. Delegation of powers to the Board of Directors in connection with trading the securities issued by the Company.
- VII. Delegation of powers to formalise, record and execute the resolutions adopted by the Stockholders, and to formalise the mandatory deposit of the annual financial statements.
- VIII. Reading and approval, as applicable, of the minutes of the General Meeting.

RIGHT TO INFORMATION

In accordance with law, the copies of the documents (Annual Accounts and Management Report, both individual and consolidated, as well as the Auditor's Report) to be submitted for approval at the Annual Shareholders' Meeting will be placed at the shareholders' disposal.

MEETING AT THE FIRST CALL

As the quorum necessary to approve the Agenda is expected to be reached at first call, unless otherwise publicly announced, the Meeting will take place at first call, at the time, place and date mentioned above.

Madrid, March 8th, 1996.

THE SECRETARY OF THE BOARD OF DIRECTORS HELIODORO ALCARAZ Y GARCIA DE LA BARRERA





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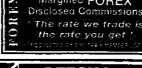
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Cinema/Nigel Andrews

A minefield on Death Row

tal punishment. takes its title from the phrase muttered by fellow convicts when they watch a man marched to his execution. It is spoken here - a sardonic, noreprieve mantra - when Sean Penn's murderer-rapist goes to his death by lethal injection. He is watched with equal horror by us the audience and by the on-screen characters immured behind the death chamber's viewing window.

We are already deep inside the mind of one of these. Oscar-winner Susan Saran-don's superbly played Sister Helen Prejean, a Louisiana nun whose book about her work as a spiritual adviser on Death Row inspired the film, becomes our emotional stalking horse.

Through her we learn the details of the crime: a boy and girl senselessly assaulted and butchered in a wood. And through her we step through the minefield of family emotions, from the victims' stricken parents who close their hearts in sudden, cold distaste when they realise she is counselling the killer, to the condemned man's family who, in one brilliantly unnerving scene, "kill" time with him in

their last, agonising meeting. Robbins' film is far better than most in this hapless subgenre. "Dead movie walking" sums up the usual impact of these dramas, either stiff with piety or sickly with veiled prurience. Here the secret is continual disorientation. Nothing seems as it should, from Sarandon's own Civvy Street appearance - she has kicked her habit for quotidian casuals, though her face retains an ascetic, no-make-up luminosity to the switchbacking self-revelations of Penn's character.

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end Man Walking. Tim Robbins' powerful openness – "Holy man, did good, in Heaven," he replies details – the changing fluid levels in the remote-control hypodermics, the pedantically demarcated jobs of the guards when Sarandon asks if he has read about Jesus in the Bible may be real or tactical. And though his flashback-revealed guilt is seldom in doubt, his contrition remains tantalisingly in the balance. Despite the handicap of a bouffant wig aimed at striking 20 years off an actor last seen as a balding Mafia lawyer (Carlito's Way), Penn maps the character so

> **DEAD MAN** WALKING Tim Robbins

CUTTHROAT ISLAND Renny Harlin

SGT BILKO Jonathan Lynn

BALTO Simon Wells

LAWNMOWER MAN 2

Farhad Mann skilfully that all options

remain open to the end. Or almost. For the movie falters in its final stride. We realise there is still an acting gulf between the formidable Sarandon - every pore quivering with intelligent receptivity, every whiplash resentment from the victims' families stinging her into mute dismay - and a Penn who babbles bravely but dry-eyed through his big "crying" scene.

As often with films that cannot cover the full last mile to emotional truth, Robbins resorts to the short cut of rhetoric. In the death chamber the Here hints of remorse vie power of queasily observed

 is vulgarised by heavenly choirs on the soundtrack and crucifixion poses on the execu-

Before this point, though, Dead Man Walking is a moving, deeply skilful film. As he showed in his political satire Bob Roberts and his own acting performances (The Player, The Shawshank Redemption), Robbins knows how to characterise without caricaturing. Even the seediest characters here. like Scott Wilson's prison governor, have their humanity and their "reasons". And even the most pious characters, like Sarandon's angel of mercy, show that fears, feelings and fallibilities all beat beneath the crucifix around the neck.

Complimentary rum was on offer at the press show of Renny Harlin's \$90m pirate romp Cutthroat Island, which has gone down with most hands at the US box office. No doubt the alcohol was intended to help us through an experience that is roughly the equivalent of the other two components in Winston Churchill's famous definition of the great seagoing traditions: "Rum, sodomy and the lash."

First we are ravished by excess exuberance, as a cut-lass-weaving cast led by laddish Matthew Modine and mannish Geena Davis pin us to our hammocks while doing unspeakable things in the name of entertainment. There are noisy stunts, noisier explosions and dialogue lost in the ear-crackling spaces between.

Later we feel lashed by a plot that lays on us the same leitmotifs over and over again. The torn bits of a treasure map that must be found and pieced together; the funny monkey that capers in Davis' chamber;



'Rum, sodomy and the lash': Geena Davis in the pirate romp 'Cutthroat Island'

the people walking planks or falling off topmasts; and Frank Langella purring villainy as a mad uncle trying to beat Davis to the gold-harbouring island. Renny Harlin can direct action, as we know from Die Hard 2 and Cliffbanger. What he seems unable to direct is direction. The film ploughs on

from moment to moment,

effect to effect, while never drawing a compelling narrative line or giving us the navigational comfort of a cast of characters we can engage with or care about.

In Sg: Bilko Steve Martin replaces Phil Silvers, which is fine by me. As a child I was a registered non-fan of the 1950s

television comedy series, sitting in a state of live rigor mortis before the weekly antics of the scurrilous army base wheeler-dealer, which seemed to be required viewing for everyone else. Bilko, you recall, made life heaven for his men with gambling, drink and women, and hell for his C.O. who kept almost showing the



'Dead Man Walking' visiting brass into the squad's

hut of iniquity.

The movie remake is choppily scripted by Andy Breckman and more choppily directed by Britain's Jonathan Lynn, of Nuns On The Run and TV's Yes Minister. But Steve Martin still shows himself the Nijinsky of broad comedy. He brings a gleeful grace both to Bilko's chicanery - "All I ever wanted was an honest week's pay for an honest day's work" and to the over-strenuous knockabout of a plot involving everything from runaway tanks to vertical-lift-off horses.

Vertical nosedives are the experiences offered by both Balto and Lawmnower Man 2. The first is an animated feature from the Spielberg company. We accompany an Alaskan huskie through snow, winds and gale-force violins as he saves a town full of disease struck children by travelling 600 miles to retrieve a lost sledful of medical supplies. "Mush!" cry the humans on screen, in uncanny echo of the humans in the audience. Launmower Man 2 is subti-

tled "Beyond Cyberspace" and may be beyond more than that. It was certainly beyond me. What is this mystery superchip that everyone is chasing? Why is virtual reality boffin Patrick Bergin wearing ratty dreadlocks and an expression of growing incomprehension? Why, finally, does the whole effects-strewn film seem irredeemably tatty, tedious and confusing?

Dance A dream fulfilled

usic that has little to say that is not trite IV 1 and arid; competent and agreeable snuff. It was with such comments that London music critics of 1948 - who were then largely charged with reviewing ballet - dismissed Prokofiev's score for Cinderella when Frederick Ashton's version was seen at Covent Garden. We know better now, it is a superb score; for my money the best of all Prokofiev's

music for dancing. It is Prokofiev at his most warm-hearted, expressing "the poetic love of Cinderella and the Prince", taking an unabashed and grateful look back at Tchaikovsky. It is music filled with ingenuities - how skilled the increase in tension as midnight approaches and the waltzing becomes more fevered. (Those 1948 commentators were deaf: Constant Lambert's conducting showed every felicity of the music, as did Ashton's.)

To realise this score, a choreographer has to be, above all. musical. The Soviet versions I have seen - Konstantin Serguevey for the Kiroy: Zakharoy for the Bolshoi - suffered from the predictabilities of the Soviet creative manner. Most other stagings have been lumpen in dance imagination. Like Ashton, whose classicism matched Prokofiev's, Michael Corder loves and understands every note. (But he loves and understands too many notes. since he has opted in his version for English National Ballet to use the score uncut.)

As I reported a couple of weeks ago when the staging was on its regional try-out. Corder's classical taste, his assurance in creating fluent. elegant choreography, make this an admirable work. Given a first London showing this week, it looks very stylish, and is danced excellently well.

The Season fairies and the stars in Act 1, the entire ballroom sequence (waltz crowding on waltz), the lovely apotheosis: these show a choreographer working with the score as with an ideal partner. Each phrase of movement sits neatly on the music; the drama (and Corder avoids that knockabout comedy which is the ruination of other local versions) is Prokofiev's drama of "the dream fulfilled".

As I wrote after a first viewing, I think the score would benefit from Ashton's cuts, and significantly from the excision of the Prince's journey. It is indifferent music, and ENB cannot provide the forces to make it work. In everything else, the performance was excellent. Cinderella's role is taxing, and Lisa Pavane sailed sweetly and with unerring physical charm over every hurdle. Her prince was Greg Horsman, equally at ease with ferocious demands.

The company dealt serenely with every step: I salute the duets for the four Seasons, admirably crafted, admirably danced, and Dmitri Gruzdyev and Roman Rykin as the prince's chums, showing us big, clear, vivid male dancing. The score sounded very well under Francis Coleman's baton. The staging is a welcome success for ENB, not least by showing Michael Corder as a true classical creator.

Clement Crisp

Theatre/Alastair Macaulay

Fortune-cookie 'Passion'

tephen Sondheim, much the most Sondheim puts a long stress in mid-phrase sophisticated writer of musicals today, has become also the most limited and mannered. His limitations and mannerisms are most evident not in his subject matter (though people bave always rattled on too much about its daring) or in his lyrics (though these are certainly in steep decline), but in his music - as in Passion, the 1994 musical which had its European premiere this week at the Queen's Theatre.

Sondheim has always loved to take short phrases of lyrics and accent them musically with equal stress on every syl-lable until the last: Send-in-the-clourns; Loo-king-for-the-dot; The-mor-ning-ends: Have-a-little-priest ... And he sets these phrases in tight little clusters, like granny knots. Figures a 19th-century composer would have embroidered as ornaments into the middle of a phrase become, in Sondheim's hands, the entire

Sometimes this habit becomes expressive of a nagging thought, but in Passion it is almost the only way he can express himself. "Pom-pous-lit-tle-mon." "To-get-a-way-from-life." "Per-haps-it-was-thedress." "Just-a-bit-a-loof." "What-I-tookfor-love. " "How-long-were-we-a-part?"

The short notes are always set within a diapason of a minor third. Even when

("Count Lu-do-vic-of-Aust-ri-a"), the music has the same clenched, picking-at-a-scab feeling.

In the past, especially more than 20 years ago - witness Company - Sondheim flaunted his witty cynical urbanity and only occasionally let winsome self-pitving sentimentality creep in. Then he grew fonder of his sob-sister, self-pitying streak and started to wear his wizened heart on his clever sleeve. He also began to display a depressing penchant for pop psych-

Now, in Passion, Sondheim is a wiseguy no more. He seems to aspire to the mental climate of Andrew Lloyd Webber. His cynicism is virtually nowhere in sight - and I almost miss it. All that is left is a loudly bleeding heart, and some insights into human nature and love that would not disgrace a fortune cookie. ("Beauty is power, longing a disease."

"Loving you is not a choice, it's what I

Passion, ironically, is just what he cannot convincingly express. In the last number, he tries to depict it in ascending lines, but they are short and tight, and he at once recycles them, turning them into mannered expressions of emotional constraint.

The story is pop Romanticism: Beauty

Hommage à Marius Petipa: the

Berlin perform highlights of the

Staatsoper unter den Linden

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René Pape; 4pm; Apr 1

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Don Quixote: a choreography by

Danilo Mazzotta, Irina Zavialova and

Valery Panov to music by Minkus,

performed by the Ballet der Oper

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Soloists include Didier Gettliffe,

Manon Lescaut : by Puccini.

performed by the Oper Bonn.

Fabio Armiliato; 7pm; Mar 30

Conducted by Eugene Kohn and

Soloists include Karen Notare and

Vadim Bondar; 8pm; Mar 29

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Poul Elming, John Tomlinson and

Berlin, Soloists include Deborah

Quixote, The Sleeping Beauty and

and the Beast with the genders reversed. Maria Friedman as the sickly, unlovely and emotionally intense Fosca (the only role of any dramatic interest) is made up like Bette Davis in the first balf of Now Voyager (frumpy, thick eyebrows; maidenaunt look) and gets to emote as if she were in the second half of the same

It is hard to believe that, as Giorgio. Michael Ball - with his pudgy-pretty dimpled face - would be lending her the novels of Rousseau, or that she, with her violence of feeling, would fall for this sweet baritonal puppy.

Still, since his previous mistress Clara (Helen Hobson) is fitted out like a porcelain doll, we accept that he comes to find Fosca a more free and appealing spirit though just in the nick of time, for then death claims ber. Jeremy Sams directs. I admire the seam-

less connection of speech and dialogue he achieves, but this bammy show never rings true, in spite of the best efforts of Friedman, Ball and others. Panl Farnsworth, designing, has set it

in a kind of rose-tinted conservatory which only makes the atmosphere mor stale.

Continues at the Queen's Theatre, W1 (0171-494 5040).

Theatre/David Murray

Brothers in crisis

Martin needs the flat they

job from Monday. But stroppy

Heno wants a sudden "strike".

which the union may or may

not recognise, to squeeze Mar-

tin for better pay; Lar's and

Jack's irresolute responses and

eventual decisions, and Mar-

tin's defensive tactics, are

the exemplary burden of the

Presented by Soho Thea-tre at the Arts Theatre, Jimmy Murphy's first play comes richly garlanded by the Irish press. The London press-handout for Brothers of the Brush touted it as "brutally hilarious", however, which is not quite right. Its cheerful Dublin banter draws the odd laugh, but it is all on the surface. From early on, anybody can see that this is going to be a remarkably tough little play, and the ending comes like a kick in the stomach.

Not "brutal", though; just the happenchance outcome of a situation that might have gone differently, but probably no better. For the situation here is hopeless: it is that of a permanent under-class who survive by drawing the dole while relying on short-term, illicit and therefore ill-paid work to get them by, and so are vulnerable to all risks. Murphy has observed it and encapsulated it - plainly and honestly, without moralising . on a compact, intensive scale. The "brush" of the title is a

paintbrush, and the "brothers"

Like Mamet's Glengarry Glen Ross Murphy's Brothers combines a general, assessive view with an intricate story of fencing and betraying. All of that is prompted by

bleak economic facts, which determine each individual's reactions. Only the outcome which turns upon a tell-tale

is ironical. We watch three painters - 30-ish Lar and Heno. bounced - is mere accident. who have young families, and Though Jack, tired and ageing old Jack - and their shifty fast, yearns after the old days employer Martin through a criwhen the union took care of sis weekend, during which everybody, the union is impothey discover that "every man tent now that short-term labour is the order of the day. for himself" seems to be a nat-Heno demands "respect". though we never see him do a are painting to be done by Sunlick of work. Lar just needs a day night, and they are countjob, *any* job. ing desperately upon him to re-He has already learnt painhire them for a bigger factory

cheque, kept because it

fully that the union can no longer help grey-area labourers like him, so he must strive to be known as a tame, tireless Stakhanovite by grey-area bosses. This brings him to poignant ruin, in Stuart Graham's transparently honest performance. There are passages where

the characters seem to stop listening to each other, and repeat themselves tiresomely. The director Lynne Parker might have done more with those, by way of illuminating new corners of the personalities and their motives. Otherwise the trajectory of the play is clean and stark even with its local surprises.

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INTERNATIONAL

■ AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573 Asko Ensemble: with conductor Oliver Knussen and narrator Marianne Pousseur perform works by Debussy, Takemitsu, Kondo and Feldman; 3pm; Mar 30 Matthäus Passion: by J.S. Bach. Performed by the Orchestra of the Eighteenth Century and the Nederlands Kamerkoor with

conductor Frans Brüggen. Soloists

include Kristian Sigmundsson and

Nico van der Meel; 7.30pm; Mar 31 BERLIN

Philharmonie & Kammermusiksaal Tel: 49-30-2614383 Deutsches Symphonie-Orchester Berlin: with conductor Vladimir Ashkenazy and cellist Lynn Harrell perform works by Dutilleux and Ravel; 8pm; Mar 29, 30 DANCE Deutsche Oper Berlin

CONCERT

Tel: 49-30-3438401

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■ CHICAGO **OPERA** Civic Opera House & Civic Theatre Tel: 1-312-332-2244 Götterdämmerung: by Wagner. Conducted by Zubin Mehta and

performed by the Lyric Opera of Chicago. Soloists include Eva Marton, Siegfried Jerusalem, Matti Salminen and Alan Held; 5.30pm; Mar 30

■ HOUSTON EXHIBITION

Museum of Fine Arts Tel: 1-713-639-7300 Landmarks in Print Collecting: Connoisseurs and Donors at the British Museum since 1753: the first

exhibition of prints from the British Museum to travel outside the United Kingdom. The exhibition traces the history of the collection, exploring why people collect and how the function and value of prints change over time; from Mar 31 to Jun 16

■ LEIPZIG CONCERT

Gewandhaus zu Leipzig Tel: 49-341-12700

Viktor Lukas: the organist performs works by J.S. Bach. Beethoven, Mendelssohn, R. Schumann, and Berlinski; 5pm; Mar

■ LIVERPOOL EXHIBITION

Tate Gallery Liverpool Tel: 151-7093223 Wandering About in the Future. New Tate Acquisitions: this

collection display takes its title from one of the exhibited works: Cathy de Monchaux's "Wandering About in the Future, Looking Forward in the Past". It is a display of modern art recently acquired, including sculptures, paintings, photography

and video; from Mar 30 to Aug 31. 1997

LONDON CONCERT

Barbican Hall Tel: 44-171-6388891 The Royal Philharmonic Orchestra: with conductor Valery Gergiev and pianist Alexander Toradze perform Shostakovich's Symphony No.1, Prokofiev's Piano Concerto No.5 and Stravinsky's Le Sacre du Printemps; 7.30pm; Mar

Purcell Room Tel: 44-171-9604242 Dufay Collective: and tenor John Potter in a programme exploring the variety of popular music-making in England during the 17th century: 7.30pm; Mar 29 Royal Festival Hali

Tel: 44-171-9604242 Wiener Philharmoniker: with conductor Pierre Boulez perform Haydn's Symphony No.104 and Mahler's Symphony No.5; 7.30pm; Mar 31 OPERA

Royal Opera House - Covent Garden Tel: 44-171-2129234 La Traviata: by Verdi. Conducted by Carlo Rizzi and performed by The Royal Opera. Soloists include Andrea Rost, Ramon Vargas, Helen Lothian and Gillian Knight; 7pm; Mar

MADRID

CONCERT Auditorio Nacional de Música

Tel: 34-1-3370100 Matthäus Passion: by J.S. Bach. Performed by the Orquesta y Coro Nacionales de España, conducted by Hans Martin Schneidt. Soloists

include soprano Helen Donath, mezzo-soprano Ursula Kryger, tenors Adalbert Kraus and Kurt Azesberger, and bass Wolf-Matthias Friedrich; 7.30pm; Mar 29; 30, 31

ural law.

■ NEW YORK CONCERT

Carnegie Hall Tel: 1-212-247-7800 Angeles String Quartet: perform works by Haydn, Harbison, Webern and R. Schumann; 8pm; Mar 29 OPERA Metropolitan Opera House

Tel: 1-212-362-6000 La Forza del Destino: by Verdi. Conducted by James Levine and performed by the Metropolitan Opera. Soloists include Deborah Voigt, Victoria Livengood and Sergej Larin; 8pm; Mar 29

PARIS CONCERT

Salle Pleyel Tel: 33-1 45 61 53 00

 Orchestre Colonne: with conductor Antonello Allemandi and pianist Bernard Ringeissen perform works by Probst, Beethoven and Brahms; 8.30pm; Apr 1 DANCE Théâtre de la Ville

Tel: 33-1 42 74 22 77 Toccata: a choreography by Anne Theresa de Keersmaeker to music by J.S. Bach, performed by Rosas; 8.30pm; Mar 29, 30

ROME

CONCERT

Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064 Lohengrin: by Wagner. Concert performance by the Orchestra

dell'Accademia di Santa Cecilia with conductor Christian Thielemann. Soloists include soprano Eva Johannson, mezzo-soprano Janis Martin, tenor Gosta Winbergh. baritone Sergej Leiferkus and basses Hans Tschammer and Eike Wilm Schulte: 6pm; Mar 31 (5pm); Apr 2,

■ STOCKHOLM CONCERT

Konserthuset Tel: 46-8-7860200 Filharmonikema: with conductor Leif Segerstam and violinist Arve Tellefsen perform works by Lidholm, Nielsen and Brahms; 3pm; Mar 30 Kungliga Teatem - Royal Swedish

Opera House Tel: 46-8-7914300 Aida: by Verdi. Conducted by Maurizio Barbacini and performed by the Royal Opera Stockholm. Soloists include Peter Kadiev, Pāivi Nisula, Hillevi Martinpelto and Vello Jürna; 7pm; Mar 29

STRASBOURG DANCE

Théâtre Municipal de Strasbourg -

Opéra du Rhin Tel: 33-88 75 48 00 Nederlands Dans Theater 2: perform the choreographies Solitaire, Lieder eines fahrenden Gesellen and Mellantid; 8pm; Mar 29

■ WASHINGTON

JAZZ & BLUES Concert Hall Tel: 1-202~467 4600 Wynton Marsalis: performance by the jazz trumpeter: 8,30pm: Mar 30

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Economic Viewpoint · Samuel Brittan

Money shines amber alert

The term 'cause' is a slippery one which Milton Friedman rightly tries to avoid. Yet in an elusive way, the behaviour of the money supply still matters for inflation

Anyone who thought that the controversy over the influence of the money supply on the economy had been buried. would have had a rude awak-But it is worth persevering. ening recently. In the industrial world, monetary growth has accelerated and led to renewed argument about whether this is flashing a

warning for policymakers. International monetary growth is not at a rate which suggests a take-off into double-digit inflation, but it is getting near the rates associated with the inflationary blip at the end of the 1980s. The problem, if there is one, stems from the US and the UK, and possibly some of the smaller countries. Monetary growth in Germany, Japan, Italy and France has rebounded from below zero rates last year.

But wait before drawing any hasty conclusions about the US. For although broad money is rising quite rapidly, growth in the monetary base - which covers cash and bankers' deposits with the Federal Reserve - has slowed to the lowest rate for a decade. Even the Shadow Open Market Committee - the avowedly monetarist Fed watchdog called for a more expansionary

In the UK there is no such easy way out, since the monetary base is also rising above "reference range". Thus the UK provides the perfect setting for the civil war between the two monetarists on the Chancellor's six-member forecasting panel. Tim Congdon of Lombard Street Research believes the government's inflation objectives are in jeopardy. Professor Patrick Minford of Liverpool university argues that policy is culpubly overtight in view of the large gap between actual and

It may help to put the constand back from it and take advantage of a new book by J. Daniel Hammond on the his torical background to current arguments over the role of the money supply. The title (Theory and Measurement: Causal-

ity Issues in Milton Friedman's Monetary Economics. Cambridge University Press) does not suggest a laugh a minute.

Friedman's monetary project started out as a joint attempt with Mrs Anna Schwartz in 1946 to investigate the "role of monetary and banking phenomena in producing cyclical fluctuations, intensifying or mitigating their severity, or determining their character". While Europeans worry about growth, inflation and unemployment per se. Americans have been much more preoccupied with the business cycle - in other words deviations from underlying trends. The most spectacular of these was the Great Depression of the 1930s, which left a permanent scar on US politics and business

The focus later shifted to inflation under the influence of the accelerating rise in US prices in the first three post-war decades. And Friedman also became known, well outside monetarist circles, for his demolition of the idea of a long-term trade-off between inflation and unemployment.

But he was always concerned with output fluctuations in the short term, which he thought could last three to ten years. He was the author the famous proposed rule that the money supply should grow at a constant moderate rate. The rule derived from his

World money growth

takes off again...

Annual percentage chang

belief that this was the best one can do to mitigate slumps and booms, and not from any view that they do not happen or matter.

Friedman was attacked for "black box economics" or measurement without theory. This meant he searched for statistical regularities without first setting out in mathematical terms a theoretical model to test. A related charge was that he confused correlation with cause. In other words, his ideas were based on a mere association between money and prices (or money and nominal gross domestic product). The critics said there could easily have been a common cause at work or that the money simply responded passively to economic movements, accommodating whatever change had occurred.

In fact, Friedman gave several descriptive accounts of the transmission between money. GDP and prices. A symposium in the autumn 1995 issue of the US journal Economic Perspectives lists eight possible transmission mechanisms; and their relative importance will vary from one episode to another.

Friedman also went out of his way to investigate whether alternative explanations could predict events better than the behaviour of the money stock. For example, he compared the experience of countries with different institutions, exam-

but US narrow

money has almost

US broad money

ined how the Fed decided policy, and carried out simple econometric tests to see whether specific events could have been better predicted from Keynesian variables such as investment and government spending.

If Friedman did not take the mathematical high road, it was a deliberate choice. For he regarded economic analysis as an engine for investigating specific problems rather than a complete description of the universe. Nevertheless he was careful to avoid "in his scienwhich he believed to be "a very tricky concept".

This is best illustrated by his treatment of the Great Depression, Friedman never attempted a complete explanation either of that depression or of business cycles in general, but concentrated on the way that monetary policy aggravated them.

One of his main assertions was that the failure of the Fed to combat the banking crisis of 1930-31 turned a severe recession into a full-blown depression. Moreover, he identified what he believed lay behind that failure - the premature death in 1928 of Benjamin Strong, dynamic chairman of the New York Fed.

It may seem odd that an economist who puts so much emphasis on market forces and is so sceptical of calls for political leadership, should

UK broad money

rises rapidly

attribute so much importance to one human accident. Friedman concedes this when he admits it was the frailty of the US banking system which required heroic leadership.

No-one claims to have a complete explanation of the Great Depression. But one is struck by the futility of asking for its "cause" (or even "causes"). The post-first world war gold standard was prone to deflationary disturbances because the gold price had not been adjusted to the generally higher price levels. The US financial system was fragile. The Fed failed to stop a cas-

cade of banking collapses when it could still have done so; and Strong's death made this failure more likely. But having discussed these and other possible factors, what is gained by seeking something called "the cause"? Similar problems arise about the cause of the first world war itself. Friedman is right to

avoid the word. Nothing so far said provide "probable" an instant resolution of the present battle among the British monetarists. The forthcoming report on the UK economy from the Organisation for Eco nomic Co-operation and Development suggests that labour market reforms mean the unemployment rate at which inflation takes off has fallen below 6 per cent - or 1.5m -compared with the current rate of 7.9 per cent. Thus far.

it is a round for Minford. But history shows the folly of basing inflation policy on hypotheses about such "real" relationships, which have a habit of coming unstuck. UK monetary growth is shining at least an amber light. There is no justification for a fresh monetary squeeze when the recovery is sluggish and out-

Policymakers should howreverse future interest rate cuts and those already made. To navigate a consistent course we need to adjust the instruments as the weather changes and not go by meteo rological forecasts alone.

·LETTERS TO THE EDITOR-

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be fared to +44 171-873 5938 (please set fax to 'fine'). e.mail: letters.editor@ft.com
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Competitiveness must top agenda

From Mr Adair Turner. Sir, Lionel Barber's article "New shapes in the stars" (March 26) on the intergovernmental conference which begins on Friday was very thoughtful and an

excellent summation of the political conundrums that must be faced in Turin. But one crucial element was conspicuous by its absence. It is essential that the issue of Europe's competitiveness is top of the IGC agenda.

Creating the right environment for growth. getting the European Union's 20m unemployed back to work. ensuring that Europe becomes a trading block able to compete with the US and east Asia these are all priorities that must be addressed as a matter of urgency by the member

Businesses across Europe are united in this cry, as the submission to the IGC from Unice, the European

employers' organisation, testifies. Any institutional reform agreed in Turin, therefore, must have Europe's competitiveness firmly in mind.

Adair Turner. director-general, Confederation of British Industry. Centre Point. 103 New Oxford Street. London, CLA IDU.

Unnecessary diversion

From Mr Tony Young. Sir, Your editorial on the latest proposals by telecommunications regulator. Oftel, for BT prices ("Lines down", March 21) describes a reference to the Monopolies and Mergers Commission as

Such a reference would be a considerable diversion of BT effort away from its prime objective of serving the customer and the outcome of such a review would be very uncertain - not least since the timescale is such that there is likely to be a change of government in the interim.

It would be much better for customers if BT and Oftel could reach a sensible agreement, but that will involve the director general recognising that the telecommunications marketplace is one of significant risk and growing competition. It is not suffocating

regulation but effective competition that is the best long-term guarantee of reducing prices and consumer

Tony Young. joint general secretary, **Communications Workers** Greystoke House, 150 Brunswick Road London W5 LAW, UK

Training exported for SE

From Mr Tim Nicholson. Sir, Kerin Hope's report on the progress of the Skopje Stock Exchange to live trading ("A stock market for Macedonia", March 25) highlights a little known UK export, namely training and qualifications.

The Macedonian securities staff sat exams drawn from our new modular international capital markets qualification programme. The same material is finding favour as far afield as Shanghai, South Africa and Albania.

This practical assistance, competently delivered by a UK consultancy firm in association

with the backing of the Overseas Development Administration's Know How Fund, will leave an impression that could last until Skople dealers and businessmen are ready to expand their activities into international markets. As a result of this training the chances are good that they

with a body like our own and

will start their search for business partners in London. Tim Nicholson

chief executive. Securities Institute, 24 Monument Street. London EC3R 8AJ, UK

Logic is not prevailing

From Mr R.J. Southgate. Sir, Beef which is possibly contaminated with BSE could possibly be implicated in the deaths of 10 people and the slaughter of millions of cattle is contemplated.

This seems to be a somewhat perverse action when the mass destruction of cigarette for knowingly killing at least 400,000 Americans each year. I guess it's not the year for eason and logic to prevail.

R.J. Southgate, 1604 Pinetree Drive, Pittsburgh PA 15241, US

BOOK REVIEW - Rodric Braithwaite THE GORBACHEV FACTOR: By Archie Brown Oxford, 425pp, £19.99

The cunning reformer of

Far less paid for book

From Mr Eddie Bell. Sir, I was interested to read in Tony Walker's article "New move to catch the falling star' (March 26) that HarperCollins paid the daughter of Chinese leader Deng Xiaoping "about \$1m for the biography of her father". This is completely

untrue. HarperCollins paid her

Eddie Bell, executive chairman and publisher, HarperCollins. Westerbill Road. Bishopbriggs

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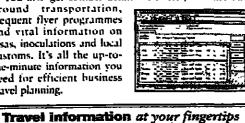
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a sclerotic system Mikhail

These days. Gorbachev's fellow Russians look with pity at any poor for eigner who praises what he did for them. Reactionaries regard him as a traitor for giving up Stalin's empire in eastern

Europe, and for causing the collapse of the Communist party and the disintegration of the Soviet Union. Liberals accuse him of remaining an unreconstructed communist to the last. And those in the middle say he never had a viable strategy, and, in the end, lacked the courage either to take a reforming grip on the economy or to stand up to the hard men in the party, the military and the KGB.

But Russia is no longer a mystery wrapped in an enigma. We foreigners now have the material on which to make our own judgments. The intoxicating events surround-ing the collapse and death of the Soviet system are as well documented as any in recent

Gorbachev and the other central figures have published their memoirs (Brown makes extensive use of the lively account by Anatoly Chernayev, Gorbachev's foreign affairs adviser, which is solidly based on the notes he kept at the time and has appeared in German, but not - alas - in English). Everything was recorded in the press, on the radio and on the television. We know as much about the workings of the Kremlin under Gorbachev as about the British cabinet under Margaret Thatcher. This is what glasnost came to mean.

Archie Brown has mastered the material and met the people: a quarter of his important book is taken up with foot**Business books shortlist**



The shortlist for the first Financial Times/Booz-Allen & Hamilton Global Business Book Awards has been announced. It includes a book by David Packard, the computer pioneer, who died

on Tuesday.

The competition, aimed at recognisting the world's outstanding business books offers a total prize money "pot" of \$60,000 (£40,000). Two books - one on management and one about business -

have been selected from each of three regions: the UK and Europe, the Americas and Asia/Pacific. The six finalists are:

 L'intelligence Economique, by Bruno Martinet and Yves-Michel Marti, published by Les Editions D'Organisation (UK and Europe); Why Teams Don't Work, by Harvey Robbins and Michael Finley, published by Pacesetter Books (the Americas) and Intellectualising Capability, by Noboru Kono and Ikujiro Nonaka, published by Nihon Keizai Shinibunsha Publishing (Asia/Pacific).

 Die Deutsche Bank 1870-1995, by Lothar Gall, Gerald D. Feldman. Harold James, Cari-Ludwig Holtfrerich and Hans E.Büschgen, published by C.H.Beck (UK and Europe)

● The HP Way: How Bill Hewlett and I Built Our Company, by David Packard, published by Harper Business (the Americas); and Creating Training Miracles, by Alastair Rylatt and Kevin Lohan. publisished by Prentice Hall Australia (Asia/Pacific).

The shortlisted books have been selected from more than 140 entries worldwide. The winning book from each category will be announced in an awards ceremony in London on April 12.

chev's ultimate aims went much further: they were political rather than economic. He believed the Soviet Union could prosper only if it became a pluralistic, democratic and law-based state, dismantled the cold war and abandoned the imperial relationship with eastern Europe. He insisted on the contested elections in 1989 which were a turning point in Soviet history, perhaps in Rus-

sian history, too. His ideas were in constant evolution: he was too intelligent and realistic not to adapt

Of course, Gorbachev made mistakes. It is a rare statesman (about as common as the Arabian Phoenix) who makes none. He was testy with the more extreme radicals and alienated many who would have done better to support

him when the going got rough.

He failed to come down on one side or the other when models for economic reform were proposed to him in 1990. He notoriously underestimated the explosive emotions and the fustified grievances of the non-Russian peoples in the Soviet

als who later became his most vociferous critics.

He himself was acutely

aware of what had happened to Khrushchev, whose attempt to change the system was far less radical. Gorbachev feared he too might wake up one day to discover that he had been taken ill, lost his job and become a non-person. So he ducked and weaved and economised with the truth and cajoled and bullied and harangued. He compromised right up to the limit with the men who had the guns and tapped the telephones.

But, in the spring of 1991, he turned decisively away from the bloody path along which they were leading him. His fears became a reality one day in August when they announced to the world that he had fallen sick in the Crimea and was incapable of performing his duties.

The coup failed. And it failed because Gorbachev had made it possible for the ordinary people as well as the leaders - in the cities, the army and the KGB itself - to think for themselves about politics. The instruments on which the plotters relied came to pieces in their hands. By then, Gorba-chev's historical task was done, and it was left to his successor to carry Russia on to

the next stage. It makes no sense to blame Gorbachev for not completing the process himself the task was too gigantic to be achieved in the course of a single career. Even Moses never entered the Promised Land. When they elect a new president in June. the Russian people will decide whether to remain in Israel. despite the lack of milk and

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FINANCIAL TIMES

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Thursday March 28 1996

Japan's banks take stock

Japan's leading bankers have at last seen the writing on the wall most of it in red ink. Over the past 10 days, 17 of the 21 top commercial and trust banks have formally written down many of the nonperforming loans which they inherited from the property boom of the late 1990s.

After years of pressing the banks to take these losses on the chin, external observers will rightly welcome this unexpected outbreak of realism. The question is: what happens next?

Writing off a combined total of Y7,000bn (\$70bn) in bad loans has left the 17 banks forecasting losses of Y3.300bn for the year 1995-96. Biting the had loans bullet was a necessary first step to restoring the Japanese banking system to health. As a result of the past week's actions, several banks can claim to be putting the bubble years behind them - indeed, some may be back in the black as early as next year.

But the banks are not out of the woods yet. Most important, there is the small question of how to restore the gaping new hole in their balance sheets. The losses so far announced for the six trust banks represent more than a quarter of their end-of-September capital base. A few may find themselves in immediate violation of internationally agreed capital ade-

quacy standards.

As for the remainder, the roughly 20 per cept rise in the stock market since last autumn has probably put them out of danger, for the time being, by raising the value of their large unrealised security gains. But it would be foolish, to say the least, for the banks to rely on this support

Most of the larger banks look set to resist this temptation, and nise this underlying problem

raise fresh equity, if and when the market is in a position to absorb it. Analysts reckon that the major banks are looking to raise around Y3.000bn in new financing over the next year to 18 months.

Depending on how the process is handled, the flood of new issues could have damaging knock-on effects for the securities market as a whole. But, as has been repeatedly stressed over the past few years, there are no painless ways out of a financial crisis this big. In the end, hefty loan write-offs, cou pled with relatively rapid bank refinancing, are core ingredients of any medium-term solution.

Many Japanese non-bank finan-cial institutions - whose bad loans probably dwarf those of the banks - have yet to admit the full extent of their losses, let alone face up to the necessary solutions. Set against that, the banks' long overdue response is a model of timely, decisive action. But they must now invest some of their new found resolve into tackling not merely the liability but the asset side of their balance sheets.

Japanese banks have long had a tendency to put loan quantity before quality. As a result, they suffer from low profitability by international standards - and periodic mini, and not so mini, bad loan disasters. Despite extremely low interest rates, the banks have sensibly held back from large amounts of new lend-

ing over the past year. But, given stagnant - or falling asset prices, and a perennially over-leveraged corporate and financial sector, the banks ought to be expecting a good many defaulting loans in future, and building up their average profit ability to compensate. By and large, they have yet even to recogare hoping to gain permission to still less to address it.

David Packard

The death of David Packard. co-founder with Bill Hewlett of the company that bore their names, is a reminder of how far the electronics industry has come since the two men started in business in Palo Alto 57 years ago.

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Hewlett-Packard now has annual sales of \$31bn; the as MBWA ("management by wanorchards that once lined the peninsula from San Jose to San Franplants and software houses: and the automatic toilet-flushers and audio oscillators of Hewlett-Packard's early days have given way to computers, laser-printers and the

David Packard's achievements as businessman, philanthropist and public figure - are recorded elsewhere in this issue of the FT. His death at the age of 83 is an appropriate moment, however, to note the wide-ranging influence of the style of husiness which he and Bill Hewlett pioneered. As found-

start-up, they set the pattern others followed. This influence extended from trivial matters the use of a garage as a first home, or the absence of office doors - to the profound. In this category fall such HP innovations dering around"); the widespread distribution of bonuses linked to open, collegial approach both to employees and to competitors. It is fair to say that there is scarcely a company in Silicon Valley which has not put into practice one aspect or another of "the HP Way", as the company calls its

ers of the first Silicon Valley

style of business. A striking tribute to the two men is the effortless way the company coped with their graceful surrender of control. David Packard hated looking back at his own achievements: they are none the less his enduring monument.

A pass mark

Since the mid-1980s barely a year has elapsed without a government proposal for wholesale reform of England's education and training system. Many of the changes have been disastrous, and England's overall educational performance remains woefully inadequate. Cyn-icism and foreboding is therefore bound to greet the latest official blueprint, in the shape of yesterday's report by Sir Ron Dearing on the qualifications regime for 16- to

19-year-olds. Sir Ron, the government's education troubleshooter, has a better record than most. Two years ago he rescued ministers from the damaging fiasco of the national curriculum, burying their attempt to dictate almost every detail of the school day. Yesterday's report is based on the same welcome premise of his earlier foray: that reform should henceforth be incremental, building on best existing practice and avoiding radical upheaval.

At the post-16 level this means building on A levels. For all their faults, the A level is one of the few pillars of English education to command general respect. For the most part standards are rigorous. courses are challenging, and if subject specialisation is unduly narrow this flows from a reasonable determination to ensure that students are adequately prepared

for university. The problem, of course, is that most school leavers do not proceed to higher education. Until recently the education system had virtually nothing to offer this majority, while the regime of work-based training and apprenticeships was little better beyond a few careers retaining a skilled craft tradition. The contrast with Germany and much of the rest of not so easily tackled.

continental Europe was - and

remains – stark Some improvements have been made, General National Vocational Qualifications, the new school-based vocational courses. are at last providing a nonacademic route for students beyond the age of 16. More than 150,000 students are now pursuing these courses, and they are

expanding rapidly.
Sir Ron recommends that GNVQs be renamed "applied A levels", with improvements in their assessment to justify this title. A new "advanced subsidiary" (AS) exam will offer a staging post to A level, with courses based on the first half of A level

He also proposes to abolish the current failed Youth Training system for school leavers and replace it with new "national traineeships" offering progression to vocational qualifications. Workbased vocational qualifications, roundly and rightly criticised for their lack of rigour, will be reformed to make them more "rational and coberent" and to "improve assessment and demonstrate rigour".

The first two changes - both sensibly incremental - are to be welcomed. The last two are more questionable. There have been previous relaunches of national youth training schemes and attempts to make work-based qualifications more rational and rigorous. They have all failed. In truth, the essential reason for their failure has been the very low levels of basic education achieved by most of those leaving school at 16. More chopping and changing is unlikely to help much. England's class-ridden educational culture is

An election that nobody wants

المكنامن التحل

Neither politicians nor voters are enthusiastic about a poll likely to produce another unstable Italian government, writes Robert Graham

rom billboards up and down Italy, a smiling Silvio Berlusconi promises five years of stable government. In a country facing its third general election in four years and where governments last on average less than a year, the media magnate's confident pledge has to be taken with a strong dose of scepticism.

Unusually in a western democracy, the main parties have spent the better part of a year desperately trying to avoid the April 21 elec-

"Most politicians have been afraid of going to the polls because they don't want to lose," observed one of the organisers of the campaign for Mr Romano Prodi, the leader of the centre-left Olive Tree alliance. "People seem to prefer to aim for a draw preferably a gualless one."

Even now that the electoral campaign has got under way, there is a notable absence of enthusiasm both among the politicians and an election-saturated public. This is not surprising. The parties, including Mr Berlusconi's Forza Italia movement, have little money to spend and the polls indicate a confused, close result.

More than a third of the electorate remains undecided; but the two main alliances of the centre-left and right have shown fairly consistent percentages in the opinion polls. At present, these give both around 45 per cent of the vote.

If the 8 per cent of the vote loyal

to Reconstructed Communism -

formed from the rump of the old Italian Communist party - is added. the centre-left enjoys the edge. But much will depend on what happens in the rich industrial north where the populist Northern League of Mr Umberto Bossi has decided to stand alone. He fought the last election in alliance with Mr Berlusconi

Under an electoral system which

awards 75 per cent of the seats on a first-past-the post basis and the remainder via the old proportional system. Mr Bussi recognises that fighting the election alone will lose the League three-quarters of its seats in parliament. But he hones to win 20 or so deputy seats, which could hold the balance of power in a hung parliament.

If Mr Berluscom and his allies can pick up the bulk of the seats surrendered by the League, the right could emerge with a clear majority - at least in the chamber of deputies. The outcome in the senate, because of slightly different voting rules. permitting only those of 25 and over to vote, would be less predictable.

A new rightwing government would be very different from that led by Mr Berluscon; for just seven months in 1994 - his Forza Italia movement has changed considerably. The combination of the Northern League's breakaway and a weakening of the moderate liberal wing inside Mr Berlusconi's movement has pushed the alliance further to the right. It is much more under the influence of the rightist National Alliance led by the astute and charismatic Mr Gianfranco

A clear conflict has developed between Mr Berlusconi's declared commitment to the free market and the interventionist and corporatist views of the National Albance. On Europe, the tone is more nationalistic than a year ago.

"The extreme right has got the upper hand (in the Berlusconi alliance) and, if they win, there's a risk of ungovernability with Italy moving further away from Europe," Mr Lamberto Dini, the caretaker prime minister, observed last week.

This comment contained an element of electoral hyperbole since Mr Dini has now formed his own party to light the elections against the right. But it was an attempt to and won more than 100 of the 630 remind the electorate that the Berlusconi camp's contradictory eco-

nomic policy - with its espousal of cutting taxes and ambiguous attitude to privatisation - finds little favour with the international financial community

The centre-left alliance on the other hand is committed to pursuing a more virtuous economic path, reining in spending and perhaps raising taxes to bring down the budget deficit. Such action will be essential to achieve the convergence criteria in the Maastricht treaty for joining the European

Union's single currency in 1999. However, the centre-left is more fissiparous than the right, being comprised of 14 groups and parties with differing interests, which are bound to slow decision-making in a centre-left government.

Mr Berlusconi and his colleagues have kicked off the campaign with greater panache and have seized the initiative by setting the agenda most notably on tax cuts and fiscal reform. The centre-left has failed to demolish Mr Berlusconi's ill-substantiated promises of reducing taxes, and has looked worthy and dull - a perception that penalised them in the 1994 elections

However, Mr Berlusconi has been badly bruised by his brushes with the law. Not only is he on trial in Milan, accused of being involved in the bribing of members of the Guardia di Finanza (financial police) inspecting the books of his Fininvest group, but he also faces

being sent for trial on four other counts of corruption. These problems are compounded by his failure to resolve the conflict of interest between his ownership of Fininvest, which controls three television channels, and his role as a politician. This has been one of the most sensitive issues since he entered politics, leading to accusations that he has used his media to bolster his standing. Since being forced from the premiership in December 1994, his popularity has declined and he

right-wing alliance in this poll. Mr Fini of the National Alliance. by contrast, is emerging as the effective leader. Indeed, his party now enjoys the support of more than 20 per cent of voters and may win a bigger share of the national vote than Mr Berlusconi's Forza Italia. This could make it impossible for Mr Berlusconi to become pre-

risks losing the leadership of the

mier again. Yet Mr Fini admits he is unlikely to be the next prime minister. He recognises that, as leader of a party which only last year formally expunged its fascist heritage, the public is not yet ready to accept him as the head of government.

This position is mirrored on the left, where Mr Massimo D'Alema of the Party of the Democratic Left (PDS), the party that dominates the centre-left Olive Tree alliance, has also excluded himself in advance from office. Mr D'Alema believes that the PDS, as heir to the old Communist party, still carries a

political stigma in Italy.

As a result, formal leadership of the centre-left alliance has been handed over to Mr Prodi, who was loosely linked to the left of the old Christian Democrats and is seen as attractive to Catholic voters in the centre. But, without a real political base or funds, he has struggled for almost a year to assert himself. That he has been found wanting month-old centre party. Italian Renewal, Mr Dini is fighting the elections under the umbrella of the Olive Tree alliance. But, to the annoyance of the centre-left, his hastily formed grouping is going it alone in the contest for the 25 per cent of seats allotted by proportional representation.

He hopes to establish a degree of independence and raise his credentials as the next head of government at the expense of Mr Prodi. But this has served to remind voters of Mr Dini's opportunism: in the two years since he was recruited from the Bank of Italy to become treasury minister under a rightwing government, he has moved towards the centre-left.

He has remained caretaker prime minister rather than resigning when parliament was dissolved in February rather than resigning leading to accusations that he is exploiting his government position r electoral gain. This risk has curtailed his electioneering, and his poll ratings have plummeted to around 4 per cent.

Such considerations suggest that winning the election may have little bearing on the formation of the next government. If the vote is close, several commentators are form a government of national consensus across the ideological divide. A plan to form such a government foundered in February largely because the parties could not agree on how to split up the ministerial

But the most likely outcome, as President Oscar Luigi Scalfaro warned when he dissolved parliament, could be another unstable legislature. The main consequences of this would be to slow progress in tackling the public deficit, reduce the will to modernise the state and allow the ever-growing divide between the prosperous north and neglected south to widen further. The prospect of five years of stable government looks as far off as ever.



BSERVER.

Tentative hold on life

■ There's not much point in being an \$18bn-a-year conglomerate if nobody knows your name. So the Spanish state-owned Teneo group has recently been busy advertising itself in the country's major magazines with the upbeat slogan:

We are creating a future." A bit of wishful thinking there, perhaps. The Socialist government which created Teneo - has just been voted out of office. A future centre-right government may have second thoughts about whether

Spain needs Teneo at all.

The company was set up three years ago as a holding unit for what were seen as the more viable state companies, among them the Iberia airline. But despite all efforts, such as adding to Iberia advertisements the words "a Teneo company", the name has not caught on.

One reason is that nobody up to now knew how to say it. The company insisted that the name from the Latin for "I hold" -should be pronounced Ten-eo, but people such as taxi-drivers reckoned it was Ten-eh-o.

After consulting the Royal Spanish Academy, which said that while Latin words should not normally carry an accent the practice was permissible when the word was used as a title, it has changed its spelling. From now on

it is Téneo, with the emphasis on the first syllable. Let's hope it survives long enough to make it worth the trouble.

Dear bill

■ In their haste to quell the extraordinary excitement engendered by the issuance of the new \$100 bill, the US Treasury and the Federal Reserve Board would seem to be stretching a point. "The United States has never recalled or devalued any of its currency and

will not do so now," goes the claim in the recent advert. It does rather depend on what you mean by devaluation. The US may not have had a Weimar - or a Maastricht - but how about August 1971?

As the authorities can hardly have forgotten, that was when John Connally, Nixon's treasury secretary, was forced to close the gold window - preventing foreign central banks swapping their greenbacks for gold at the official

Just as long as they don't make a habit of devaluing the language as

Calvet slips gear ■ The race to succeed the flery

Jacques Calvet as head of Peugeot-Citrõen took an unexpected turn yesterday with the surprise appointment of the Calvet's second-in-command, Jean-Yves Helmer, as chief of France's defence procurement

agency. Helmer's move to such a hot seat given the French government's plans to rationalise the defence sector - means the field may now be clear for Jean-Martin Folz to succeed Calvet, when the latter retires in September next year.

Folz's move to Peugeot-Citroen from the Franco-Italian Eridania-Beghin-Say sugar and spices group last June immediately triggered speculation that the wily Calvet planned to offer shareholders the choice of an internal and external candidate for

Observers of Calvet - who yesterday fired a new shot at Japanese carmakers over exports to Europe - say there may yet be other surprises in the offing.

Fun and games

■ Yesterday's Kuala Lumpur soccer match between Korea and Japan, the final in a tournament to qualify for Atlanta's Olympics saw a 2-1 victory for Korea. Not that it mattered much - both had already qualified for Atlanta.

Of much greater interest is their off-pitch slogging match for the right to host the 2002 World Cup: there are no other contenders.

Old rivals - Japan's rule of the Korean peninsula only ended in 1945 - both have spent a fortune on lobbying and advertising their respective merits, much of it devoted to slagging each other off. There have been some most undiplomatic references to Japanese earthquakes and Korean

political instability. Matters reached such a state last week that the Malaysian head of the Asian Football Confederation, HRH Sultan Haji Ahmad Shab, stepped in and appealed to world football governing body FIFA to allow Japan and Korea to share it.

Which probably didn't go down too well in Japan, judged by most to be ahead on points. With two months before FIFA's 21-member executive committee makes its choice (on June 1), Japan will running hard to make sure that it wins the big one.

Fundamental tactic

■ What with neo-liberalism and the need to defend domestic markets from the invasion of imported products, doing business in Peru is pretty tough these days. Who better, then, but America's

General "Stormin' Norman" Schwarzkopf, hero of the Gulf war's Desert Storm campaign, to help fight the good fight?

Tonight he will tell Lima's besieged entrepreneurs how battlefield tactics can be applied to the boardroom – probably a variation on the theme of shoving laser-guided missiles through small

Financial Time

100 years ago Russian currency reform

St. Petersburg. It is stated on good authority that it is intended to introduce a new gold coin of ten roubles, the metallic value of which will be equal to that of the present paper rouble. The gold coin is to be a legal tender up to any sum, while silver coin for more than 50 roubles may be refused. The present gold coins "imperial" and "Half imperial" are to be accepted in payment in the proportion of 114 roubles of the new coin to one rouble of the old currency.

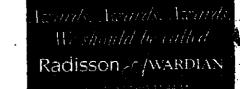
50 years ago

World gold output The steep decline in world gold production through the war years was almost halted during 1945, according to provisional estimates published in the review of the well-known bullion firm Samuel Montagu. The year's total is put at 26,500,000 ozs, which is only 500,000 ozs below the figure for 1944. This contrasts with an average annual drop of 3,500,000 ozs between 1940, the peak production year, and 1944. One half of last year's decline was accounted for by a fall in Canadian production,



FINANCIAL TIMES

Thursday March 28 1996



Large banks 'must slash workforces by up to half'

Many large retail banks in North America, Europe and the UK will have to slash their workforces by up to half within the next 10 years, according to a report to be oublished next week.

One of the report's authors says they should do it quickly rather than gradually if they want to maintain the commitment of their employees and the reputation of their brand names. The report, by the Economist

Intelligence Unit and manage ment consultants Coopers & Lybrand, argues that these banks' opportunities to increase market share will be severely limited in the next few years.

If they are to be able to pay for big investments in new products and services, they will have to cut the costs of their existing

"Staff reductions of as high as 50 per cent by 2005 will not be uncommon." says the study, which draws on C&L research

senior bank executives. The report comes within a few days of the announcement by Barclays Bank, one of the UK's largest banks, that it is offering voluntary redundancy to 1,000 managerial and clerical staff in high street branches.

The report foresees not only a sharp drop in staff numbers among large retail banks, but a change in the skills employees will require. There will be greater emphasis on managing customer relationships and on making better use of the information banks hold about customers.

It also forecasts significant change in how services are provided. Bank branches will move from being the most important delivery channel to being the least important.

Instead, screen-based banking through personal computers, television and more powerful cash machines will dominate, together with "express banking shops" outlets in places such as offices and shopping malls where customers can meet bank staff and Mr Angus Hislop, the partner leading the C&L research, said banks would need to provide "anytime, anywhere, anyhow" banking for customers and to support that service by emphasis-ing their financial strength and their brand.

However, it was difficult for staff to promote the bank's brand if their job prospects were uncer-tain. This added to the case for banks to act quickly in cutting employee numbers rather than looking for more gradual change. He forecast that the pace of

change would be greatest in the US and Australasia, while it would take longer in the more heavily regulated European mar-

avoid such significant job reduc-"Building Tomorrow's Leading Retail Bank" will be available

Unit on 0171 830 1007, price £325.

Only in the Far East was the growth of the largest banks likely to be enough to enable them to

onscription is phased out.

Mr Helmer will be the first civilian and, at 49, one of the youngest heads of the Délégation Générale pour l'Armament (DGA), the 48,000-strong indus-

The government said yesterday that Mr Helmer would focus on "a re-evaluation of relations with defence companies, the priority given to European co-operation, and support for renewing and diversifying our [arms] exports". It has instructed Mr Helmer to

produce by September a reorgani-sation of the DGA to "marry efficiency with the least cost". The terms and the nature of Mr Helmer's appointment recall the decision by the UK government in the mid-1980s to bring in a

private sector industrialist, Sir Peter Levine. as head of defence procurement with the brief to get "best value for money".

Mr Charles Millon, the defence

cern for cheaper equipment when he said in a speech in Paris that companies to design an "economcraft military transport, whose present specifications were

Mr Conze made a start last year, demanding a 2 per cent cut in the cost of all French defence equipment bought by the ministry. Even this modest target was resisted, but defence restructuring, including the planned merger of Aérospatiale and Dassault and the privatisation of the Thomson electronics group, now has Mr Chirac's backing.

Mr Helmer's previous experi-ence of the defence industry is limited to Giat, the lossmaking state-owned tank manufacturer. He joined its board in July. The government is having to recapitalise Giat with a FFr3.7bn injec-

WTO predicts robust trade growth, despite slowdown

The World Trade Organisation predicts a year of robust trade growth in 1996, despite signs of a modest slowdown in the second half of last year.

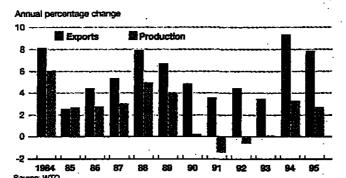
In a report published today, the WTO said it expected the volume of merchandise exports to rise by 7 per cent this year, more than double the increase in world output. This compared with trade growth of 8 per cent in 1995 and 9.5 per cent in 1994, the highest rates for a decade.

The combined value of world trade in goods and services exceeded \$6.000bn for the first time in 1995. Goods exports totalled \$4.875bn, up 19 per cent on the previous year, while trade in commercial services rose 14 per cent to \$1,230bn.

The sharp value increase for trade in goods - the biggest rise since 1979 - mainly reflected a weaker dollar and higher prices for some commodities, notably Noting that merchandise trade

continued to outstrip output growth by a wide margin, the WTO said one contributing factor. had been the rapid expansion in developing countries of process-

Growth in world merchandise trade



ing trade - the assembly of manufactured goods for re-export using components and materials imported under special tariff

Processing and assembly factories in China accounted for nearly half the country's exports of \$149bn last year and 45 per cent of its \$132bn imports, the

Trade has also been sparked by the information technology revolution. The value of exports of office and telecommunications equipment rose by more than a accounts for 12 per cent of world

Above-average increases in overall goods trade were posted by the Asian "tiger" economies, which increased imports even faster, Latin America and central and eastern Europe.

The US, Germany and Japan continued to top the rankings of ever, if counted as a single country, excluding trade between members, the European Union headed the league table with a 20 per cent share of world merchan-

EU makes concessions to Britain lem of how to incinerate up to

tion to save it from bankruptcy.

Observer, Page 13

ment was looking strongly at culling all 4.5m cattle aged over 30 months at the end of their productive lives.

The cabinet is due to discuss options for slaughter this morning and may announce its conclu-

sions at the start of a Commons debate on BSE later today. Continued from Page 1 also mounted that the govern-

cials are grappling with the prob-

years, totalling nearly £2.8bn.

Mr Hogg told MPs the destruc-tion of older cattle would cost

FT WEATHER GUIDE

about £550m a year in compensation to farmers. It is thought the scheme would run for about five Ministry of Agriculture offi-

15,000 cattle a week, if selective slaughter is introduced. Mr Hogg defended his decision

not to give advance warning to Mr Fischler, about the government's announcement last Wednesday on the possible link between BSE and CJD, the CJD, the human brain disease.

French defence role for **Peugeot** chief

By David Buchan in Paris

The French government yesterday named Mr Jean-Yves Helmer, head of Peugeot's car division, as chief of defence procurement and charged him with improving productivity by 30 per

The defence ministry hopes an industrialist from a profitable private sector company will "accelerate" the procurement reforms begun by the previous "dellegue énéral a l'armament", Mr Henri

Under President Jacques Chirac's 1997-2002 defence plan, Mr Helmer will have no more than FFr86bn (\$17bn) a year (in constant 1995 francs) to spend on military equipment compared with FFr90bn last year. The squeeze is partly designed to allow a rise in pay to entice vol-unteers to the French army as

trial arm of the French defence

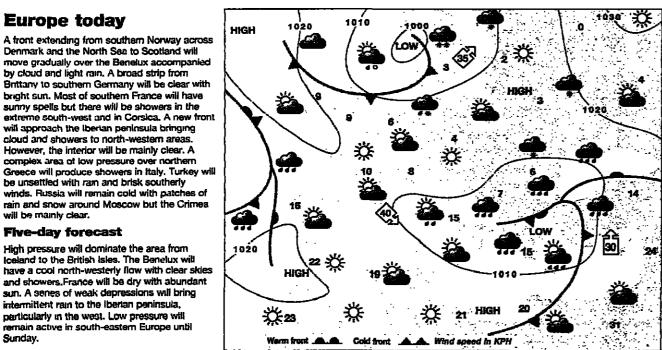
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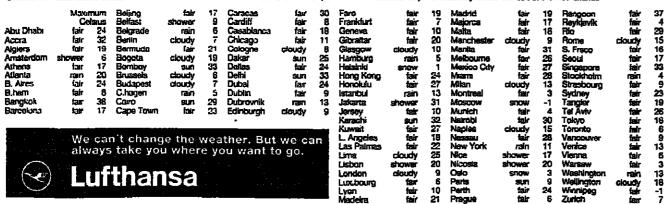
Europe today

by cloud and light rain. A broad strip from Brittany to southern Germany will be clear with bright sun. Most of southern France will have sunny spells but there will be showers in the extreme south-west and in Corsica. A new from will approach the Iberian peninsula bringing cloud and showers to north-western areas. However, the interior will be mainly clear. A complex area of low pressure over northern Greece will produce showers in Italy. Turkey will be unsettled with ram and brisk southerly winds. Russia will remain cold with patches of rain and snow around Moscow but the Crimea

will be mainly clear. Five-day forecast

High pressure will dominate the area from Iceland to the British Isles. The Benelux will have a cool north-westerly flow with clear skies and showers. France will be dry with abundant sun. A senes of weak depressions will bring intermittent rain to the Iberian peninsula, particularly in the west. Low pressure will





THE LEX COLUMN

Short circuit

The drip-drip of bad news in the personal computer industry is fast turning into a torrent. In the last three days. Philips and Sony have announced profits warnings triggered by weakening sales of computer-related products. NEC has launched a significant restructuring, while Apple Computer has further demonstrated why it needed one. And Germany's Escom yesterday took the most dramatic step, when its chairman stood down, despite being the founder and 23 per cent shareholder.

Given these cries of doom, it is easy to lose sight of the fact that demand for PCs continues to grow rapidly, albeit more slowly than the industry had hoped. The problems are related to new capacity at a time when computer manufacturers are cutting stocks. Memory chip prices have fallen by over 40 per cent since mid-1995 because of capacity increases, and this has spread across the electronics

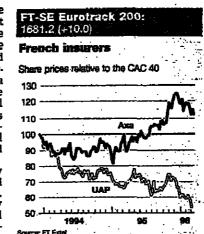
In the short term, the profits outlook is bleak, although at least computer companies can claw back some margin from cheaper components. But in the longer term, there are greater benefits. The process of consolidation within the computer industry should accelerate, to the advantage of those companies with the deeper pockets and global reach - although this is of little comfort to comparative weaklings like Olivetti and Escom. Meanwhile, semiconductor manufacturers are already scaling back expansion plans, helping demand to catch up once again with supply.

French insurers

France's big insurers have been a disaster zone for investors. Only Axa, which managed to avoid property lending problems, has outperformed the market since the beginning of 1994. UAP, AGF and GAN have all drastically underperformed - and the bad news is unlikely to be over.

This week's heavy provisions from UAP are a case in point. In itself, the clearout cannot be criticised. But investors should question whether it is likely to be the last. For one thing, the property market remains dis-tinctly soggy. For another, UAP may not yet have taken all the pain. It insists, for instance, on keeping big "strategic" stakes in Banque Nationale de Paris and Compagnie de Suez: these have not been written down to market value.

Moreover the insurers' problems lie in the future as well as the past. France's life assurance market, for instance, ought to be attractive, given



the country's chronic lack of pension provision. But the market is highly competitive: despite the insurers' efforts to cut costs, they are struggling in the face of cut-throat competition from banks. For now, non-life business is much more profitable. But the banks are showing worrying signs of

invading that market too. Axa's canny diversification abroad, together with less exposure to property, have rightly pointed investors in its direction. But the inevitable result is that Axa shares are far from cheap. Meanwhile UAP, GAN and AGF though at a big discount to asset value still trade at earnings multiples which make them no hargain. Investors would be wise to give the entire

Kingfisher

Yesterday's upbeat trading statement from Kingfisher has won back the hearts of some confirmed bears. Certainly, like-for-like sales growth of nearly 7 per cent in the first six weeks of the financial year looks impressive. And yesterday's results confirm the turnround at Woolworths and Comet, where operational difficulties prompted a profits warning a year ago. And there is probably more to go for: margins at Woolworths are still some way off their historical peak.

Unfortunately, as ever, not all of the retailing conglomerate's parts are working well. B&Q, the market leader in the do-it-yourself sector, saw profits drop by nearly £30m to £55m. More worryingly, the strategy for putting things right appears confused. The much-vaunted programme for building larger warehouse stores has been cut back. This seems to be partly in an effort to cut down on development costs, which were up nearly £6m at

format really is the way forward, it would surely have been better to push ahead in spite of short-term pain. And if it is not, the whole project should have been shelved. There is some comfort in the fact that an estimated £20m in cost savings has been earmarked through improved efficiencies - for once not a code-word for job losses. But the real hope for B&Q is that loss-making rivals in the market will at last pull out. The snag is that they are owned by well-capitalised groups, like W.H. Smith and Boots in the case of Do-It-All. Without rationalisation. B&Q's market leadership is of little

Pilkington

Pilkington is not blessed with a sense of timing: yesterday's £155m restructuring charge, coupled with a mild profits warning, comes less than five months after the glassmaker's 9900m rights issue.

Having said that, the restructuring is the right thing to do. Glass manufacturers have undergone less rationalisation than other commodity pro ducers like steel or paper companies Pilkington, in particular, has lagged behind international rivals such as St Gobain and PPG of the US in terms of efficiency. And while Mr Roger Leverton, the chief executive, has done much to transform the formerly sleepy, family-run company, the size of this charge shows how much scope he sees for further improvement. Reor-ganising the automotive glass operations, so that individual plants concentrate on longer runs of fewer products, should boost productivity by up to 20 per cent.

Cutting back in Germany also looks sensible. Overcapacity in German building glass is running at 40 per cent and prices have dropped 15 per cent since November. The German construction market looks worse by the day, which will also hurt Redland RMC and BPB Industries. Pilkington's decision to tackle the problem early therefore appears far-sighted.

The longer term outlook for the group is sound. A lower cost, base should help margins to break into double figures; a quarter of profits come from fast-growing markets in South America and Asia; and the balance sheet is strengthening. With this restructuring under its belt, Pilking-ton should be able to deliver steady improvement with no further sur-

> Additional Lex comment on Barratt, Page 20

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Toronto - Monday 15 April at 6.15pm The Four Seasons Hotel, 21 Avenue Road

Cape Town - Wednesday 17 April at 6.15pm Mount Nelson Hotel, Orange Street

London - Wednesday 1 May at 6.15pm London Business School, Sussex Place, NW1 Johannesburg - Wednesday 8 May at 6.15pm

Rosebank Hotel, Tyrwhitt Avenue, Rosebank London - Monday 3 June at 6.15pm London Business School, Sussex Place, NW1

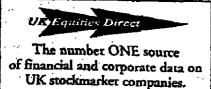
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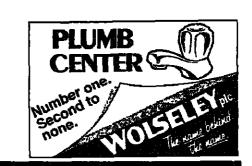
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FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1996

Thursday March 28 1996



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Mediobanca slips to L171bn midway

Mediobanca, the Italian merchant bank, reported a consolidated pre-tax profit for the half-year to December 31 of L171.2bn (\$109.5m), down from L288.5bn in the same period last year, after a L290.7bn writedown in securities. The parent com-pany profit for the half-year was L100.4bn before tax, against L219.6bn, after provisions of L334.7bn Mediobanca said L82.4bn of the writedown in securities related to shares in the holding company Ferruzzi Finanziaria, which it is buying as part of an obligatory public offer.

Morgan Stanley posts strong rise Morgan Stanley Group continued the strong trend of earnings from investment banks, announcing first-quarter net income at \$273m, compared with \$187m in the previous quarter. After changing its year end to November, the first quarter ran to February 29. Net income in the quarter to end January 1995 was \$39m. following 1994's bond market col-

Italy defends Banco di Napoli rescue plan The Italian government justified its radical L3,500bn (\$2.2bn) rescue plan for Banco di Napoli by arguing that the Neapolitan bank's collapse would have a serious impact on the national and international banking system. Page 17

Elf Atochem stalls expansion despite rise Elf Atochem, the chemicals arm of French oil company Elf Aquitaine, said its plans to expand were being stalled by the uncertain outlook for chemicals. Its statement came despite an almost threefold increase in operating profits last year to FFr5bn (\$989m), and a 65 per cent rise in cash flow. Page 17

Bremer Vulkan to hive off shipyards Bremer Vulkan, Germany's largest shipbuilder which two months ago sought protection from its creditors, agreed to hive off two of its east German units for DM1. However, Bremer had to abandon its original intention of renouncing any financial responsibility for the yards. Page 16

Trafalgar House hinders Hongkong Land Hongkong Land, the property investment arm of Jardine Matheson, announced net profits of US\$256.9m for 1995, a fall of 30 per cent, as an improved operating result was offset by losses at Trafalgar House, the UK construction, engineering and shipping group. Page 18

Inco tops rival's bid for Diamond Fields Inco, the world's biggest producer of nickel, has launched a C\$4.5bn (US\$3.3bn) bid for control of Diamond Fields Resources, the small Vancouverbased mining company which owns 75 per cent of the large Voisey's Bay nickel deposit in eastern Canada. Inco's move is aimed at thwarting its arch-rival Falconbridge, which last month won Diamond Fields' support for a C\$4bn deal. Page 19

Pilkington cuts 1,900 jobs in restructuring Pilkington, the UK glass making group, announced 1,900 job cuts, mainly in continental Europe and North America, in a wide-ranging restructuring which will cost £155m (\$237m) in exceptional 🎾 charges. Page 20

20 Hongkong Land

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Riese	-			Rises			
Altena	980.6	+	136	Air Liquade	903	+	22
Asko	909		19	Cred Nati	404	+	17.8
Kauthof	472	+	8.5	Dannoc	530	+	62
Linde	937		22	l'Oreal	1516	+	47
VEW	483	+	11	Seb SA	755	+	15
Palls				Falls			
Kali & Salz	205	_	4	kmedzi	716	-	9
NEW YORK		-		TOKYO (Yes)			
Rises	-			Ricoc			
Hanna MA	35h		214	Felt Spanning	548	+	45
Herbrigg Heark	524	+	34	Midwentan	828	+	36
Salegard Scien	41	+	31/2	Kubota Curp	724	+	32
Falls				Mippon Shopn	774	+	32
Hitto Care Res	37%	_	2%	Palis			
inco	3214	_	24	Kolto Menf	750	-	20
James River	25%	-	134	Кускаты	560	-	20
LONDON (Pe	mce)			PROM DRONG	(HKS)		
Altes	•			Filtes			
Datrontech	228	+	17	GU. Eagle	23.0	+	0.6
Totals & Bress	505	+	82	HK Daily News	1.65		0.24
Folia				Wheelock	15.7	+	0.45
AromaScan	126	_	42	<u>Palls</u>			
Filtrunic .	315	_	38	Inst Bink Asia.	. 5.3	-	02
FORTHERS Zer	92	_	22	LCH Bank	11.15		035
Total Cobbatch	212	_	33	Li & Fung	6.3	_	0.25
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Place		•		Rines	-		
Dismond Fids	39%	_	3%	ideriile	60.0	*	4.5
KARG Res Inc	· 11%		136	That Robber	27.75	+	2.5
Medy Mit Gart	7%		176	Tisco	199.0	+	18.0
Palls		•	•••	Falls			

Viag plans to raise DM3bn for expansion

German industrial group to focus on telecoms through telephone network

By Andrew Fisher in Frankfurt

Viag, the German energy and industrial group, plans to raise DM2.9bn (\$1.95bn) to finance expansion in telecommunications

and other activities in one of Germany's biggest capital increases. The new shares will be issued to shareholders on a two-forseven basis at DM490 each, a 24 per cent discount on yesterday's closing price of DM642. Viag's biggest shareholder, the state of Bavaria with 25 per cent, will not take up its rights. This will dilute its stake to about 19 per cent.

Viag is one of several German - energy, chemicals and packagcompanies to have formed tele-

coms alliances which now require heavy investment. With British Telecommunications and RWE, another German energy and industrial group, it plans to spend between DM3bn-DM4bn on building a German telephone network in the next four or five

Ving said it would also use the capital to invest in its other main sectors in Germany and overseas

ing. Last year, the group more than doubled operating profits to DM2.1bn and it expects stable earnings in 1996.

Viag owns Bayernwerk, the electricity utility, and the Schmalbach Lubeca packaging company. But it is focusing heavily on telecoms with investment mainly on new infrastruc-

Its consortium will compete with state-owned Deutsche TeleVeba and Mannesmann of Germany, American Telephone & Telegraph of the US and Cable

and Wireless of the UK. Viag said the new shares would be issued from April 15-29 and would rank for the full 1996 dividend. The issue is being handled by a consortium led by Deutsche Bank with Bayerische Hypotheken und Wechsel-Bank, Bayerische Vereinsbank and Dresdner

Bavaria have been sold to institutional investors. Viag's other big minority shareholders - the utility Isar-Amperwerke. Vereinsbank and Hypo-Bank - will take part in the issue.

The size of the capital increase and the emphasis on telecoms foreshadow Germany's biggest new share issue later this year the DM15bn sale of Deutsche Telekom shares to German and foreign investors. As competition

is set to increase in Europe's big gest telecoms market, the sums required for investment are huge.

The Viag, BT. RWE consortium hopes to win 10-15 per cent of the German fixed telecoms market over the next 10 years and will apply for Germany's fourth cellular mobile licence. The German telecoms market will be opened to full competition in 1996.

The total German telecoms market is worth about DMS0bn a year and is expected to grow by 10 per cent annually to reach DM100bn-DM110bn by the end of

Beylier's appointment as managing director seen as prelude to wide-ranging changes at Anglo-French paper group

Arjo Wiggins head leaves after struggle for power

By Patrick Harverson in London

The power struggle at the top of Arjo Wiggins Appleton, the Anglo-French paper group, ended yesterday when Mr Alain Soulas stepped down as chief executive and Mr Philippe Beylier, head of the merchanting division, was promoted to group managing

The sudden departure of Mr Soulas - who is leaving with a severance package worth almost £1.3m - is expected to pave the way for sweeping changes this summer when Mr Daniel Melin. deputy chairman, completes a wide-ranging strategic review of the group's businesses.

Mr Melin, who is chief executive of St Louis, the French food and paper group which owns 40 per cent of Arjo, was appointed deputy chairman in December. He began his review in January and is considering a wide range of options to revive the group's

"There are no sacred cows any more - everything's up for review," said one insider.

The management shake-up follows a disastrous year for Arjo. In 1995, its profits fell from £217m (\$332m) to £72m and it was forced to undertake a £121m restructuring of its troubled European manufacturing operations.

After the poor results were announced earlier this month, Mr Melin is believed to have decided that Mr Beylier's more aggressive, strategically-minded approach to management was better suited to Arjo's needs than Mr Soulas's talents as an operational manager.

The decision ends a rivalry between the two that dates back to Mr Soulas's appointment as chief executive 31/2 years ago. Since then, Mr Soulas and Mr Beylier, who was disappointed at being passed over for chief executive in July 1992, have clashed

over strategy and management style. Mr Soulas's position was also undermined by his poor relationship with Mr Cob Stenbam. Arjo's British chairman.

The City of London yesterday welcomed the changes, and Arjo's shares rose 6p to 304p. One analyst said: "At least the uncertainty is out of the way and the management team they've got now is the management team they want."

Analysts believe the European manufacturing operations, which recently were the direct responsibility of Mr Soulas, could be demerged from the group as part of a big restructuring that could also see Arjo sell its 43 per cent stake in Soporcel, a Portuguese pulp and paper mill.

Mr Melin is also considering the position of Appleton, Arjo's US carbonless paper business. Analysts said demand for carbonless paper in the US was in



Squaring up: Philippe Beylier (top left) is moving up at Arjo Wiggins and Alain Soulas (right) is moving

Moody's faces probe into bonds influence

US regulators have launched an investigation into the way Moody's Investors Service, the credit rating agency, wields its power to win customers in some corners of the US bond market.

The investigation touches on concerns which have been raised in other countries about the way Moody's builds an influential position in bond markets.

The investigation, by the Justice Department, was prompted by complaints about Moody's use of unsolicited ratings, and will focus on the US's asset-backed and mortgage-backed bond markets, and the market for securities issued by municipal authori-

Most credit ratings are requested by a company or other issuer of securities, which buys the service. Many investors will only buy bonds with a rating from a recognised agency, giving the institutions an influential position in the credit markets.

In some cases where issuers refuse to pay for a credit rating Moody's - along with other agencies - issues one unilaterally. These unsolicited ratings are based on public information rather than the in-depth and confidential inquiries undertaken in

other cases.

The use of unsolicited ratings has been attacked in recent years by European issuers, with allegations that they are used by the agencies as a way of forcing companies and others to pay for a more thorough review.

Moody's said yesterday that it had received "any number of questions from authorities, both public and private" around the world about its ratings practices, including its controversial practice of allocating ratings in cases

where they are not solicited. "Ratings without the request of the issuers have always been a part of the [ratings] industry, all participants do it," Moody's said.
"It's wrong to talk about holding a gun to someone's head."

Standard & Poor's and Fitch, two other US ratings agencies, said they had been asked for information by the Justice Department, and added that the authorities had indicated that they were only looking into Moody's However, Moody's said it was "unclear" whether the other ratings concerns were also being investigated.

Standard & Poor's said it did not issue unsolicited ratings on bond issues in the municipal and asset-backed markets, or on issu-

Chief of lossmaking Escom steps down

By Michael Lindemann in Bonn

The chief executive of Escom, the leading German computer retailer which recently reported unexpectedly high losses for 1995, is stepping down to make way for one of the company's former executives who had moved to International Business Machines.

Mr Manfred Schmitt, who holds 23 per cent of Escom, will be replaced by Mr Heimut Jost, who runs IBM's personal computer division in Germany. Escom said Mr Schmitt had stepped down of his own accord,

increasing speculation that he will focus on Hagenuk, the Ger-man mobile phone manufacturer which he bought from private funds last September. Mr Schmitt said he would become an

Since Escom announced 1995 net losses of about DM125m (\$84.4m) earlier this month. Mr Schmitt has reduced his holding in the company from 48.5 per cent to 23 per cent.

Escom's other shareholders include Quelle, Europe's largest mail order group, and Siemens Nixdorf, the computing business of the Siemens group. Two weeks

ago Mr Schmitt sold 7 per cent to Gold-Zack Werke, a Quelle sub-Mr Jost, who was responsible for Escom's sales and marketing until November, will face an

uphili straggle. Analysis say Escom has overreached itself through an expan sion strategy in the UK and other European markets just as prices for personal computers

are sliding. The company recently admit-ted that it had to improve the way stock was moved between its three European storage sites in Germany, the Netherlands

and Scotland. "We have to see how we can centralise things soread all over Europe." it said. Escom faces fierce competition

in Germany from Vobis, which last year launched an assembly programme allowing customers to design their own computers. Escom is running a for a similar assembly method.

However, an Escom executive suited to address Escom's problems. "There are few people who know how to sell personal computers better than be does," he

Sony and NEC reshape, Page 18



Schmitt: stake in company

Strong demand for shares in Orange

Pithy progress

UK digital networks rolling 3-month averages

Orange, the UK mobile phone company, saw its shares rise sharply yesterday after trading began in London and the US. With the offer subscribed 10

times, the shares opened in London at 241.5p, a 19 per cent premium to the offer price. On Nasdag in the US, the shares stood at \$17% in early trading, having touched \$18%. The shares were priced at \$15% when trade began. Initial trading was brisk. More than 10m shares changed hands in the first few minutes as institutions bid aggressively for a stock that is likely to join the FT-SE 100 index in June. The shares eased back to close at

237.5p in London.
Orange, which has made an operating loss since 1993, proved popular because it represents one of the few opportunities to invest in a mobile phone company which offers digital services. About 325m shares, 25 per cent

of the total, were on offer and of

these about 26m were allocated to

UK retail customers. Of the bal-

ance, about 46 per cent was allo-

cated to institutional investors in the UK and Europe, while 40 per cent went to North America. As an indication of the group's confidence in its pricing, a further 32.5m shares were made

available yesterday through an

over-allocation exercise to insti-

tutions at the offer price. The shares were derived prorata from Orange's owners Hutchison Whampoa and British Aerospace.

About 33,000 applications for the retail offer were received. The allocation was heavily skewed towards the retail investors, with applicants putting up the minimum bid of £1.000 getting about 80 per cent of what they wanted.

The flotation values the group at £2.45bn (\$3.7bn) at the offer price and raised £624m before the exercise of the over-allotment option. After over-allotment. Hutchison Whampoa holds 47.43 per cent of the shares and British Aerospace 21.48 per cent.

Dealings in the shares will remain conditional until April 2 when investors will be notified of

OPENING DOORS to capital

\$1 BILLION FOR MBOS

CVC is pleased to announce the creation of CVC European Equity Partners LP, Europe's largest buyout fund. The new fund will provide equity finance for MBOs and MBIs in the UK and Europe. CVC's capital commitment to the sector will now exceed \$1 billion (£650 million).

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COMPANIES AND FINANCE: EUROPE/THE AMERICAS

Bremer Vulkan set to hive off shipyards

By Judy Dempsey In Berlin

Bremer Vulkan, Germany's largest shipbuilder which two months ago sought protection from its creditors, yesterday agreed to hive off two of its east German units for a symbolic DM1, but with no general renunciation of outstanding

In what is seen as a victory for the east German state of Mecklenburg-Vorpommern, where the shipyards are based. as well as the European Commission, Bremer Vulkan and the lawyers overseeing the proceedings were forced to back down from their original intention of renouncing any finan-

The Mecklenburg-Vorpommern government and the Commission had insisted that the shipyards could only be hived off provided Bremer Vulkan assumed some financial responsibility.

Under the management of Mr Friedrich Hennemann. forced to resign last December. Bremer Vulkan had bought the MTW Schiffswerft and Volkswerft yard from the Treuband privatisation agency in 1992 on condition it invest more than DM1.4bn (\$948m) in restructuring costs. However, more than DM760m of investments due to these two shipyards had been

cial responsibility for the siphoned off last year and yards. kan's loss-making west German operations. Bremer Vulkan expects losses of DM1bn for last year and has outstanding bank loans of more than DM1.4bn.

Yesterday's decision means that the MTW and Volkswerft shipyards will be independent from any decisions made by Bremer Vulkan's management and lawyers, who are drawing up a new strategy in a bid to stave off final bankruptcy and save as many jobs as possible. The group has more than 22,500 employees. It also means that MTW and

ing company for this purpose. An official added that any new capital would require permission from Brussels. The Commission is taking a more Volkswerft must seek new

the BvS, the successor to the

Treuhand. The first option will

require an injection of capital

to compensate for the invest-

ments never made by Bremer

Vulkan. Mecklenburg-Vorpom-

mern government officials esti-

DM1bn to complete the

restructuring, find new mar-

kets and raise productivity lev-

els, currently 60 per cent below

west German levels. The yards

and the BvS will form a hold-

backed subsidies to enterprises sold by the Treuhand have been disbursed.

As regards the second option, the BvS is reluctant to take back the east German shipyards, as it would set a precedent. The BvS recently mated they required about hired consultants to carry out studies of MTW and Volkswerft, and is close to recommending bankruptcy for Volkswerft because it expects losses of about DM200m. Government officials in Mecklenburg-Vorpommern argue the losses are exaggerated and also fail to take account of the shortfall in investments pledged by Bre-

that "exchange rate evolutions

might have sizeable conse-

quences on Barco activities

since its natural market is on a

worldwide scale whereas the

production and research facili-

ties are mainly concentrated in

Barco's latest results high-

light this vulnerability. Mr

Vandamme announced that

gross margins had fallen due to "unfavourable exchange

The question is where Barco

intends to draw the line in its

quest for foreign markets. Of the company's 3,000 employees,

1,000 are abroad. Could the

company abandon its Flemish

roots and base itself elsewhere?

about predicting how far Bar-

co's foreign expansion might

take it. But he concedes that it

is "better to make products in

the neighbourhood of the most

Barco already has small

manufacturing facilities in the

US, Germany, Switzerland and

the UK. A research and devel-opment unit is being set up in

Bangalore and it plans to start

Mr Vandamme refuses to be

precise about how this evolution might effect Barco. But he

nevertheless suggests a very

different future for company.

next 20 years our growth will

be outside Belgium. To be suc-

cessful we must be present

where the markets are".

We must expect that in the

manufacturing in India.

demanding markets".

Mr Vandamme is cautious

rate developments".

Polish bank set for \$50m international bond issue

By Christopher Bobinski in Warsaw

Poland's listed Export Development Bank (BRE) is set to become the country's first bank to launch an international bond issue, with a \$50m placement planned for next month, Mr Krzysztof Szwarc, the bank's chairman, said yesterday.

The issue follows Poland's debut sovereign eurobond issue last year. The \$250m five-year offering was priced to yield 185 basis points over US Treasuries, but the spread has since fallen to 105 basis points.

BRE's shareholders must approve the bank's issue of three-year dollar-denominated floating rate notes at the end of this week. The offering, offered rate (Libor). Part of the \$50m issue will go to financina the purchase of the Konin aluminium smelter by impexmetal, a state-owned metals

meeting, which will be voting

The issue comes after a year

Germany, which holds a 21 per cent stake, as a main factor in BRE's success. "Commerzbank has brought us know-how and is helping us to raise our pro-file and bid for large clients." Last year, BRE's balance sheet grew 83 per cent to 2.6bn zlotys, while return on equity

which will be arranged by Merrill Lynch, will yield not more than 150 basis points over the London interbank

This week's shareholder's

to approve a dividend amount ing to 21 per cent of last year's net profit of 105.4m zlotys (\$40.8m), will also be asked to approve further bond issues worth \$100m.

"We're doing this to give us the opportunity to raise more funds should the need arise," Mr Szwarc said.

in which the BRE, Poland's eleventh largest bank, almost doubled its net profit. The first two months of this year have seen net profits running almost 30 per cent higher than last year's monthly average.
Mr Szwarc cited his bank's link with Commerzbank of

improved from 33.2 per cent in

1994 to 35.6 per cent in 1995.

NEWS DIGEST

Suntory sells its California vineyard

Suntory, Japan's largest whisky and beer company, has sold its Californian vineyards to a Texan-led group which recently paid Nestle more than \$300m for the premium Napa Valley producer, Wine World Estates.

The \$30m disposal of the Chateau St Jean Vineyards and Winery, for which Suntory paid \$40m more than 10 years ago, marks a further retreat from California's high-cost wine

Texas Pacific, a \$720m private investment partnership, was advised on the deal by Silverado Partners, a Sonoma Valley winery operator and consultancy, which will purchase a minority stake in St Jean. Silverado has a similar holding in Wine World Estates. Although Californian wine's prospects appear to be

improving - sales of premium labels rose 15 per cent last year while table wines increased 5 per cent - production costs are high in comparison with levels in developing countries. Northern Californian land is about 10 times as expensive as Chilean acreage, for example, and labour costs and bulk grape prices are several times higher.

Suntory, which still owns a Los Angeles brandy distillery that exports mainly to Japan and several US restaurants, recently paid \$300m for a mid-Western bottled mineral water

Observers said the Japanese group had invested heavily in expanding output from St Jean by about a third during its ownership. St Jean, a producer of premium whites, has some 200 acres of vineyards and annual revenues of about \$20m. Wine World, which crops 6,500 acres, is best known for its reds. It had annual sales of some \$200m. Mr Michael Moone, one of the Silverado partners, is a former president of Wine

Silverado, which will run the joint operations, owns the Luna Winery and more than 900 acres of Californian vineyards in its own right.

Texas Pacific has a wide range of holdings, including stakes in airlines, healthcare, food, entertainment, telecommunications and waste management industries

Christopher Parkes, Los Angeles

Aga in power stake sale

Aga, the Swedish industrial gas group, yesterday sold its 34 per cent shareholding in the power group Gullspangs Kraft to Finland's Imatran Voima for SKr3.1bn (\$467m). The deal is the latest sign of restructuring within the Nordic power industry prompted by deregulation of energy markets.

The sale also completed a move by Aga to concentrate on and invest heavily in its core operations of supplying industrial and medical gases.

In 1994 Aga disposed of its cold storage business Frigoscandia, and in 1995 sold its shareholding in the steel group Avesta Sheffield. The Gullspangs sale yielded a capital gain for Aga before tax

of SKr1.8bn – but Aga said the effect on pre-tax results, excluding capital gains. would be marginal. Gullspangs Kraft is one of Sweden's biggest electricity producers, generating some 12bn kWh a year, using mainly hydro and nuclear power. Gullspangs returned pre-tax profits in 1995 of SKr720m. Imatran Voima will become its chief owner, controlling 44 per cent of Gullspangs' voting capital.

The purchase is the latest example of cross-border investments by Nordic power producers following the deregulation of energy markets in Finland, Norway and Sweden, which allow electricity users to buy power from suppliers outside their home markets.

Hugh Carnegy, Stockholm

Specialisation sparks turnround at Barco

Belgian electronics group is concentrating on niche markets, writes Caroline Southey

mall has spelt success for the Flanders-based electronics company Barco. In just 10 years it has turned heavy losses into comfortable profits, mainly by shedding 50 years of corporate baggage, concentrating on specialised niche products and exploring markets beyond Europe.

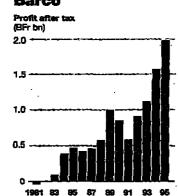
For the company, rated by analysts as "small to medium-sized", the turnround at the company has been dramatic. From near-bankruptcy in the early 1980s, Barco has posted profits every year since the early 1990s. Results announced yesterday

confirmed this trend, with net profits up 37 per cent from BFr1.31bn to BFr1.8bn (\$59m) and turnover up 30 per cent from BFr11.6bn to BFr15.1bn.

The turning point came when the company moved out of consumer products, which in 1980 made up 85 per cent of turnover, to concentrate on a number of high-value-added niche markets and producing products for professional users. Barco shed its last consumer

product in 1989. The company had been created in 1934 as the Belgium American Radio Corporation to make radios for the Belgian market, graduating shortly afterwards to televi-

Mr Hugo Vandamme, Barco president and chief executive. makes clear that there is no turning back, "Our aim is



volume market, because once

you are in mass manufactur-

ing, it is impossible to change,

Barco's product line now has

he says.

has expanded from producing automated systems (computer integrated manufacturing) for textile production to sectors such as plastics, used by Lego

distinctly specialist feel. Its visualisation and communica-Barco places a high premium tions division, which accounts on product innovation. It for 53 per cent of turnover, produces projectors, control monitors for television studios (bought by NBC of the US and BBC in the UK) as well as satellite receivers and modems for cable and satellite broadcast-

ers, among other things.

Products from the graphic systems division (26 per cent of turnover) are aimed at prepress systems and include software packages for retouching images on films and transparencies. The automation divinever to get drawn into the sion (16 per cent of turnover)

of Denmark, and rubber.

devotes 10 per cent of turnover and prides itself on a manage-ment style that has created highly motivated research Mr Vandamme says employ-

ees are involved in identifying future areas of growth and developing new avenues for old products. "If, over a two-year period, we cannot come up with ideas on how to grow with existing products we find ways of getting out," he says. The second most important aspect of Barco's strategy has been geographical expansion. "We know that developing products that we can only sell in Europe is not good enough. To have real potential for growth we must go for bigger markets," he says. Barco has found those mar-

kets in the US and increasingly in Asia and Latin America. From a small contribution of 5 per cent of turnover five years ago, sales in Asia now represent 20 per cent. The company has recently acquired a distri-bution network in Japan and has opened offices in Beijing Shanghai, Hong Kong and

But analysts point out that Barco's successful push into foreign markets carries risks. Analysis N. V. Petercam warn

MARCH. 1996



NEW ISSUE

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March 1996



U.S. \$200 Million

"Assets Swapped"

Bankers Trust International PLC ("BTI") is pleased to announce the successful structuring and completion of a further U.S. \$100 Million "Asset Swap" between BTI and South African Mutual Life Assurance Society ("Old Mutual"). This follows the successful U.S. \$100 Million Asset Swap announced during February 1996 and brings the total assets swapped during February and March to U.S. \$200 Million.

These transactions were undertaken after South African Reserve Bank and Financial Services Board approval was sought and received by Old Mutual. Bankers Trust International PLC acted as counterparty to Old Mutual in these matters.

Bankers Trust International PLC

Bankers Trust International PLC is regulated by the SFA.

COMPANIES AND FINANCE: EUROPE

NEWS DIGEST

MARCH 28 1994

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Deutsche Bank edges ahead

Deutsche Bank, Germany's biggest bank, yesterday announced a slight rise in parent company net profits to DM1.59bn (\$1.07bn), against DM1.575bn last time, and in the amount allocated to reserves, but left details of its full group results until today's press conference.

It also confirmed it would pay shareholders a dividend of DM1.80, up from DM1.65. The amount transferred to reserves totalled DM700m against DM650m. Shares eased in late trading by 24 plennigs to DM76.14 after a day's high of DM76.98, as dealers expressed disappointment with the results.

The bank also confirmed the appointment to its board of Mr Michael Dobson, chief executive of Deutsche Morgan Grenfell. the group's investment banking operation. Mr Dobson, 43, will take up his board position after the annual meeting on May 28. Andrew Fisher, Frankfurt

Linde eyes acquisition

Mr Hans Meinhardt, chairman of Linde, the German conglomerate, said the company was looking to diversify into a fifth area of business, but declined to give details. Linde is currently active in four areas: materials handling, plant construction. industrial gases and refrigeration technology. "We want to grow and we must grow," Mr Meinhardt said. "We want to buy a fifth division but it cannot be just any old one; it must fit in with the group as a whole." He said the size of the new division would be around DM5bn (\$3.38bn).

"Linde needs to be around double its current size, both in sales and earnings." Mr Meinhardt said. "We need to grow to between DM11bn and DM12bn (in sales) from our own resources, and the rest will be done via acquisitions." Linde said it expected 1996 sales growth of more than 5 per cent, compared with DM8.284bn a year earlier, and earnings to be AFX News. Wiesbader

Crédit National advances

Crédit National, the French banking group, yesterday reported net income up sharply from FFr67m to FFr463m (\$91.63m) for 1995, despite intense competition in the country's financial sector. Banking income rose 11.7 per cent to FFr2.1bn, and operating income was up 12.6 per cent to FFr874m.

The group increased its provisions against a deterioration in the property market, for its loans to Eurotunnel, and against stakes in Crédit Foncier de France and the Compagnie du BTP, two specialist French banks. It recommended a dividend of FFr13.50 a share, up 12.5 per cent.

During the current year. Credit National will absorb the previously state-controlled Banque Française de Crédit Exterieur. That will create an institution with combined assets of FFr334bn, net capital of FFr17,8bn and a solvency ratio of 9 per cent.

Andrew Jack, Paris

Petrofina increases dividend

Petrofina, the Belgian integrated oil company, is proposing a 10 per cent increase in its net dividend from BFr240 to BFr264 - ahead of analysts' forecasts. The rise, announced yesterday, compared with the 12.6 per cent increase in net profits for 1995 from BFr10.3bn to BFr11.6bn (\$382m) disclosed in January. But, since last year's dividend included a one-off payment of BFr40 to mark the group's 75th anniversary, analysts had not

expected this year's increase to be so large. Petrofina said the strength of the 1995 results, after it rationalised its upstream interests as part of its strategy of expanding its downstream businesses, had given it confidence for the future. The 1995 profits included an exceptional charge of BFr1.3bn, while the previous year's figures were boosted by

BFr2bn of exceptional gains.
Sales and operating revenues fell from BFr580.6bn to BFr563.2hn, but operating profits from on-going businesses increased from BFr23.3bn to BFr32.8bn. Operating profits in the upstream division rose from BFr9.9on to BFr1Son, thanks to a \$1.20 a barrel increase in crude prices, and higher European production. But downstream profits fell from BFr4.9bn to BFr0.1bc, due to a fall in religing margins and the dollar's weakness. Neil Buckley, Brussels

Philips plans investment

Philips, the Dutch electronics group, said yesterday it planned to invest FI 800m (\$484m) in expanding output at its main semiconductor plant in the Netherlands. The announcement came just two days after the company warned investors that first-quarter net profits would be significantly lower, partly because of lower demand for semiconductors from the

Mr Doug Dunn, chief executive officer of Philips Semiconductors, said the slowdown in the worldwide semiconductor industry was relative, with growth rates still healthy though below the 1995 peak of 40 per cent. "Long-term, Philips Semiconductors will continue to be a high profit generator for the company." Ronald van de Erol, Amsterdam.

Imi lifts payout

Imi, the Italian investment bank posted full year consolidated profits for 1995 of L551.8bn (\$351m) against L551.2bn in the previous year. The board proposed a dividend of L500 a share compared with L400. Reuter, Rome

.10

Correction The Wallenberg family's pulp and paper interests are in Stora,

not SCA, as stated in yesterday's Lex column.

PUTNAM INTERNATIONAL FUND-

SICAV 11, rue Aldringen, L-1118 Luxembourg R.C. Luxembourg N° B 11.197

Notice is hereby given that the Armual General Meeting of Shareholders will be held at the registered office of the Company on 15 April 1996 at 3.00 p.m. with

Presentation of the reports of the Board of Directors and of the Auditor. 2. Approval of the balance sheet and profit and loss accrual as

Discharge of the Directors for the fiscal period ended 31 De Re-election of Messra John R. VERANI, Takehiko WATANABE, Thomas M. TURPIN, John C. TALANIAN, Steven SPIEGEL, Afred F. BRAUSCH end Jean-Paul THOMAS as Directors for the ensuing year. Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the sharet present or represented at the Meeting. Each share is entitled to one vote. shareholder may act at any Meeting by proxy.

By order of the Board of Directors

THE ROYAL BANK OF CANADA U.S. \$350,000,000 Floating Rate Debentures due 2005

accordance with the Terms and Conditions of the Debentures, the interest rate for the period-29th Merch 1996 to 30th April, 1996 has been fixed at 5%% per annum. On 30th April, 1995 Interest of U.S. \$4,888888 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 30th April, 1996 will be determined on

26th April, 1996. Agent Bank and Principal Paying Agent ROYAL BANK OF CANADA **EUROPE LIMITED**

Marine Midland Bank U.S. \$125,000,000 Floating Rate Subordinated Capital Notes due 1996 For the three months 27th March, 1996 to 27th June, 1996 the Notes will carry an interest rate of 5.5625% per annum

with a coupon amount of U.S. \$142.15 per U.S. \$10,000 Note and U.S. \$710.70 per U.S. \$50,000 Note. The relevant interest payment date will be 27th June, 1996. Listed on the London Stock Exchange Company, London Agent Bé

Rome defends rescue plan for Banco di Napoli

By Andrew Hill in Milen

The Italian government yesterday justified its radical L3,500bn (\$2,23bn) rescue plan for Banco di Napoli by arguing that the Neapolitan bank's collapse would have a serious impact on the national and international banking system.

Italian treasury officials said yesterday they believed the government had "arrived in time" to rescue the bank, which is set to announce a said yesterday they believed

heavy loss for 1995 tomorrow. But the same officials agreed that there were "strong elements of uncertainty" about the potential success of the bank's restructuring plan.

The government plan amounts to a form of treasury administration for Banco di Napoli. The treasury will take temporary control, impose its own board, and try to privatise the bank towards the end of 1997. Sources close to the bank Mr Federico Pepe would remain as managing director, a job he took on last year with a mandate to carry out drastic restructuring.

The treasury said it did not believe the operation would attract the attention of the European Commission - which examines cases of potential illegal state aid - but it was prepared to justify the manoeuvre to Brussels if necessary.

A government decree, approved late on Wednesday.

part of last year's short-term emergency loan package of L2.500bn - into a longer-term subordinated loan.

Provided that other banks are prepared to join in, the restructuring plan is sufficiently tough, and unions agree to a cut in labour costs. the treasury would then be prepared to underwrite up to L1.000bn of capital increases. The government expects other

envisages the transformation of a L1,000bn treasury loan - Italian banks, including some of the group which backed last year's emergency loan, to contribute between L1,000bn and L1,500bn, either in the form of subordinated loans or

debt-equity conversion. Few banks were prepared to commit themselves unequivocally yesterday to assisting Banco di Napoli, and at least two which assisted with the original loan - Banca Popolare di Verona and Cariplo - ruled out participation in any capital

increase. Imi, one of Italy's most profitable banking and financial groups, said it was not prepared to take part in a recapitalisation although it could assume some of Banco di

Napoli's loan portfolio. According to banking analysts, the collapse of Banco di Napoli would put a strain on the banking system because of the high level of interbank deposits between the Neapolitan bank and its national and international competitors.

Uncertain outlook stalls Elf Atochem expansion plans

By Jenny Lucsby

Elf Atochem, the chemicals arm of Elf Aquitaine, the French oil company, achieved an almost threefold increase in operating profits last year, to FFr5bn (\$969m), and a 65 per cent rise in cash flow. However, its plans to expand were being stalled by the uncertain outlook for chemicals, it said

Mr Jacques Puechal, chairman, said business had not yet "returned to normal" after last

year's sharp swings in demand and prices. Operating profits had risen from FFr1.8bn in 1994 on sales up 3.7 per cent at FFr55.5bn, but at least FFr1.5bn of the FFr3.2bn rise was due to favourable market conditions in the first half of ·last year.

Prices for bulk plastics -

which with their raw materials account for more than a third of the company's sales - rose 50 per cent, before falling by almost as much in the second half. Speculative stock building by buyers of plastics, as prices

were rising, was followed by a 10 per cent fall in demand in the second half as they used up stocks.

improved sales in the first quarter this year suggested customer destocking was ending, but demand was not yet sufficient to justify normal production levels, said Mr Puechal.

In Europe, he predicted a "gradual return to balance" in the first half and a "more normal level of activity in the second half".

However, the uncertainty

was stalling moves towards industry consolidation, despite the widespread availability of cash and the need to reduce the number of competitors in some sectors.

Elf Atochem has raised FFröhn from divestments. This could be used for acquisitions. In addition, \$900m on the sale last April of Elf Aquitaine's phosphates business. Texas Gulf, had been earmarked for expansion into Elf Atochem's speciality chemicals

Elf Atochem's cash flow

1994 to FFr7.6bn. "We have the capability to acquire, but the mood is too pessimistic at the moment," said Mr Puechal.

Elf Atochem, which has doubled its sales in the last 10 years, has traditionally been highly acquisitive, using the cash generated by its plastics business to move into niche speciality markets

This would continue in the medium term, said Mr Puechal, with the company aiming to lift the share of speciality chemicals within its business

increased from FFr4.6bn in from 50 per cent last year, to two thirds by 2000. But the emphasis for this year is on stabilising chemicals businesses." he said.

Last year, FFribn of the company's increased operating profits came through expansion into new sites and acquisitions.

A further FFr700m was the result of uncreased productivity, especially in fertilisers. where a restructuring in 1993 saw the business move from break even in 1994 to operating profits of FFr230m last year.

Dividend possible after Pirelli beats forecasts with L304bn

By Andrew Hill

Pirelli, the Italian tyres and cables manufacturer, yesterday beat analysts' forecasts when it announced it had doubled net group profits in 1995 to L304bn (\$198m).

The parent company also returned a profit of L141bn for the year to December 31. against a loss of L2bn in 1994. raising expectations that Pirelli might pay its first

release of the results prompted a late rise in Pirelli's share price, which reached L2,220 before closing at L2,187, up L68 on the day. Pirelli will announce detailed

results for 1995 on April 19, including any decision on whether to propose a dividend, which would be the first since its ill-fated attempt to take over Continental, its German

Since then, under Mr Marco dividend for four years. The Tronchetti Provera, the chief executive, Pirelli has restructured and moved further into high-technology and highmargin sectors of the cable and

tyres business. Turnover in 1995 rose from L9,790bn to L10,895bn, an increase of 8 per cent if favourable first-half exchange rates are evened out. Pirelli's sales are normally about equally divided between cables and tyres, but the group did not break down the preliminary results by sector.

Operating profit rose from L433bn to L636bn, on improvement in margins from 4.4 per cent to 5.8 per cent. Extraordinary provisions of L108bn, up from L2bn in 1994, were mainly accounted for by further reorganisation and restructuring charges, but the effect on net profits was partly offset by a reduction of L63bn in financial

charges. Earnings per share rose from L73 to L165. During last year. Pirelli said

it had reduced its net debt by L100bn to L1,406bn, or 37 per cent of net equity, even though capital expenditure rose from L422bn to L485bn, and research and development spending from L287bn to L302bn

More than half of Pirelli's L2,200bn investment programme for the three years ending in 1996 has been ear-

1995 RESULTS AND DIVIDEND INCREASE BY 9 PERCENT

NEW BOARD DIRECTORS NOMINATED

marked for its cables business. with the aim of keeping up with competition and innova-tion, particularly at the hightechnology end of the market.

For example, Pirelli is working with US groups on the construction of a prototype underground high-temperature superconductor power cable transmission system, which could substantially increase the capacity of existing electric power transmission channels.

Pinault Printemps Redoute ahead as diversity helps sales

By Andrew Jack in Parls

Pinault Printemps Redoute, the French retail group, yester-day reported net income up 25 per cent to FFr1.52bn (\$301m) in 1995 despite the economic difficulties which beset the country late last year. Sales increased 9.9 per cent

to FFr77.8bn, or 2 per cent in comparable terms - leaving the FNAC books records chain which was integrated during 1995. The group said its diverse

activities - which cover a wide range of retailing - enabled it to boost turnover despite a slowdown in economic growth. Turnover fell 0.7 per cent in

its mass market division. reflecting a drop in visitors to its shops and in orders by post during the strikes and bombings in Paris during the second half of last year. It estimated the costs at FFr500m. Its CFAO subsidiary reported an increase in sales of 20.9 per

economic environment in Africa after the CFA franc devaluation, while turnover at its professional sales division was up 4.2 per cent. Operating profit was up 11.1 per cent - or 9.4 per cent in comparative terms - to

cent in 1995. The group said the increase was the result of management and productivity gains

Net financial charges fell from FFr588m to FFr554m, which it said reflected greater discounts obtained from its suppliers.

Exceptional charges fell from FFr266m to FFr171m, reflecting a FFr150m depreciation of its investment in Comipar, a holding company, as well as reorganisation costs and a number of sales of holdings. Group net debt fell from

FFr12.1bn to FFr10.9bn, the

third consecutive year of reductions in gearing. Its capacity to finance future activity from its own cash resources rose from FFr2.4bn to FFr2.8bn. Operating investments rose from FFr1.13bn to FFr1.19bn,

reflecting a renovation programme for its mass market stores and improvements to its information systems. The group said that consumcent because of the positive ers, compensating for the

strikes at the end of last year and taking advantage of sales from the start of 1996, had helped boost turnover in the mass market divisions in January and February, which showed turnover up 2 per cent FFr2.99bn, giving it a margin in constant terms on the same of 3.8 per cent against 3.5 per period of 1995.

TOTAL 1995

(In Millions of Franch francs MFF)

135,829

135,743

7,005

3,385

3,385

2.356

siore Non-Recurring flems".

'based on fully-difuted weighted average rumber of shares

Operating Income

by Business Segment

June 4, 1996

Annual General Meeting

Dividend Declaration

Ex-dividend date

Period to exercise option to receive

dividend in shares, based on 95%

of the share price (average opening

price of the 20 days prior to the

From July 24, 1996

Payment of dividend in cash

AGM), less dividend

June 10, 1996

June 10 to July 5

15.8

1,300

CONSOLIDATED FINANCIAL STATEMENTS AND DIVIDEND

TOTAL's Board of Directors chaired by Thierry DESMAREST met on March 26, 1996, to review the 1995 solidated financial statements and to close the accounts of the parent company, TOTAL SA. **CONSOLIDATED RESULTS** Consolidated results were in line with estimates

30, 1996. Sales remained relatively stable at FF 135.8 billion. as volume growth was offset by the decline in the dollar-franc exchange rate.

released by the Board after its meeting on January

Consolidated net income (Group share) before non-recurring items rose to FF 3.7 billion, a 9 percent increase over 1994. Combined with a slight

Impact of non-recurring items on net income previously announced, TOTAL decided to adopt in 1995 the new FAS 121 as issued by the

in 1993 the new FAS 121 as issued by the Financial Accounting Standards Board (FASB), which limits the value of assets to their market value. As a result, TOTAL recognized non-recurring, non-cash expenses related primarily to exploration and production assets (Norway, US, and Vietnam). The impact on 1995 net income was FF 0.8 billion. FAS 106, concerning medical

US Accounting Standards FAS 121 and 106: As und life insurance coverage of employees, had a negative impact of FF 0.2 billion on net income. The adoption of these new standards has no cash

increase in the number of shares outstanding.

corresponding earnings per share rose by 8 percent to FF 15.8.

The adoption of the new accounting standards (FAS

[2] and FAS 1061 and the impact of restructurings.

reduced 1995 net income by FF 1.5 billion. Including non-recurring items, 1995 net income was FF 2.2 billion. There were no non-recurring items

Restructurings: The decisions to sell the Ark

An unfavorable 1995 business environment

City refinery (US), withdraw from Petrogal (Portugal), restructure the paints division, and reduce headquarters staff affected 1995 net income by FF 0.5 billion and 1995 cash flow by FF 0.2 billion.

at 292 mb 'd.

This growth in production, which brings TOTAL closer to a target of 1 million boe; d by the beginning of the next decade, was accompanied by an 8 percent increase in proved reserves outside the Middle East and by stability in Middle East reserves. Total proved

reserves rose to 4,468 million boe at warend 1995 and represent more than 18 years of production based on the 674 mboe of produced in 1995.

and by better performance from value-added products, such as LPC, lubricants, aromatics etc. TOTAL has decaded to limit downstream investments only to high-return, fast-payout projects. Within this context, it is concentrating on high-growth areas, such as the Mediterranean Basin and Asia.

percent participation in Kalon. Operating results for the Chemicals segment were stable, with growth offset by eroded margins linked

ent increase in investments for 1996

capital expenditures to FF 15.6 billion for 1996,

rimarity in the Upstream and Chemical segments as part of its growth strategy.

Consolidated equity, together with minority interest, rose to FF 56.2 billion at year-end 1995

as compared to FF 55.8 billion at vent-end 1994.

The net debt-to-equity ratio was reduced to 18 percent at year-end 1995 versus 22 percent at year-end 1994.

to raw materials price increase

External Parameters Dollar (Franc) Breat (5 bbl) TRCV Margin (5 T) Operating Income Impac Changes in the main enternal economic factors had a negative impact on 1995 Operating Income of FF 1 billion. Q Increase in operating income driven by production growth and productivity measures

The increase in operating income was driven by productivity gains and rationalization within growth in oil and gas production as well as by TOTAL.

A 50-percent increase in upstream operating income The 51-percent increase in Upstream operating income was driven by higher production volumes and cost reductions; the combination of changes in foreign exchange and oil price had a negligible

impact. Oil and gas production increased by 6 percent to 674 mboe/d in 1995 from 683 mboe/d in 1994. Production outside the Middle East rose by 11 percent to 382 mboe/d, split 164 mb/d of liquids and 1,193 Mcf/d of gas. Middle East production remained stable

 Downstream affected by the refining crisis Downstream results fell by 45 percent, reflecting the collapse in refinery margins in 1995, both in Europe and the US, and to a lesser degree, the retail price war in UK marketing.

The negative impact of these elements, however, was possible.

partially offset by ongoing cost reduction measures @ Growth in chemicals

Chemical sales rose by 9 percent to FF 21.6 billion in 1995. This increase stems from both internal growth and acquisitions completed year, including in particular the 57-

A solid financial position and a projected 25-p Cash flow declined by 8 percent to FF 11.273 million. This decrease resulted primarily from weakness in the dollar-franc exchange rate.

Gross investments were reduced to FF 12.5 billion in 1995 versus FF 13.6 billion in 1994, due to the lower dollar-franc exchange rate and the decision to cut back the level of Downstream investments. Divestments totaled FF 2.3 billion in 1995.

TOTAL projects a sharp 25-percent increase in

☐ Early 1996 activity

The operating environment in the 1996 first quarter has been characterized by a stable dollar-franc exchange rate, stronger oil prices, and by refinery margins in Europe less depressed than in 1995.

However the retail gasoline price war in the UK persists. For chemicals, margins seem to be slightly better The level of oil and gas production is in line with

The net result of the parent company, TOTAL SA, the previous year, which can be taken either in cash was FF 3,552 million in 1995 versus FF 2,680 million

The Board, after closing the accounts, decided to

propose at the June 4 Annual General Meeting a net dividend of FF 8.7 per share versus FF 8.0 per share

TOTAL SA ACCOUNTS, PROPOSED DIVIDEND AND NOMINATIONS TO THE BOARD

of FF 4.35. The Board will also propose the nomination of Lord Alexander of Weedon and Mr. Bertrand Jacquillat as directors for three-year terms

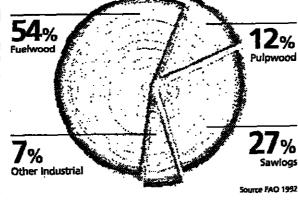
or in company shares, plus the associated tax credit



hup://www.webnet.fr/total

TOTAL - 24 Cours Michelet - 92069 Paris La Défense Cedex - France

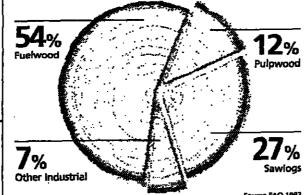
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This announcement appears as a matter of record only

February 1996



ISK 1,788,000,000, USD 9,564,750, GBP 4,472,113, FRF 41,557,974 and DEM 18,314,097

CONSTRUCTION **LOAN FACILITY**

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Contractor

Fossvirki sf, a joint venture of Skanska International Civil Engineering AB, Pihl & Son A/S and ISTAK hf.

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> Facility Agent Enskilda

Sony and NEC forced into reorganisations

By Michiyo Nakamoto and William Dawkins In Tokyo

The decline in world computer sales and the shift to digital technology has forced two of Japan's leading electronics companies to announce organi-

sation changes. NEC, Japan's leading computer manufacturer, is to split its personal computer division into three specialised units so it can react more quickly to changes in demand.

NEC, which last month agreed a complex three-way PC deal with Packard Bell of the US and Groupe Bull of France, said its PC division, representing one-fifth of group sales. would from next month be reorganised into three departments. These would handle desktops, notebooks and overseas markets.

Sales and marketing would be managed by a single division, rather than being shared between the parent company

and a sales arm. Meanwhile Sony, the consumer electronics producer, said it would devote more resources to digital technology. No job losses are planned by either group. Mr Nobuyuki Idei, named

president of Sony a year ago, said the company was creating an organisation structure to deal with the shift to digital technology ~ the standard for multimedia products.

Sony has been working predominantly with conventional

By John Ridding in Hong Kong

Hongkong Land, the property

investment arm of the Jardine

Matheson group, yesterday announced net profits of

US\$256.9m for 1995, a fall of 30 per cent, as an improved oper-

ating result was offset by

losses at Trafalgar House, the UK construction, engineering

Earlier this month, Hong-

kong Land agreed to vote its 26

per cent holding in Trafalgar in support of a takeover bid

from Kvaerner of Norway. On

completion of the deal, Hong-

kong Land will receive

US\$343m in cash, leading to a

vrite-back of about \$218m in

Mr Simon Keswick, chair-

man, said the group's strategy

was to focus on high quality

property and infrastructure

investments in Asia. He added

that Hongkong Land expected

higher net income from its

In 1995, net income from

property holdings this year.

and shipping group.

the 1996 accounts.



Nobuyuki Idei: Sony changing to cope with digital technology

analogue technology. But as industries move towards digital, it faces a fundamental change that Mr Idei said "will affect our way of making products in very profound ways". The company has identified

relatively mature businesses in which it is an industry leader. such as audio-visual products. and those which promise growth, such as information technology. In the growth category. Sony is placing particular emphasis on products resulting from the merger of audiovisual and information technology functions, Mr Idei said. He cited network browsers and advanced televisions.

Sony, which recently agreed to develop PCs with Intel, the US semiconductor maker, said it was not particularly concerned about the recent

Trafalgar House depresses

properties rose from \$414.8m to

465.6m, and operating profits

from \$395.5m in 1994 to \$445m.

However, the losses from its Trafalgar stake - \$145.5m, com-

pared with a profit of \$20.3m

the previous year - hit the net

Mr Keswick said open mar-

ket office rents in Hong Kong continued to decline in 1995 from the high point reached in

mid-1994. By the year-end they

were about 35 per cent below

However, this downturn was

offset by positive rent reviews

during the year, with the

result that average office rents

rose from \$6.45 a sq ft a month

were hit by the soft rental mar-

ket. The value of the company's investment properties in

Hong Kong at the end of the

year was US\$7.57bn, down 17

per cent. Mr Keswick said capi-tal values were expected to sta-

The group has sought to

the previous year's peak.

in 1994 to 87.76.

bilise in 1996.

result at Hongkong Land

The company, however, does

not intend to produce PCs for the office or cheap, on-line PCs. Mr Idei denied speculation the company was planning a \$500 machine. "It is inconceivable that the PC will enter the home in its present form," Mr Idei said. It was, however, planning to make user-friendly home PCs.

Sony also plans to focus on displays, which will be a big part of multimedia markets, personal mobile communications and PC peripherals and components.

To meet these challenges, it recently reorganised itself into 10 companies along business and product lines, with an executive organisation providing corporate cohesion. It also restructured its marketing activities to give stronger regional focus to its product

based divisions. NEC said its aim was to make development and sales more flexible in response to rapid changes in demand and shorter product life cycles. It expects its sales of personal computers to increase 25-30 per cent this year - growth which while strong, is a dramatic slowdown compared with last year's estimated 66 per cent

rise in PC sales. NEC holds more than 50 per cent of the Japanese computer market, down from 53.7 per cent at its peak in 1992, after inroads made by US groups.

development. In particular, it

is a member of the Tsing Yi

container terminal consortium

which has been granted the

rights to build and operate two

new container berths in Hong

A diplomatic dispute

between the UK and China

over the project appears to

have been resolved, but con-

struction of the terminal has

been delayed as the Hong Kong

port operators have struggled

to reach agreement on reorgan-

Reflecting the group's focus

on Asia, Hongkong Land

announced this month that it

opment project in the Philippines. The company said its

office development project in

Hanoi was letting well, after

Earnings per share fell from 13.94 cents in 1994 to 9.78 cents,

but the dividend was main-

completion in October 1995.

ising their berths.

n 1994 to \$7.76. was taking a 40 per cent stake Capital values, however, in US\$400m residential devel-

NEWS DIGEST

TVB suffers 24% setback in profits

TVB, the Hong Kong-based broadcasting group, announced net profits of HK\$485.6m (US\$62.8m) in 1995, down from HK\$639.1m a year earlier. It blamed the 24 per cent fall on weak consumer demand and the sluggish domestic economy in 1995. TVB said, however, it had retained its dominant position in ratings and advertising revenues in the local market, and pointed to strong overseas expansion.

TVB has developed its operations in the region, and in the US and Europe. These include cable networks in Taiwan, a recent joint venture in Thailand, and the announcement last year that it was taking a majority stake in the Chinese Channel, which broadcasts Chinese language programmes in Europe. The company – whose largest shareholders include Shaw Brothers, the film and media group, Kerry Holdings, the media vehicle of Mr Robert Kuok, and Pearson, the UK media group which publishes the Financial Times - said it was . educing its final dividend from 85 cents to 60 cents. The interim dividend had been held at 20 cents. Turnover rose from HK\$2,65bn to HK\$2.73bn in 1995, while earnings per share John Ridding, Hong Kong fell from HK\$1.52 to HK\$1.16.

HK hotel group advances

Mandarin Oriental International, the hotel group controlled by Jardine Matheson, reported a 10 per cent rise in net earnings for the year to December, from US\$48.8m in 1994 to \$53.7m.

The group benefited from a significant recovery in the Hong

Kong hotel market, partly because of tighter supply. Mandarin owns some 1,430 huxury hotel rooms on Hong Kong island. The Mandarin Oriental in Manila had a strong second half, while hotels in Bangkok, Jakarta and Macao continued to recover. Low room rates in Singapore held back the full-year result. Earnings per share rose from 7.13 cents to 7.78 cents and the total dividend is to be lifted from 5.50 cents to 5.90 cents.

Bank Leumi climbs 30%

Bank Leumi, Israel's second-largest banking group, yesterday reported a 30 per cent rise in annual net profits, from Shk315.3m in 1994 to Shk410.1m (\$133m) in 1995. Fourth-quarter net profits rose 32 per cent to Shk81.7m in 1995, against Shk62m last time. The bank said rising profits resulted from increased business activity, sharply reduced losses by its New York subsidiary and improved gains from non-financial

The results follow the recent decision by the Israeli government to decentralise the country's economy, which will force the bank to divest some of its main non-financial holdings over the next three years. Bank Leumi, which holds stakes in a range of Israeli companies, is negotiating to sell half its 50 per cent stake in Africa Israel, a property, tourism and insurance group. The bank must complete the sale by the end of this year. Annual provisions for bad debts jumped from Shk500m in 1994 to Shk867.2m in 1995. Avi Machlis, Jerusalem

Coeur d'Alene sweetens offer

Coeur d'Alene Mines, the Idaho based mining group, yesterday lifted the cash element of its contested bid for Gasgoyne Gold Mines in Western Australia, by the equivalent of 36 cents a share, valuing the target company at about A\$168m (US\$129.8m). Its previous offer valued Gasgoyne at about A\$135m. Coeur's new offer – comprising seven Coeur shares plus A\$96 cash for every 100 Gasgoyne – is said to be worth about A\$2.92 per Gasgoyne share. The US group said this was

But Sons of Gwalia, the Australian group which is also mounting a bid for Gasgoyne, immediately claimed its all-paper offer remained superior. One of Gasgoyne's main assets is a 50 per cent interest in the Yilgarn Starmine, while SOG owns the neighbouring Marvel Loch mine. However, on last night's A\$8.20 closing price for SOG shares, its one-for-three share offer falls short of the new Coeur offer Nikki Tait. Sydney

Glencore to bid for Cumnock Coal

Glencore, the Swiss-based commodity trading group, yesterday said it wanted to acquire the listed Cumnock Coal company, in which it already holds a 22.9 per cent stake, for A\$2.50 a share. It indicated it would use the Australian unit as a platform for further acquisitions. Glencore has said it would instruct its brokers to stand in the market and offer to acquire the outstanding shares over a month, but Cumnock said the price

Dairy Farm International hit by competition

By Louise Lucas in Hong Kong

Dairy Farm International, the food retailing arm of Singapore-listed Jardine Matheson, suffered a 36.8 per cent drop in net profits last year as fierce competition took its toll on earnings. Net profits fell from US\$213.8m in 1994 to \$135.2m last year.

Analysts, who had criticised the company for failing to take account of changed consumer needs, had largely anticipated the sharp decline. Kleinwort Benson estimates the company is unlikely to return to the 1994 level of

of \$190m.

Net earnings were dragged down by an exceptional charge of US\$36m in overstated profits in Franklins, Dairy Farm's wholly-owned Australian sub-sidiary - a processing error made during computer system upgrades. Net earnings in 1994, however, were lifted by a \$41.8m exceptional profit on the sale of a factory site.

Stripping out the exceptional items,

earnings in the next two years; for 1997, 9.93 cents. This slimmer decline in the brokerage is looking for net profits underlying business was highlighted by underlying business was highlighted by Mr Gordon Crosbie-Walsh of Schroder

> He said the company was "very con-cerned about market share in places like Australia and Spain, where they have gone through major restructur-ings. They are also expanding aggres-sively, for example with 7-Elevens in China. I think they have finally got the strategy right."

Securities Asia.

Franklins returned to profit at the earnings per share dipped a more mod-est 5.88 per cent, from 10.55 US cents to end of last year after a restructuring that included greater emphasis on fresh

Spanish chain which has been lossmaking since Dairy Farm acquired it in May 1990, but trading results were ham-pered by the cost of store revamps and a \$5m provision against properties.

Last year capital expenditure rose to \$247m, and a further \$300m has been earmarked for 1996. Dairy Farm is upgrading its information technology, distribution and logistics systems while improving store formats, operations and product ranges.

The company is holding its annual dividend at 6 cents.

I CHINE

Spel commen



Year-end Report 1995

SCA in brief, SEK M	1995	1994
Net sales	65,317	33,676
Earnings after financial ner	5,731	1,060
Net earnings after tax	3,464	555
Earnings per share		
after tax, SEK	17.55	2.94
Cash earnings per share, SEK	44.01	14.06
Dividend, proposed, SEK	4.75	3.75
Cash flow from operations	4.647	1,174
Strategic capital expenditures		
and company acquisitions	9,547	2,420
Cash flow before dividend	-3,673	504
Shareholders' equity		
incl minority interest	25,517	20,443
Debt/equity ratio, times	0.69	0.52
Number of		
employees, average	34,859	24,152

Copies of the Year-end Report are available at D.F. King (Europe) Ltd. Royex House, Aldermanbury Square, London EC2V 7HR, Great Britain. Telephone +44 171-600 5005.

SVENSKA CELLULOSA AKTIEBOLAGET SCA (publ) Box 7827, S-103 97 STOCKHOLM, Sweden

LLOYDS INTERNATIONAL LIQUIDITY SICAV

1, rue Schiller L-2519 Luxembourg

R.C. Luxembourg No. B 29813 NOTICE

is hereby given to the Shareholders that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL, LIQUIDITY SICAV will be held at the registered office, in Luxembourg, 1 rue Schiller, on 16 April 1996 at 10.30 am with the following agenda: Submission of the reports of the Board of Directors and of the Authorises

Discharge to the Authorised Independent Auditor for the financial period ended 31 October 1995;

Election of the Authorised Independent Auditor for the new financial year, Acknowledgement of the resignations of Mr R.G. Keller and Mr S.Ushiyama from the Board of Directors; Election of Mr M.T. Peake as a new Director.

To transact such other business as may properly come before the Meeting. Resolutions on the agenda of the Annual General Meeting will require no quorum and will be passed by the majority of the votes expressed by the By order of the Board of Directors

> THE STARS PROGRAMME STARS 1 PLC £475,000,000 Class A Floating Rate Mortgage Backed Securities 2029

Notice is hereby given that the Rate of Interest has been fixed at 6.475% and that the interest payable on the relevant Interest Payment Date June 27, 1996 against Coupon No. 22 in respect of £10,000 nominal of the Notes will be £115.40.

March 28, 1996, London By: Citibank, N.A. (Issuer Services), Agent Bank CTTBANCO

Residential Property Securities No. 2 PLC

(incorporated in England and Wales with limited liability unde Registered Number 2124201) £200,000,000 Mortgage Backed Floating Rate Notes 2018

issued on 27th July, 1988 (the "Notes") Notice of Early Redemption dential Property Securities No. 2 PLC hereby irrevocably gives

al Exchange Trust Company Limited of 155 Bishopsgate, don EC2M 3TG, in its capacity as trustee of the Notes; and (ii) the holders of the Notes.

that, in accordance with Condition 5(c) of the Notes, Residential Property Securities No. 2 PLC will redeem at their principal amount all of the Notes which are currently outstanding on 30th April, 1996 (the "Redemption Date"), being the next interest Payment Date under the Notes. Payments of principal will be made on or after the Redemption Date, against surrender of the Notes together with all unmanured Coupons and Talons, at the office of:-

S.G.Wartpurg & Co. Ltd. 2 Finsbury Avenue, London EC2M 2PP

or one of the other paying agents named on the Notes. Coupon No. 31 maturing on 30th April. 1996 should be presented for payment in the usual manner in respect of the interest payment due on that day but otherwise interest will cease to accrue on the Notes from the Redemption Date. Unmatured Coupons shall become void and no payment shall be made in respect thereof

Notes and matured Coupons will become void unless presented for payment in the case of Notes, within a period of ten years from the Redemption Date, and, in the case of matured Coupons, within a period of five years from the first one date for payment thereof.

Authorised by the Board on behalf of RESIDENTIAL PROPERTY SECURITIES NO.2 PLC

COMPANIES AND FINANCE: THE AMERICAS Morgan Stanley up sharply in first term

By Maggie Uny in New York

PARCH 28 1996

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wn from per cent fall on Morgan Stanley Group continued the strong trend of earnings from US investment banks, announcing first quarter net income of \$273m, compared with \$187m in the previ-

ous quarter, After changing its year-end to November, the first quarter ran to February 29. Net income in the quarter to end-January 1995 was \$39m, although that was a period when Wall Street firms were still reeling from the collapse in the bond mar-

The firm also said it had

spent \$350m buying its own equal to the cost of that capital shares in the quarter, after buying \$103m-worth in the whole 1995 financial year. It added \$150m to the amount of stock it is authorised to repurchase, taking the total to \$413m. Morgan Stanley shares

jumped \$1% to \$52% in morn-

ing trading. Mr Philip Duff, chief financial officer, said the stock buyback reflected a decision to be "a lot more aggressive in managing the capital structure" to put pressure on activities with a lower return on capital. "If the marginal return on the last dollar of capital is not at least we will return it to shareholders, largely through share

Other Wall Street firms are also buying back large amounts of shares, in part to remove dilution caused by paying employees in shares rather than cash.

Following recent profit improvements from Goldman Sachs and Lehman Brothers. which also have financial yearends in November, the Morgan Stanley results confirm that buoyant markets have driven profits higher from the range of securities houses' activities.

That bodes well for the other Wall Street firms which have calendar years, and are due to report their first quarter earnings later next month.

However, some analysts fear the stock market's volatility in March could adversely affect activity for investment banks.

Morgan Stanley's investment banking revenues fell from \$503m in the previous three months to \$399m in the February quarter. Revenues from trading jumped from \$218m to \$704m as clients actively adjusted portfolios following the sharp rise in the US stock market last year.

The group's asset management revenues rose from \$95m in the November quarter to \$122m. Mr Duff said \$17m of the increase came from the acquisition in January of Miller, Anderson & Sherrerd.

Compensation costs rose from \$607m in the November quarter to \$705m. However, as a percentage of net revenues they fell from 52 to 49 per cent.

Fully diluted earnings per share were \$1.57, against \$1.03 in the previous quarter and 15 cents in the three months to January 1995. Mr Duff said the share repurchases added 6 cents to earnings per share.

investment in Voisey's Bay.

The old shares would be

C\$3.75 to C\$43.62 early yester-

mond Fields was unveiled.

ers, especially Mr Friedland.

Like Falconbridge, it has

offered to create a new class of

shares that would give Dia-

mond Fields shareholders a

continuing direct stake in the

unfolding wealth of Voisey's

Bay. Each Diamond Fields

share would be exchanged for

0.25 of the new Voisey's Bay Nickel, or VBN, shares, Inco has agreed to pay dividends on

these shares equal to a quarter

of the mine's income, before

Mr Sopko assured shareholders yesterday that Voisey's Bay

would be top of our priority

Inco also sought to rebuild

bridges with the man who

could help determine the out-

come of the battle. "We would

welcome the opportunity to have Robert Friedland join the

Inco board," Mr Sopko said. He

added yesterday that "we'd be

very considerate of any con-

goodwill amortisation.

nco, which has a reputa-

Nonetheless, inco shares fell

cancelled.

Grupo Carso in Brazilian telecoms acquisition

By Leslie Crawford in Mexico City

Grupo Carso, the Mexican conglomerate run by Mr Carlos Slim, is poised to make its first investment outside Mexico with the acquisition of a wireless telephone company in Brazil.

The purchase will form part of Carso Telecommunications and Media, which will be created under recent proposals to spin off Grupo Carso's 12.5 per cent stake in Teléfonos de México (Telmex).

Separately, Mr Slim's financial group, Grupo Financiero Inbursa, made its first foray into investment banking with the purchase of a 40 per cent stake in Medcom, a satellite broadcasting company, and a 49 per cent shareholding in day afternoon on the Toronto Grapo Acir, a radio network.

stock exchange. By contrast, Mr Fernando Chico Pardo Inbursa's chief executive offi-Falconbridge's share price has hardly moved in the seven cer, said: "Most small and weeks since its offer for Diamedium-sized companies in Mexico have been hammered by the country's financial crisis. They are poorly capitaltion as a somewhat stuffy, ised and over-leveraged, but slow-moving company, has with the right capital strucalso pulled out the stops to ture, many of them could be woo Diamond Fields shareholdviable concerns, and these are

the ones we aim to help." Inbursa has set up two venture capital funds: one with \$250m culled from its own resources, and a \$300m fund in partnership with Lazard institutional investors from Europe and the US.

The Medcom and Grupo Acir interests were acquired by Inbursa's own fund, at a cost

The financial group is Mexico's fourth-largest measured by shareholders' equity. but its 1995 profits, at 3.2bn pesos (\$424m), matched the combined earnings of Banacci and Grupo Financiero Bancomer, the two leading groups which together control about 40 per cent of the assets in the banking system.

Inbursa's three-year-old bank has the lowest level of past-due loans in the system. Its insurance, leasing and irnst fund management arms have also outstripped its competitors in terms of profitability.

NEWS DIGEST

Acquisitions help lift TCI revenues

Tele-Communications Inc (TCI), the largest US cable TV operator, increased cash flow by 5 per cent to \$483m in the fourth quarter, on revenues lifted 26 per cent by acquisitions to \$1.9bn. There was a net loss of \$79m for the quarter, compared with a \$1m deficit in 1994, and a loss of \$171m for the year, against a \$62m profit.

In the domestic cable business, cash flow adjusted for acquisitions was up 9 per cent at \$504m. Growth in customers net of acquisitions, rose at a rate of 5.4 per cent annualised in

Customers for basic cable at the year-end totalled 12.5m, of whom 463,000 were attributable to internal growth. In addition, TCI's recently started Primestar satellite TV service ended the year with 552,000 customers, of whom 451,000 were added during the year.

TCI said it intended to launch new services in wired telephony, digital video and high-speed Internet connections in up to three areas in the US in the course of this year. These initiatives are mainly a response to the US telecoms bill passed last month, which deregulated the cable and telephone

Varig falls R\$6.66m into red

Varig, Brazil's biggest airline, reported a net loss of R\$6.86m (US\$6.95m) for 1995, down from a profit of R\$208.9m in 1994. Earnings per share fell from R\$3.38 to a loss of R\$0.11. The downturn was due mainly to currency variations. Operating profit was R\$229.1m, more than double the previous year's R\$112.8m, on turnover of R\$3.17bn (R\$3.48bn).

Gains from borrowings in foreign currencies - mostly US dollars - were R\$538.4m in 1994 but fell to R\$102.3m last year. These gains resulted from the strength of the Brazilian Real following its introduction in July 1994; in 1995, the Real was gradually devalued.

During the year, hours flown increased by 6.4 per cent to 270,780; passengers carried rose 1 per cent to 9.33m; passenger-kilometres rose 0.6 per cent to 23.08bn, although a 6.2 per cent rise in domestic transport covered a 1.4 per cent fall in international transport. The best results were in cargo: tonne-kilometres increased by 9.1 per cent to 1.31bn. with international freight up by 10.1 per cent to 996m

However, one analyst at a Brazilian investment bank said: 'It is still carrying too much debt and remains very exposed to changes in the wider economic climate.

Varig has suffered from heavy debts in the past. It acknowledged in a statement to shareholders that in terms of both capitalisation and competitiveness the company is "still a ong way from the desired levels".

The company appointed a new chief executive in January. its second change of leadership in nine months. Mr Fernando Pinto was brought in from the group's profitable domestic subsidiary, Rio-Sul. Analysts said his predecessor, Mr Carlos Engles, made little impact after taking over in April when the company had accumulated debts of more than US\$2bn.

The company said its performance in early 1996 suffered from a series of extraordinary factors, including difficulties for Brazilians in obtaining US visas during January's shut-down of US government offices, strikes in France, and bad weather in the northern hemisphere. However, it was confident that conditions would improve in line with Brazil's growing

importance in the regional and global economies. Varig's main objective for the remainder of 1996 was to improve profitability in order to reduce debt and increase investments. This would be achieved by increasing aircraft use and improving the company's reservations system.

Jonathan Wheatley, São Paulo

Inco takes a shine to Diamond Fields

r Michael Sopko has recently amused colleagues at inco's head office in Toronto by recalling his barracuda-fishing exploits when he was a geologist in Guatemala in the 1970s.

Mr Sopko, who is now the nickel producer's chairman and chief executive, has described hauling the ocean predators over the side of the boat, knocking the daylights out of them with a club, and then returning a while later to discover that the wily fish bad slipped overboard.

The barracuda reminded Mr Sopko of Mr Robert Friedland, the globe-trotting mining entrepreneur whose stake in the large Voisey's Bay nickel deposit in eastern Canada could determine whether Inco retains its spot as the world's biggest producer of the silvergrey metal, the main raw material in stainless steel.

Whatever Mr Sopko may think privately of Mr Fried-land, he and his fellow directors have now decided they have little choice but to court him with all the resources at their disposal.

After months of indecision. Inco this week launched a C\$4.5bn (US\$3.3bn) cash-andshares bid for control of Diamond Fields Resources, the small Vancouver-based mining company headed by Mr Friedland. Diamond Fields owns 75 per cent of the Voisey's Bay deposit.

Inco's move is aimed at thwarting its arch-rival Falconbridge, which last month won Diamond Fields' support for a

C\$4bn deal, also comprising a combination of cash and

Neither Diamond Fields nor Falconbridge, which is con-trolled by Noranda, the Toronto-based resources group, has responded to Inco's counteroffer Diamond Fields said vesterday that it would review the offer and respond "accord-

ingly". One possibility suggested by analysts is that Falconbridge might seek an outside partner to help fund an improved bid.

A deal between Inco and Falconbridge also cannot be ruled out. Mr Sopko said yesterday that if Inco won the battle for Voisey's Bay, it might be willing to sell up to 25 per cent in the deposit to Falconbridge.

The two companies reached a tentative agreement earlier this month that would have raised inco's stake in the project from 25 per cent to 50 per cent. But the deal was vetoed by Diamond Fields.

The battle for Diamond Fields reflects the potential of Voisey's Bay to become the lynchpin of the international nickel market. Estimates of the deposit's size have ballooned since it was discovered 18 months ago.

produce 270m lbs of nickel by 2000, or roughly 13 per cent of current worldwide supplies. The deposit contains sufficient quantities of copper and cobalt to cover all operating costs. In other words, nickel extraction costs would be zero at present

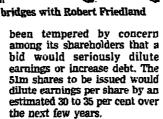


Michael Sopko (left): rebuilding bridges with Robert Friedland

expected to come on stream between 1998 and 2000 at a capital cost, including a smelter and refinery, of US\$1.1bn. Inco bought a 25 per cent stake in Voisey's Bay and a

direct 7 per cent interest in Diamond Fields in mid-1995. It has made no secret of its wish to increase its stake, but until now has been rebuffed by Mr Friedland and the Diamond Fields' board. r Friedland owns

about 13 per cent of Diamond Fields' Inco expects Voisey's Bay to shares, while 10 per cent are held by a business partner. fronically, he also controls the votes on Inco's 7 per cent stake, as well as those on a 10 per cent interest held by Teck, a Canadian metals producer. Inco's eagerness to secure control of Voisey's Bay has market prices. The mine is



lnco's offer goes some way towards addressing these concerns. The company plans to buy back up to one-third of its stock over the next four years using cash flow from existing operations and possible asset sales. Mr Sopko expressed confidence yesterday that a "robust" nickel price would make this possible.

lnco is also proposing to issue a new series of convertible preferred shares, which would pay less in dividends and be less dilutive on conversion than preferreds issued last year to pay for the initial

cerns that the Diamond Fields shareholders mav have" Bernard Simon

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY.

RUSSIAN 6 MONTH TREASURY BILLS (GKO)

THIS ANNOUNCEMENT APPEARS AS MATTER OF RECORD ONLY.

RUR 6,034,444,000,000 Nominal value

Invested amount equivalent to. US\$ 935,000,000

Placed with International Investors

since launch of the first Euro-CKO Program on February 7, 1996 by

COMMERCIAL BANK EVROFINANCE, Moscow

Acting as authorised Primary Dealer

Arranged by

Banque Commerciale pour l'Europe du Nord - EUROBANK, Paris

Legal Advisers CLIFFORD CHANCE, Paris and Moscow Tax Advisers COOPERS AND LYBRAND, Moscow





BCEN-EUROBANK Paris

COMMERCIAL BANK EVROFINANCE Moscow

RUSSIAN ROUBLE / US DOLLAR FORWARD FOREIGN EXCHANGE CONTRACTS

US\$ 1,036,000,000

Arranged for International Investors in connection with their purchases of Russian Treasury Bills (GKO)

Banque Commerciale pour l'Europe du Nord - EUROBANK,

Paris

since launch of the first Euro GKO Program on February 7, 1996

BCEN-EUROBANK 75° ANNIVERSAIRE

Pilkington to take £155m charge for cuts

By Stefan Wagstyl, Industrial Editor

Pilkington, the glass making group, yesterday announced 1,900 job cuts, mainly in continental Europe and North America, in a wide-ranging restructuring which will cost £155m (\$237m) in exceptional charges. The company also warned that profits for the year to the end of March would be hit by the month-long strike at General Motors, the US carmaker, which forced shutdowns at Pilkington's North

Pilkington said profits would be "marginally below current market expectations" The shares closed down 8p

By Andrew Taylor,

Construction Correspondent

Pre-tax profits at Caradon, one

of Britain's biggest building

materials producers, fell 43 per

cent last year to £114.3m

(\$175m) as it launched a

restructuring in the face of sharply declining markets in

Some 1,630 jobs have been

axed, or are to go, from a work-

force of 26,000. About 1,000 jobs

have already gone from the

UK, where the group has been

Brake Bro

British Fitting

Higgs & Hill

the UK, US and Germany.

Mr Roger Leverton, chief executive, said the cost cuts announced yesterday were a continuation of the restructuring he launched when he took

over in 1992.

The UK operations, where the payroll has been severely cut in previous years, are expected to lose fewer than 200 jobs. The company declined to give detailed figures in advance of discussions with trade unions. However, it said that 600 of the 1,900 jobs had

Before the latest reductions. the group employed 37,000. The jobs in Europe are being cut as a result of the integration of SIV. the Italian auto glass-

response to falling markets

Without restructuring costs

of £32.1m and losses of £5.2m

on disposals, pre-tax profits

would have fallen 25 per cent.

executive, warned it was

expecting difficult trading in the first half of this year but said there was some "light at

The reorganisation would

US markets for windows and

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doors were also expected to

reduce annual costs by £50m.

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Yr to Dec 31 Yr to Jan 31

Yr to Dec 31 Yr to Dec 31

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Mr Peter Jansen, group chief

hit hard by the housing market advance following a manage-

Caradon restructures in

maker, of which Pilkington took full control in November. The company is also reducing its German construction glass business because of a sharp decline in the building market. In North America, the job cuts are falling on its auto

glass operations in order to

concentrate output on the most

The programme will cost

efficient plants.

£85m in asset write-downs and £70m in redundancy payments. also be hit by the severe winter in Europe, which had affected the construction industry. City analysts were vesterday paring back their profits forecasts. They now expect an increase

from last year's £135m pre-tax

ment reorganisation and

improvements to customer ser

vices. US sales exceeded those of last year for the first time in

March, said Mr Jansen. There were also signs that the UK

housing market was reviving

which could lift sales in the

However, Germany remained

problem with radiator and

door and window sales likely

to fall again with the country's

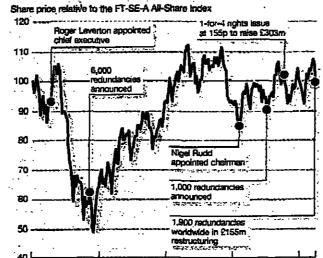
housing market still

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(10.5) (6.78) (2.3) (7.9) (3.69) (5.94) (42.8)

12.5 6.94 3.49 8.9 4.2

second half.



to just over £200m, about £10m lower than previous predic-tions. For 1996-97, analysts

Pilkington

expect to see about £275m rather than earlier targets of

Bullish BET fails to spark share price

A bullish presentation to institutional investors in BET yesterday failed to ignite the share price of the business ser-vices group which is faced with a £1.8bn (\$2.75bn) hostile bid

from Rentokil. Mr John Clark, BET's chief executive, in his first meeting with institutions, claimed that Rentokil's offer seriously undervalued the group's

growth potential. Shares in BET, however. rose by a only modest 1p to 203p compared to Rentokil's cash and paper offer of

200p. Mr Clark said BET would deliver far greater shareholder value by remaining independent. He claimed the offer was derisory given the 28 per cent growth in pre-tax profits forecast for this year.

The 30 institutions present, which represent about 35 per cent of the group's equity base, were told BET was enjoying strong growth in six product electronic security, textile services, education and training, plant services, leisure services, and distribution.

By Peggy Hollinger

Kingfisher, the high street retailer, vesterday pledged to

get to grips with operational

problems at its ailing B&Q

home improvements business

as it reported a 2 per cent rise

in underlying pre-tax profits

Sir Geoffrey Mulcahy, chief

executive, said Kingfisher

intended to find annual cost

savings of about £20m (\$31m)

at B&O. which has suffered

from a downturn in the DIY

market and from a poor opera-

had failed to tackle problems

which had emerged over the past 12 months. "B&Q's perfor-

mance, even allowing for the

difficult market and overcapa-

city in the sector, was disap-

pointing," he said. "In the cur-

rent year we have got to see a very significant improvement in our operation of B&Q."

The group has also decided

to rein in its ambitious expan-

sion programme for the larger format Warehouse stores,

opening just four this year

instead of the planned nine, to

tional performance

Kingfisher seeks

£20m cuts in DIY

Calpers to promote power for investors

By William Lewis

Calpers, the largest public pension fund in the US, will today call for institutions in the UK to set up a corporate governance institute to improve management at underperforming companies.

Mr Chuck Valdes, chairman of the investment committee at the California Public Employees' Retirement System, wants funds investing in the UK to join together and establish an organisation of institutional investors.

Mr Valdes will argue in a speech today that institutions would be able to link together through such a council to bring about change at underperforming companies.

"I want institutional investors to organise in the UK, to see if they can come together and start corporate gover-

nance activity."

If successful, Calpers hopes for similar corporate governance institutes to be established in France and Germany, and possibly Japan. The pension fund plans so-called corporate governance programmes to improve the value of its holdings in all four markets.

In the US, the Council of Institutional Investors, which speaks for pension funds with more than \$800bn (£526bn) under management including Calpers, has in the last few years published a list of under performing companies.

reduce investment costs.

The decision to scale back

Warehouse had led to much

speculation that B&Q's chief

executive, Mr Jim Hodkinson.

would leave the company just

18 months after returning to

Kingfisher from Home Depot.

He was closely linked with the

Warehouse format, which is

aimed at both trade and retail

consumers. However, yester-

day, it was clear that Mr Hodkinson would remain to over-

Elsewhere, Sir Geoffrey was

upbeat about the group's pros-

pects for the current year.

the group were running almost 7 per cent ahead of last year. "I

am confident the business is in

a lot better shape that it was 12 months ago," he said.

Kingfisher delivered profit

improvements at Woolworths, Comet, Darty and Superdrug. Comet, the electrical goods

retailer, returned to the black

with a profit of £3.1m, against

Darty, the French electricals chain, benefited from foreign

exchange gains to show a 9 per

Merch 1996

last year's loss of £2m.

cent increase to £113.4m.

see the recovery programme.

LEX COMMENT Barratt Devs

The sight of another house-Barrett Developments builder rushing to the market with a rights issue is rather worrying. Barratt's FT £90m issue, announced yesterday, is to finance an increase in housing output from about 7,000 to 11,000 units by 2000. Other recent rights issues have been to finance acquisitions. The market generally prefers the

latter, but there are good reasons for favouring the Barratt strategy. First, if the purpose of an acquisition is to buy land, the payment of even a small premium to net asset value is hard to justify.

Second, an acquired landbank typically includes sites that the company would not have bought out of choice. Still, Barratt's strategy does have risks. One is that the rust for space will push land prices up at a time when house prices

Source: FT Extel

are expected to edge up at best.

If builders continue to chase volume, competitive pressures are unlikely to ease, despite the recent spate of disposals and asset swaps in the sector.

The real decision for investors is whether to trust the management to buy land well. Barratt's expansion plans have gone awry in the past but its recent record is good. It has outperformed peers in a difficult market, and, as yesterday's first-half results show, has managed to increase volume while maintaining margins.

History suggests that housebuilders struggle to manage vol-umes in excess of 10,000 units a year - which is one reason to be concerned about Wimpey, whose recent acquisition of Tarmac's housing division pushes it above that level. On that criterion. Barratt still has some way to go.

Omnicom sells its stake in Aegis

Omnicom, the US marketing services giant, is selling its 13 per cent stake, worth about £50m, in Aegis, the UK-quoted media buying company.

The news came as Aegis, which has restructured in recent years after near-collapse, announced better than expected results and the prospect of its first dividend payment since

Omnicom said it was pulling out because opportunities for co-operation had failed to materialise Aegis, through its Carat brand, is now the leader in media buying in nearly all the main European advertising markets. Last year operations started up in Switzerland, Turkey and the Baltic States and so far this year offices have been opened in Russia and Hong Kong. Mr Crispin Davis, chief executive, said the group was "looking hard" at the US.

Barratt Devs seeks £90m

Barratt Developments, the country's second largest housebuilder, yesterday launched a £90m (\$138m) rights issue signalling a further acceleration in the dash to buy residential land by developers.

It is the fourth rights issue to be announced in as many months by housebuilders seeking to expand. The share issues including the latest from Barratt, will have raised more than

of the state of the UK housing market. Sir Lawrie said demand should be encouraged by lower interest rates and income tax reductions due to be triggered next month. Andrew Taylor,

Disposal losses hit Croda

Losses on the sale of its cosmetics and tolletries business depressed pre-tax profits at Croda International, the speciality chemicals group, last year.

The pre-tax surplus contracted from £42.8m to £25.3m (\$39m) after a £14.1m exceptional charge which covered the loss on the sale and an environmental provision in the US. Mr Keith Hopkins, chief executive, said volume growth slowed in the second half, with sales to Germany and France particularly sluggish. Motoko Rich

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. AAfter exceptional charge. VAIter ex ampounced; makes 5.50 to date. M Second interim; makes 3.20 to date.

HTR Japanese Small 6 mits to Jan 31 + 100.2

... 6 mitus to Feb 29

March 1996 This announcement appears as a matter of record only.



E D & F MAN GROUP plc

Revolving Credit Facility

Arrangers, Underwaters and Senior Lead Managers ABN AMRO Bank N.V. NationsBank Société Générale

The Bank of Tokyo, Ltd Bank of America NT&SA

Banca Nazionale del Lavoro S.p.A., London Branch Bayerische Vereinsbank AG, London Branch The Dai-Ichi Kangyo Bank, Limited The Fuji Bank, Limited ING Bank Midland Bank plc

ABN AMRO Bank N.V.

The Sumitomo Bank, Limited Westpac Banking Corporation Chemical Bank Rabobank, London Branch

The Norinchukin Bank Barclays Bank PLC

Banca di Roma Gunoo Cassa di Risoamio di Roma

Banque Nationale de Paris p.l.c. The First National Bank of Chicago The Industrial Bank of Japan Trust Company Lloyds Bank Pic, Corporate & Institutional Banking, Londo Royal Bank of Canada SunTrust Banks, Inc.

US Agent (including Swingline) **NationsBank**

ABN-AMRO Bank **CHEMICAL**



PORTFOLIO SICAV 1, rue Schiller

R.C. Luxembourg No. B 7.635

LLOYDS INTERNATIONAL

tice is benchy given to the Shareholders that an Extraordinary General Meeting Shareholders of LLOYDS INTERNATIONAL PORTFOLIO SICAV will be held at the registered office in Luxembourg, I rue Schiller, on 16 April 1996 at 11.00 am in order to modify the Articles of Incorporation as stated in the following

A new paragraph is added in the Article 14, after the 4th paragraph ("Shares of the capital stock of the Company redeemed by the Company shall be cancelled") as follows:

"Without prejudice to the provisions of Articles 22. If there fall to be redeemed foursuant to requests for redeemption or conversion) on any Dealing Day more than ten per cent of the attriber of Shares of the class concerned then in issue, than ten per cent of the stumber of Startes of the class concerned then in issue, the Directors may declare that certain redemptions will be deferred for a period from then until a Dealing Day (being not more than seven Dealing Days thereafter) and the Company shall not be bound to redeem any Startes of the class concerned before that Dealing Day. On that Dealing Day, requests for redemption or conversion which have been deferred (and not effectively withdrawn) shall be executed with priority over later requests. If a request is deferred pursuant to this paragraph, the relevant Dealing Day shall be the day on which such request is complied with and the request shall be deemed to have been received the business day preceding the Dealing Day."

Change of payment value dates for subscriptions and reder The 2nd paragraph of the Article 21 is modified as follows:

"... The redemption price shall be paid not later than three bus date on which the applicable net asset value was determined... The last sentence of the Article 24 is modified as follows: "The price so determined shall be payable not later than three te after the date on which the application was accepted."

Resolutions on the agenda will require a quorum of one half of the outstanding shares and will be adopted if voted by a majority of two thirds of the shares present

By order of the Board of Directors

LLOYDS INTERNATIONAL **PORTFOLIO SICAV** 1, rue Schiller 1-2519 Luxembou

NOTICE

is hereby given to the Shareholders that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL PORTFOLIO SICAY will be held at the registered office, in Luxembourg, 1 rue Schiller, on 16 April 1996 at 11.30 am with the following agenda:

Approval of the annual accounts as at 31 October 1995 and allo results;

Election of the Authorised Independent Auditor for the new fine

Acknowledgement of the resignations of Mr R.G. Keller and Mr S. Ushlyami from the Board of Directors: Election of Mr M.T. Peake as a new Director,

To transact such other business as may properly come before the Meeting. Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the majority of the votes expressed by the Shareholders present or represented at the Meeting.

By order of the Board of Directors

This appoundsment appears as a matter of record only

E D & F MAN GROUP plc

£ 120,000,000

Revolving Acceptance Credit Facility

Bank Austria AG, London Branch Chase Investment Bank Limited

Senior Load Managers Bank Austria AG, London Branch The Chase Manhattan Bank, N.A.

Banca Commerciale Italiana S.p.A., London Branch Banca CRT S.p.A., London Branch Banco Bilbao Vizcaya S.A., London Branch Banque Indosuez Credit Agricole, London Branch Westdeutsche Landesbank Girozentrale, London Branch

Bank Austria AG, London Branch

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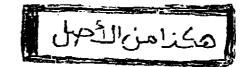
CHASE

US\$ 1,155,000,000

The Sakura Bank, Limited







COMMODITIES AND AGRICULTURE

Gold market firm as Belgium sells more Oil's bull run falters as

By Kenneth Gooding, Mining Correspondent

THE RCH 28 1996

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Belgium's central bank yesterday revealed that it had sold 203 tonnes of gold, its fourth big disposal of the precious metal from its reserves in seven years.

Previous announcements had a depressing effect on the gold price but yesterday the market took the news in its stride and gold remained above the psychologically-important \$400 a troy ounce level to close in London down 10 cents at \$400.10. That was because partly the bank indicated that the gold had gone to another

was not overhanging the mar-ket. When it disclosed the sale of 175 tonnes of gold in April last year, Belgium left unanswered questions about its destination and this caused the market some concern for several weeks.

Belgium previously revealed the sale of 127 tonnes of gold in March 1989 and a further 202 tonnes in June 1992. The latest disposal leaves about 600 tonnes in its reserves. The bank gave its usual explanation yesterday and said the sale was to reduce the share of gold in its total reserves to "a level that will facilitate the participation of the bank in the central bank, which meant it process of European unifica-

tion and which corresponds to the proportion of gold in the total reserves of the member it refused to identify the the managing their gold

at stockbroker T Hoare & Co, the physical market and there suggested it was not easy to should be no impact on the believe this explanation and "it was more likely to have been a gium's reasoning was taken at face value, it meant the bank was chasing a constantly movwere serious doubts being raised about the process of European monetary union. It was not clear yet what role gold might play in the reserves of a European central bank.

states of the European Union". counterparty - because this reserves. Ms Rhona O'Connell, analyst meant there was no impact on

gold price, she added. Mr Andy Smith, analyst at distress sale". Even if Bel- Union Bank of Switzerland, said the news was "whatever you want it to be - bullish or bearish. The impact will ing target at a time when there depend on the mood of the market, and that mood tends to be bullish at present. It might take until after the Easter holiday for the full effect to be felt."

Mr Smith pointed out that It was helpful that Belgium this was another example of

It was not clear what price Belgium received for its gold. It reported that its foreign exchange reserves had increased by BFr85.54bn to BFr379.64bn (US\$12.5bn). Mr Smith said that indicated that it might have been paid between \$400 and \$430 an

Among other central banks, Canada has regularly disposed of some of its gold reserves and in January 1993 the central bank of the Netherlands announced it had sold 400

Kaolin area up By Robert Gibbens in Montreal

extensive than thought.

Deposits identified by recent

8 sq km estimated recently. according to government geolo-

London traders take stock

By Robert Corzine

Oil prices eased somewhat in late London trading yesterday as traders and analysts took stock of the two week-old bull run in the markets.

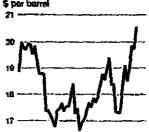
The price of the benchmark Brent Blend for May delivery was \$19.80 a barrel, about 15 cents below its close on Tues-

Few analysts were willing to predict the next direction for the rally, which has taken many by surprise.

Some traders said they had detected an increasing availability of some short-term crudes. That, they said, suggested some easing in the recent heavy buying pressure on supplies for early delivery. But others noted that aggres-sive buyers remained active in the market, including big oil

There have also been sugges-tions that heavy buying by US-based commodity hedge funds over the past week or so was supporting the market, adding at least a dollar to the oil price.

Oil price Nymex 2nd position futures



That view was not universally shared, however, with some traders claiming that the bedge funds were among those inves-tors who had missed the deci-sive moves in the price run-up.

"The majority missed the latest move entirely," said one London trader yesterday, although the funds that monitor technical trends should have benefitted from the price

Many investors have been

taken aback by the speed with which the rally materialised. The price of West Texas Intermediate, the US benchmark crude, has risen by about \$3.50 a barrel since March 11, when the latest leg of the rally

Unlike other oil price rallies in recent years, this one was not triggered by a supply disruption from a major producing area. Low oil stocks combined with revised estimates of demand in key consuming countries have been the main forces behind the rally.

Prices have also been boosted by the perception that braqi oil may not return as early as some market participants had expected.

Traders said short-term prices could be supported as stocks are rebuilt in coming months by refiners.

They warn, however, that the markets may have to wait for the next round of talks on April 8 between Iraqi and United Nations negotiators on an oil-for-food deal for a firmer

Russia seen shipping less primary aluminium but more products

By Kenneth Gooding

Exports of primary aluminium from Russia, which jumped from 123,500 tonnes in 1990 to 2.3m tonnes in 1994, will fall again over the next few years and stabilise at about 1.9m tonnes a year, according to the Metal Bulletin Research consultancy. However, exports of some forms of processed alu-minium are likely to show a materials to deliver no less substantial increase, suggests

profile of the Russian alumin- ther processing.

He points out that in the first half of last year Russian production of aluminium rolled stock increased by about 47 per cent to 189,9000 tonnes. This was because of "long tolling", a system that requires foreign companies wishing to have permission to produce primary than 20 per cent of the volume

Consequently, if the political situation in Russia remains fairly stable, MBR expects Rus-

sian domestic consumption of aluminium to rise by 7 to 12 per cent this year, driven by a 25 to 30 per cent increase in exports of "long tolled" rolled products and aluminium stampings. Consumption should also be helped by a rise in domestic demand for aluminium sheet, particularly foil,

Nevertheless, the Russian semi-fabricating industry remains in crisis following a catastrophic fall of 90 to 95 per cent in defence orders. Until 1991 this sector accounted for more than 50 per cent of consumption of aluminium products. There was also a 60 to 75 per cent fall in demand from non-defence industries. A profile of the Russian Alu-

minium Industry. £950 or US\$1,650 from MBR, 16 Lower

RTZ economist forecasts general easing in country's metals and minerals exports

By Kenneth Gooding

Exports of metals and minerals from Russia are more likely to ease back than to continue growing, says Mr Phillip Crow-son, chief economist at RTZi CRA, the world's biggest mining company.

"Their maintenance at recent levels, let alone their expansion, will require sizeable investment in modernisation

necks for existing operations, plus the development of new mines. Above all, it will require heavy spending on transport," he writes in the group's Review publication.

Rising transport charges are wiping out Russia's inherent cost competitiveness in aluminium production, he adds. Trade will continue, nevertheless, because aluminium still

and the elimination of bottle- has a strong comparative advantage against other potential Russian exports. Mr Crowson says: "Just as

aluminium production, now mainly for export, is perhaps the only effective means of marketing Russian hydro-electric power, so exports of coke. pig iron and steel provide a similar function for domestic coal, iron ore and manganese. No matter how relatively inef-

ficient Russian plants might be, the capital costs have been sunk and the resources employed have no alternative economic use

He argues that the use of anti-dumping or countervailing duties to stop the flow of Russian steel to the west is "inan propriate." Instead, a broad framework for Russian access to western markets should be

Nova Scotia's deposits of

kaolin clays are much more

drilling cover 62 sq km up from gists. Canada does not yet mine any kaolin.

Tax blow hits Zimbabwe tobacco trade

By Tony Hawkins in Harare

A month before the start of the 1996 flue-cured tobacco auction sales, the Zimbabwe ministry of finance has imposed a 5 per cent turnover tax on tobacco sold on the floors.

The Zimbabwe Tobacco Association, which represents growers, has lobbied vigorously, but unsuccessfully, against the tax warning that it will deter future output and export growth and will impinge heavily on small-scale black growers of both burley and virginia flue-cured leaf.

On the assumption that a flue-cured crop of around 205m kg is harvested this year, selling at an average price of at least US\$2.30 a kg, the tax will yield some US\$23m, or over Z\$220m, from flue-cured leaf The tax, which has been

imposed strictly for revenue reasons, sets an unfortunate precedent. It is the first overt export tax to be imposed in Zimbabwe and will not be deductible for income tax pur-

A study undertaken for the ZTA concludes that the hardest hit by the tax will be those growers with yields below the national average of 2,500kg a hectare.

Growers who obtain yields of less than 2,000kg a hectare or whose poor quality leaf results in low prices on the auction floors, could be wiped out altogether, the study claims. For erowers who are achieving above-average yields the tax will amount to a reduction of between 8 and 12 per cent in

accounting for fixed and variable production costs. The Malawi Tobacco Associa-

tion has revealed that following the imposition of a similar 5 per cent tax in that country last year, average prices fell 17 per cent, despite a general improvement in world prices last year.

The Malawi association says the government in Lilongwe concedes that the tax discourages exports and is looking for alternative sources of revenue.

Major buyers have also warned that the tax will lead to Zimbabwean tobacco becoming less competitive. The Philip Morris group, probably the largest single buyer of Zimbabwean leaf has warned that the tobacco levy will have damag-

JOTTER PAD

their net returns, after ing effects in the long term as well as in the immediate futures.

The tax has come too late to influence the production levels that will be reached this year as the 1996 crop is already being reaped and prepared for sale next month, but it could affect plantings for next season's crop.

The tax is the latest of three potentially serious blows that have been inflicted on the industry.

During the recent presidential election campaign President Robert Mugabe repeatedly revived threats of expropriation of white-owned farmland, while the tobacco marketing industry has been thrown into disarray by the activities of "indigenous" mer-

COMMODITIES PRICES BASE METALS

LONDON METAL EXCHANGE

(Prices from Amsigamated Megal Tracking) # ALUMINIUM, 99.7 PURITY (\$ per torms) 1640.5-47.5 1647/1648 1646.5-47.5 Total delly tumover 1423-30 1435/1422 1422-23 Kerb close 1425-30 M LEAD (S per torme) 787.5-88.5 818-23 High/low AM Official Kerb close

798-89 802/780 792-94 786-87 Open int. Total dally turnover 8,350 MCKEL (5 per tonn AM Official 8355-60 8480-65 Open int.
Total daily turnever 10,275 THIN (\$ per tonne) 6480-70 6475-80 6500/6430 6450-60 6470-80 High/low AM Official Karb close Open int. Total daily turnover 6475-80 6485-90 ZNC, special high grade (5 per tonne) Close Previous High/low AM Official Kerb close 1097.5-89.5 .1098-89 1093/1098 1064-66 1091.5-92.0 1088-88 1085.5-87.5 Open int. 72.402 Shair daily turnover 8.510 of COPPER, grade A S per tonnet

2534-36 2524-26 2528/2527 2523-24 2513-14 2531/2516 2521-21.5 AM Official Kerb close Open Int. Total daily turnover 2527-29 III LIME AM Official E/S rate: 1.5214 LIME Clasing E/S rate: 1.5185 Spot, 1,5185 3 mates: 1,5162 6 mates: 1,5140 9 mates: 1,5115 III HIGH GRADE COPPER (COMEX) Self Day's . . . price citange High Low Vol -0.95 116.90 116.00 -0.75 116.40 115.90 -0.60 116.35 115.30

11465 -0.85 11450 11450 PRECIOUS METALS R LONDON BULLION MARKET (Prices supplied by N M Rothschild) Gold(Troy oz) \$ price 399.90-403.30

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Precious Metals continued M GOLD COMEX (100 Troy oz.; \$/troy oz.)

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ENERGY M CRUDE OIL NYMEX (42,000 US galls, \$/barrel) 19.75 19.48 12.280 48.856 19.15 18.85 4.662 28.832 18.78 18.85 2,752 23.224 18.02 +0.04 18.15 18.95 4.662 28.932 18.88 +0.02 18.78 18.85 2,752 23.224 18.50 +0.03 18.59 18.43 1.450 15.503 IF CRUDE OIL IPE (\$/barrel) 18.75 16,826 70,081 18.53 10,981 44,402 17.80 3.284 42,747 17.38 540 18.146 17.15 200 13,080 17.11 240 4,804 31,337 221,282 # HEATING OIL MYMEX (42,000 US galls; c/L5 galls.)

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2.880 2.700 45,555 1,696 2.350 2.222 10,477 32,202 2.295 +0.028 2.195 +0.077 2.285 2.141 2.590 19.899 2.190 +0.020 2.775 2.100 2.335 16,149 2.110 +0.018 2.140 2.085 983 14.046 2.075 +0.015 2.090 2.035 694 12.212 23,370148,288

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GRAINS AND OIL SEEDS MHEAT LCE (£ per tonne)

prior change High Low Yor ms
121.10 - 18.75 118.75 44 45 Mar
124.20 +2.75 124.20 122.00 412 3,060 May
126.10 +2.55 125.10 124.75 142 860 Jai
111.10 +0.70 111.25 111.05 13 362 Sep
112.50 +0.90 112.65 112.35 205 1,473 Pec
114.40 +0.80 113.35 113.35 5 462 Mar
772 8,185 Tebal # WHEAT CBT (5,000bu min; cents/60th bushel) 500.75 -2.55 502.00 484.00 12.548 22.442 486.75 -1.50 472.50 485.00 2.5207 46,476 471.25 -2.50 472.50 485.00 1,774 9,022 482.00 -4.00 482.00 475.00 2,984 6,299 480.00 -4.00 482.00 480.00 84 462 412.00 +1.50 415.00 608.00 93 555 MAIZE CBT (5,000 bu min; cents/56tb bushel) 389.25 +2.50 400.00 395.00 44.165 181.700 384.75 +1.25 385.25 381.50 24.967 133.496 332.75 +1.00 333.50 330.90 5.733 39.917 318.75 -0.25 318.00 315.50 12,843 96,948 321.50 -0.90 1223.00 322.75 868 8,548 324.75 -0.25 325.50 324.00 98 385 BARLEY LCE (E per tonne) 108.85 110.00 +1.40 118.00 109.50 49 106.65 +0.80 - - 108.45 +0.85 108.60 108.40 10.15 +0.75 109.40 109.40 64 1.154 THE SOYABEANS CET \$,000(b); min; cente/50(b) bushel) 740.00 +2.50 740.50 733.50 27.920 83,147 748.50 +1.75 747.00 741.00 13,397 \$2,032 748.00 +1.50 748.00 741.00 1,096 7,728 734.50 - 734.50 732.00 517 4,013 729.00 +0.75 729.75 724.50 8,057 56,149 734.00 -0.25 735.00 732.50 38 3,075 81,120.188,138 SOYABEAN Off. CET (60,000lbs: cents/fb) 25.21 +0.07 25.25 25.02 8,888 32,286 25.55 +0.07 25.59 25.38 8,107 28,457 25.70 +0.05 25.82 +0.07 25.90 -26.18 -19,378 84,829 SOYABEAN MEAL CET (100 tons; \$/ton) 230.9 +0.3 231.0 229.3 8,416 37,529
234.1 +1.0 234.2 232.4 5,302 29,368
234.1 +1.0 234.1 232.5 558 5,823
233.2 +1.1 233.0 231.5 211 3,654
230.0 +0.5 230.5 229.2 168 3,074
230.3 +0.7 230.5 229.1 2,060 9,340
18,784 58,172 POTATOES LCE (Extense) 526 116 FREIGHT (BIFFEX) LCE (\$10/mdex point) - 576 89 1250 26 690 32 1,926 5 713 - 56 132 5,253 1525 1480 1460 1410 1330 1305

FUTURES DATA Nuts and Seeds
Prices from Kenkto Group; USS a torme, Iranian pistatriko 28/30 raw (in shell) naturally opened (round); 1995 crop 3,400 CFR/FOT MEP, 28/28 3,500 CFR/FOT MEP – roested and salted 28/30 at 3,900 ex-Hamburg, vecuum pack. US almonds (shelled) 23/25 NPSSR 1885 crop at 8,100; stable, new crop levels estimated at 4,900 to 5,000. US watnuts LHP 20% – \$ 800 ESS Cattoria. Indian centered. estimated at 4,900 to 5,300. US wateruts LHP 20% - 5,800 FAS Catfornia, Indian cashews raw: 1905 crop, W-320, 6,050 spot Europe (new crop offers at 5,850); W-240 6,300 spot Europe (new crop offers at 6,100). Turkish pareliral learnels, 13/15 standard is, 1995 crop up sherply at 2,850 FOB MEP, no offers, just estimates. Pumpkin seeds: Russian snow white 1895 crop large grade A at 1,850 ECA 1995 crop. long. grade A, at 1,850 FCA Europe, round type 2,250. Chinese grade A pine kernels, 1995 crop at 4,800 CFR from

Closs Pres 1490 1428

SOFTS ■ COCOA LCE (Externe 935 +25 925 920 30 28 938 +35 942 910 6,168 22,825 961 +36 963 932 5,351 17,467 963 +39 963 952 2,457 39,323 974 +21 977 958 1,716 18,678 997 +17 988 973 1,663 41,654 COCOA CSCE (10 tonnes; \$/tonnes)

+26 +23 +25 +26 +16 1273 1294 1313 1338 1360 1378 1249 5.805 29,784 1272 4,031 22,533 1285 151 13,811 1325 195 13,888 1350 77 7,925 # COCOA (ICCO) (SDR's/tonne) +45 2130 2090 313 1.349 +49 1874 1833 3.054 14,377 +44 1915 1875 1.588 5.096 +42 1891 1855 373 3.594 +47 1863 1857 42 1,818 +42 - 890

1873 ■ COFFEE 'C' CSCE (37,500lbs; cents/lbs) 121,75 -1.70 124,90 121.55 8,857 17.566 120,95 -1.35 123,90 120,75 2,822 6,856 120,40 -1.25 122,55 119.90 474 4,861 118,00 -1.80 121,50 119.00 205 1,852 118,90 -1.66 120,25 118.50 9 498 118,90 -1.80 121,50 119,00 118,90 -1.65 120,25 118,50 118,30 -1.65 - -12,171 30,981 ■ COFFEE (ICO) (US cents/pound) 11.90 11.90

393.0 +0.3 383.5 390.5 1,552 11,677 389.9 +0.4 370.0 368.0 781 6,094 335.5 +0.5 388.0 334.1 192 4,733 25.4 +0.3 25.6 35.0 31 2,589 317.8 +1.5 317.2 317.0 47 1,022 313.4 +1.3 315.9 315.0 105 690. 0 47 1,022 0 106 808 2,503 28,943 11.86 -0.04 11.87 11.7715,732 58.131 11.90 -0.02 11.03 10.84 6.413 40.216 10.62 - 70.65 10.57 1.291 25.462 10.28 +0.02 10.29 10.22 75.18456 10.18 +0.03 10.18 10.13 12.9 4.612 10.02 +0.03 10.01 989 279 2.247 # COTTON NYCE (50,000lbs; cents/lbs) 83.84 -0.75 84.52 83.60 2.434 19.580 84.72 -0.96 85.45 84.50 1.091 12.383 81.50 +0.02 81.80 81.50 174 2.480 79.89 +0.02 79.83 70.70 407 82.67 80.65 -0.10 80.70 80.65 146 2.050 81.20 -0.10 81.15 80.95 41 884 TO ORANGE JUICE NYCE (15,000lbs: centa/lbs) 131.75 +0.10 131.90 131.00 854 15,731 130.80 +0.10 130.90 130.30 286 4,466 128.80 +0.10 128.70 128.70 48 2,423 125.60 +0.10 - - 34 902

WHITE SUGAR LCE (\$/tonne)

125.60 +0.10 - - 34 902 123.50 +0.25 123.50 123.25 48 2,781 125.60 +0.25 125.00 126.00 - 164 1,278 26,590 VOLUME DATA
Open interest and Volume data shown for contracts traded on COMEX. NYMEX, CBT, NYCE, CME and CSCE are one day in arrests.

INDICES REUTERS (Base: 18/9/31=100) Mar 26 month ago year ago 2133.5 2137.3 2305.4 Mar 27 2138.9 **E CRB Futures (Base: 1967=100)** Mar 26 Mar 25 month ago 252.66 252.44 249.25 236.34 SCI Spot (Base; 1970=100)

MEAT AND LIVESTOCK ■ LIVE CATTLE CME №0.000lbs; cents/lbs/

64 600 +0.900 64 950 63.750 4.738 23.271 64.755 +0.6550 64 600 63.650 3.524 29.655 62.975 +0.125 63.450 62.750 1,859 17.289 64 050 +0.275 64 400 63.775 366 10.605 63.300 +0.050 63.505 63.265 701 82.44 63 450 +0.150 63.525 83.450 223 3.335 ELIVE HOGS CME (40,000lbs; cents/lbs) Apr Jen Jei Aug Oct Dec Total 50.775 +0.050 50 975 50 400 55.300 +0.300 55.375 54.700 52.825 +0.075 52.950 52.550 49.825 -0.125 50.000 49.650 45.200 -0.150 45.450 45.200 46 700 - 46.750 46.625 PORK BELLIES CME (40,000tbs; cents/fbs) 68.350 -2.000 70 100 68.400 67.925 -0.625 68.600 67.300 66.625 -0.525 67.400 66.400 63 625 -0 275 64 350 63 300 62 425 +0 625 62 600 62 250

2,325 10,482 LONDON TRADED OPTIONS ALLEMNUIM (99.7%) LME S COPPER (Grade A) LME 2400 141 74 32 M COFFEE LCE 1900 .. III COCOA LCE I BRENT CRUDE IPE May

LONDON SPOT MARKETS ■ CRUDE OIL FOB (per barrel) Brent Blend (May) W.T.L. \$19.62-9.64 ■ Oil PRODUCTS NWE prompt delivery CIF (torque)

Premium Gesolina Ges Oil Heavy Fuel Oil Naphtha Jet fuel \$232-234 \$210-212 Gold (per troy oz) Silver (per troy oz) Patinum (per troy oz.) Patiadium (per troy oz.) 567.50c \$415.00 \$141.00 123.0c Lead (US prod.) 45.00c 16,00r Tin (Kusta Lumpur) Tin (New York) 303.5 -1.00 Cattle (live weight)† Sheep (live weight)†4 Pigs (live weight)† -22.43* +0.19* +29.30* 96.69p 153.46p 136.36p Lon. day sugar (raw Lon. day sugar (wie \$312.9 \$407.5 Barley (Eng. feed) Maize (US No3 Yello 113.25 Wheat (US Dark North) Ung. Rubber (Apr)# Rubber (May)# Rubber (KL RSS No1)

103.256

\$525.02

-12.5

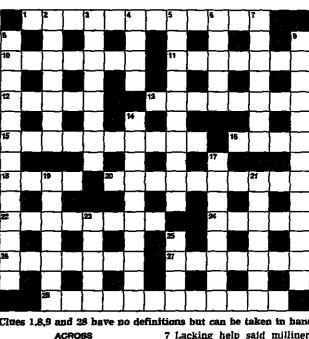
Copra (Philis Soyabeens (US) Cotton Outlook A' Index 442p

Coconut Oil (Phill)§

Palm Oil (Matay.)§

CROSSWORD

No.9,030 Set by GRIFFIN



ACROSS l Uniform belonging to an entertainer in a ship (5.2.5)

10 Encourage popular church 11 For a joke spread give round someone's trunks? (7) 13 Student of taste bothered about vocal production (8)

having done too much? (10) 16 Poke quiet angler (4) 18 Rescue broken vase (4) 20 Volunteers managed to identify a dance (10) 22 Union expert takes back bad article (8)

24 State after one had rejected love (5) 26 Former A-bomb test (7) 27 Feli over child's toy; planned 28 Her lan's often drunk (4,2,6)

2 Anne's destroyed the soldiers' trap (7) 3 When balanced by engineer I'd accepted proof (8)

4 Could be one protecting ten animals (4) 5 Security firm all confused after intervening (10) 6 Waves topless, causing strong

STAPLE BRANDISH
E S A V E U S O
REPENTING RISEN
G I D S A S U E
EARN CATTLEPENS
A A A G T R
NOTABLE ANYWAY
T E L M R R
ASSESS REALLISE
B S E U N S S
ADOLESCENT STET

needed break (7) 8 Noisily ate from passed mix-

9 Often poor girl goes up and

14 Old Indian supplier firm with

17 Where you'll find a hot pie l

19 House burning is criminal! (7) 21 A fellow in the local allowed a

28 Anne half accepts story of for-

25 No black dog needs scratch-

Solution 9,029

man caught taking idol (10)

nods off (3,2.8)

cooked (8)

eigner (5)

ing? (4)

INTERNATIONAL CAPITAL MARKETS

By Richard Lapper

Co-operation and Develop-

from international agencies.

the secondary market.

confident Hungary's ratings from both Standard & Poor's

and Moody's could be

upgraded. Its current ratings

of BB+ and Bal are the high-

warded by either agency.

est non-investment grades

The Czech Republic already

enjoys investment grade rat-

ings from two agencies, while

Slovakia and Poland are rated

investment grade by Moody's. In January S&P revised its

outlook on Hungary from neg-

ative to stable. Hungary

UK gilts lose post-auction gains

and Lisa Bransten in New York

UK gilts failed to hold on to the gains made on the back of yesterday's successful £3bn auction of five-year stock. The auction was covered 2.64 times, above expectations, but the yield tail of four basis points suggested the bids had been somewhat speculative.

On Liffe, the June long gilt future rose as high as 105% but by the late afternoon it was down % at 104% in volume of about 56,327 contracts.

The market was broadly content with the government's funding remit for the 1996-97 year announced yesterday because it continued the reforms of recent years. In particular, plans to introduce dual auctions were welcomed

However, some analysts were disappointed that the government had decided not to introduce index-linked auctions this year.

"Index-linked auctions are still on the agenda but proba-bly won't be brought in until next year," said Mr Simon Briscoe, UK economist at Nikko Europe.

Mr Briscoe was also concerned that the government's decision to issue stock across the yield curve in the new financial year would cause a

In his view, the government tifled 96.75 as the upper resisshould have minimised the impact on the curve of the £11.5bn of redemptions by issuing a larger amount of short-

dated or index-linked gilts. Currently, the differential between five-year and 20-year gilts stands at about 90 basis points but Mr Briscoe expected it to widen in coming weeks.

Ms Katy Peters, senior economist at Daiwa, said that while next year's gross gilt sales of £32.6bn were only slightly above expectations of £30bn,

GOVERNMENT **BONDS**

the number had focused the market's mind on the large amount of stock it would need to absorb during a year of increasing political pressure.

■ In continental Europe, activ ity was mainly in the high-yielding markets while caution ahead of today's Bundesbank meeting restricted trading in the German government bond market. Traders believe there is a 20 per cent chance that the Bundesbank will cut official interest rates today.

On Liffe, the June bund future was little changed at 96.48. Mr Graham McDevitt. senior bond strategist at Pari-bas, said the market had identance level for the near term. He added, however, that the recent underperformance of five-year paper had caused some flattening in Germany's steen vield curve. The differential between five-year and 10-year paper narrowed by 2 basis points to 126 points.

■ Of the high-yielders, the Italian market was the most volatile. Nervousness about the lira and the health of Banco di Napoli, the troubled Neapolitan bank, caused June Italian government bond futures to fall as low as 107.72 before. recovering to 108.83, up 0.39, in the afternoon.

The yield spread over Germany widened to 451 basis points but some bargain-hunting brought the spread back in to about 442 points by late

■ The US Treasury market retained its bearish tone. despite weaker than expected figures on industrial produc-

Near midday, the benchmark 30-year Treasury was & lower at 92% to yield 6.602 per cent and the two-year note was down & at 98%, yielding 5.732

Bonds rose briefly in early morning trading after the Com-merce Department said durable

February, led by a sharp drop in aircraft orders. Most economists had estimated that February orders would be flat.

Later in the session, bonds fell from their highs in part because details of the report indicated the economy was not as weak as the overall figure

Orders for non-defence capital good excluding aircraft rose 3.7 per cent last month and Mr Joseph Liro of CIBC Wood Gundy said the market viewed the decline in durable goods orders as confined to the aircraft sector, which has seen sharp growth in earlier months.

Also weighing on the mar kets was a second day of testimony from Mr Alan Greenspan, chairman of the Federal Reserve, who was nominated to a third term and is in the midst of the Congressional approval process.

Mr Greenspan worried the market when he told a House panel that he did not see a long-term trend in the recent phenomenon of steady wages, spite soaring corporate profits. He said that "at some point... wages will start to rise again at a pace which would be consistent with profit margins declining" and added that "it indeed may already be

already has an investment grade rating from the Japanese Credit Rating Agency. Hungarian bonds have recently traded at between 150 and 170 basis points over the international government bonds against which they are priced, compared with launch spreads of 250 basis points, and Mr Surányi is expecting UBS reacted yesterday to Mr this to be reflected in pricing

> market later this year. He said a global eurobond issue under consideration was needed to establish a new benchmark. Net external debt stood at \$16.8bn at the end of 1995. This year the government plans to pre-pay at least \$1.5bn, reducing overall debt

when Hungary returns to the

Rabobank Nederland taps plar of Hungary to eurolira sector for L150bn press for investment grade rating tranche Ptai3bn structured By Samer Iskandar

Primary market activity was on hold yesterday, as most underlying government bonds traded quietly in anticipation The Hungarian government, of today's fortnightly meeting of the Bundesbank's council. which this week will be for-mally invited to join the Organisation for Economic Italy was one of the most volattle markets, but that did not deter Rabobank Nederland ment, is to press its case for an investment grade credit rating from tapping the eurolira sector for L150bn with a three-

Mr György Surányi, presiyear callable deal. The paper was placed easily, dent of the National Bank of said Credito Italiano, joint lead Hungary, said market percepmanager. Retail investors, usutions of Hungary's improved economic performance were ally reluctant to buy callable already reflected in tighter paper, seem to have found spreads on its bonds trading in compensation in the 10.10 per cent coupon, the highest in lire in London to speak to investhis year. tors, Mr Surányi said he was

Credito Italiano expects similar deals in the near future, and an increase in the amount of Rabobank's issue cannot be ruled out. The "defensive" structure, with a yield to call 50 basis points higher than that on one-year government paper, appeals to investors fearing volatility.

The European Investment Bank seized a swap opportu-nity from fixed into floating-

rate pesetas to issue a two-

deal. The 10-year tranche, whose coupon is stepped-up after the third year if the issuer's call option is not exercised. was mainly pre-placed with institutional investors.

The five-year tranche's redemption price is linked to Mihor money-market rates, its structure was devised to fit the specific needs of a handful of Spanish investment portfolios.

INTERNATIONAL BONDS

Cetelem, the consumer loans arm of Compagnie Bancaire, tapped the French domestic market for FFr2bn. The maturity was set at 12 years, where demand by insurance compa-nies is still strong, making the issue an attractive alternative to KfW's recent eurofranc deal. Cetelem offers a spread over OATs of 27 basis points with a rating of Aa3, while AAA rated KfW pays only 7 basis points over OATs, Syndicate manag-ers reported very weak demand from non-residents, who have been avoiding the

French franc market lately.

Swedish Export Credit tapped an existing curo-MTN programme for \$200m, via lead manager UBS. The two-year deal offers a spread of 5 basis points over Treasuries.

The Kingdom of Sweden, whose AA- foreign long-term rating was affirmed yesterday by the European rating agency IBCA, issued A\$100m of 8% per cent five-year paper. ABN-Amro Houre Govett was lead

Romania, after obtaining four ratings from international credit rating agencies earlier this month, announced plans to raise up to the equivalent of \$600m in the eurobond and Samurai markets.

Mr Daniel Daianu; chief economist of the central bank, said he expects the Samurai issue to be larger than the eurobond, because he believes the Samurai sector will be easier to access. Both deals are scheduled for early in the second half of this year.

Israel has declared its intention to start tapping the eurobond market. Up to \$200m should be raised this year, part of a programme that could reach \$750m in coming years.

Bundesbank eases short-term issue stance

By Andrew Fisher in Frankfurt

Bundesbank hints of a more relaxed attitude towards the government issue of short-term paper were welcomed in the German capital market yester-

After the central bank had rejected the idea of government issues of less than one year, Mr Johann Wilhelm Gaddum, its deputy president, this week held out an olive branch to those urging the move.

Although he gave no details or indications of timing, he

agreed that European mone-tary union altered the situation, "We shall have to see how

we react to this development." The Bundesbank has so far objected to government paper with a life of less than a year on money supply grounds. The vision for DM50bn of short-term paper but has not issued any because of the bank's objections. Mr Gaddum said the volume of such paper would have to satisfy the capital market without upsetting

Those pressing the Bundes-bank to drop its misgivings point to the planned introduction of the euro as the single currency. After Emu, countries with short-term paper, such as France, would have Treasury bills denominated in euros, while there would be no com-

parable German paper. This point was made by Mr Ernst Welteke, president of the central bank for the state of Hesse (which contains Frankfurt) in November. He said the Bundesbank council, of which he is a member, should drop its

opposition to short-term debt before ahead Emu, which is planned for 1999, to help strengthen Frankfurt's role as a financial centre.

Gaddum's comments, which also included the prospect of two-year quoted government debt, by saying he "offered some nice surprises for the German bond market". After its past objections, UBS said, "the Bundesbank now

seems to be willing to improve

the competitiveness of the

Bund market".

to about \$15bn.

FT-ACTUARIES FIXED INTEREST INDICES Wed Day's Mar 27 change %

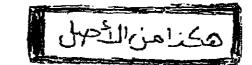
Borrower US DOLLARS	Amount m.	Социон %	Price	Materity	Fees %	Spread bp	Book-runser
Styriter Barrict Swedish Export Credit Banpu(bij§	200 200 100	(a) 5.75 2.75	99,89R 99,848R 100.00	Mar 1999 Apr 1998 Apr 2008	0.10A 0.125A 2.50	+5(514%-96)	Memili Lynch/SBC Warburg UBS JP Morgen Securities
D-MARKS OSL Finence(s)	300	5.375	99,70R	Apr 2001	0.25R	+35(516%-00)	CSFB/SBC Warburg
YEN Bacob Oversess*	10bn	1.00	92.85	Apr 2001	0.25	- : <u>-</u>	Nilidico Europe
LUXEMBOURG FRANCS Commerchank(s)	2.5bn	5.625	102.375	Dec 2000	1.75	-	BGL/Kradietbenk
TALIAN LIRIE Rabobank Nederland(c)	150bn	10.10	101.255	Apr 1999	1.375	. •	C.Italiano/San Papio, Turin
AUSTRALIAN DOLLARS Vingdom of Sweden	100	8.625	101,463	·· May 2001	2,00		ABN Amro Hoere Govett
PESETAS Suropean Investment Bankid) European Investment Benkie)	7bn 6bn	(d1) 7.50	99.95 111.5833	Apr 2006 Jun 2001	undisci undisci	-	Boo Santander de Negocio Boo Santander de Negocio

Mar 27 Mar 26 Yr. ago Mar 27 Mar 26 Yr. ago Mar 27

or indicati	ons	of tim	ing, b	ie mon	etary p	olicy.	•			he is a	member,	should	drop i	ts Bu	nd ma	irket"	•
WORLD	вок	D PRI	CES														
BENCHMA	LRK	GOVE	RNM	ENT BO	NDS					E BUND	FUTURES (OPTIONS (UFFE) (DM250,000	peints	of 1009	j
			Red Date	•	Day's		Week	Month		Strike			ILS				į
		Coupon		Price	change	Yletd		890	-	Price	May	Jun	Ju	- Sep	May	Jur	
Australia Austria		10.000	02/06	107.6770	+0.070	8.83	8.94	8.30		9650 9700	0.65 0.40	0.95 0.70	0.75 0.58	1.03 0.83	0.64 0.89	0.94 1.19	
Austra Belghan		6.125 7.000	02/06 05/06	97.4800 101.5900	+0.080 +0.130	6.48 6.77	6,57 6,83	6.56 6.79		9750	0.23	0.70	0.36	0.66	1.22	1.18	
Canada "		8.750	12/05	108.1700	+0.330	7.54	7.67	7.38			tal. Calls 9571		•				
Denmark		8.000	03/06	103.4800	+0.240	7.49	7.61	7.50			/	, , , , , , ,					_
	TAN	5.750	03/01	100.0000	+0.250	5.74	5.94	5.63		italy							
	OAT	7.250	D4/06	104.7200	+0.310	6.59	6.73	6.72			WAL ITALIA	N GOVT.	ROND	RIP FUT	119ES		
Germany Bund Ireland		9,000 9,000	02/06	97,1800 99,7500	+0.170 -0.040	8.39 8.02	6.48 7.98	5.34 7.76			Lira 200m			,,			
italy		9.500	02/06	93.6000	+0.240		10.39	10.73								1000	-
	129	6.400	03/00	116.8160	+0.420	1.85	1,85	1.99			Open	Sett price	-			Low	
	182	3.000	09/05	98.6190	+0.500	3.19	3.21	3.05		Jun	108.30	108.32	+0.3		50 1	07.72	
Natherlands		6.000	01/06	96,9400	-0.040	6.43	6.52	6.38		Sep		107.78	+0.3	39			
Portugal		11-875	02/05	114.0200	+0.520	9.46	8.65	9.49		TALL!	N GOVT. B	OND (BTP)	FUTUR	RES OPTIO	nis (Lif	FE) Line	2
Spain		10.150	01/06	102.9300	+0.440	9.63	9.84	9.93		Strike		CA	118 -				1
Sweden		6.000	02/05	85,1720	+0.330	8.44	8.86	9,11		Price		Jun 🗀		Sep		Jun	
UK Giits		8.000 7.500	12/00 12/06	101-31 95-16	-3/32 -2/32	7.49	7,38 8,06	7.08 7.85		10800		.85		2.53		1.53	
		9.000	10/08	105-25	-2/32 -2/32	8.13 8.25	8.18	8.00		10850		.60 .58		2.30		1.76	
US Treasury		5.625	02/06	95-14	+3/32	B.25	6.28	5.73		10900		.33		2.08		2.01	
,		6.000	02/26	92-09	+5/32	6.59	6.62	6.20			tel, Colle 4537		_				P
ECU (Franch Go	wt)	7.500	04/05	102.6600	+0.340	7.09	7.25	7.18			_,						•
London closing. "N † Gross protucting			12.5 per	cent payetie	by nonresa		Local mari	et storoped.		Spain							
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			_								Open	Sett price	Chan	nge Hig	h	Low	
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Latest				Treasur	y 98ks and	Bond Yi	elda		•								
Prime rate			u andreth		5.25 To 5.19 Ti	w year		5.75		UK							
Broker Ioan Tate		7 Tb	13 44 MILES.	- 141 4-7,	5.16 P	vee year.		5.86 6.04 6.28		NOTE	NAL UK CH	T FUTUR	ES (L)FT	E). D20'00	32nd9	of 1001	*
Fed funds		5 ₁₁ 55	: enonăi		5 18 16	1-100		628			Open	Sett price	Chan	nge Hig	h	Low	
LINTERNAL TO STATE AND AGE	NUCH.	· UI	6 Acm. ~-		5.40 31)-VECEL		8.60		Mar		105-29	+0-0	12			
										Jun	105-02	104-27	-0-0		18 10	04-21	
										E LONG	GILT FUTUI	RES OPTIC	NS (LIF	FFE) 550.00	O 64ths	of 100	X
										Strike			118				-
										Price	May		صد ابال	Sep	May	Jun	•
										104	1-27		1-30	2-02	0-37	0-61	
BOND FU	TUK	es an	D OF	TIONS					ļ	105	0-53		1-03	2-02 1-38	0-37 0-63	1-25	
										106	0-33		0-46	1-15	1-38	1-62	
											v-20 tel. Cella 3582						
France											venil 4362	- MS 1010.		mel a nheu	-11- C-000	o om 196	4
E NOTIONAL F	RENC	H BOND	PITUR!	S MATTER S	7:500 DN	3				Ecu							
								<u> </u>			OND FUTUS	RES MAATI	n Ečini	00 000			
	oen	Sett price		u- u		-	st. vol.	Open int.			ON POTO			00,000			_
	1.84	121.78	+0.3				30,111	135,445			Open	Sett price	Chan	epè Hig	h	Low	
	0.60	120.56	+0.3				Σ	4,025		Jun	89.76	89.68	+0.3	38 89.7	6 8	9,50	
	9.42	119.38	+O.3			42	2	623		Sep	89.00	89.00	~0.2	6 89.0	O 6	9.00	
LONG TERM	FREN	CH BON	D OPTIC	MS (MATIF)													
Strike	-	CA	LLS	*****	-	Pl	JT\$			us ·							
Price	Apr	M	łeγ	Jun	Apr	M	lay	Jun		III US TR	EASURY BO	ועדערן פאנ	RES /CE	873 \$100.00	10 32nde	s of 100	4
119			-			0.	.03	-									ĺ
120	-		-		0.01		26	-		_	Open	Letest	Chen	-		Low	
121	0.82			•	0.03		48	•		Jun	112-24	112-08	-0-1			12-05	
122	0.08		.65	1.02	0.31	0.	.90	-		Sep	112-09	111-24	-0-1			11-20	
123		ā	26	0.62	-		-	-		Dec	111-1 6	-	-	777-	22 1	71-09	
Est vol total Cal	10,02	4 Puts 19	,119 Pre	wous day's o	pen int., C	a ts 755,	094 Puts	182,745.									
										.lanes							

France		CH BOND F	om wee	MATTER S	s-san n	no.			eu					, , , ,			4.00.	
	Open	Sett price				ow Est. vo	I. Open int	- =		BOND	FUTU	RES (MAT	¥F) ECU100,	000				
Jun.	121.84	121.78	+0.34	. 121 94		1.56 130.11	-	_			Does	Sett pric		High			Est. vol.	Open int.
Sep	120.60	120.56	+0.32	120.60	12	0.48 50	4,025	J	an .	_	9.76	89.68	+0.38	89.76	-	3.50	2,403	8,641
Dec	119.42	119.38	+0.32	119,42	111	8.42 2	623	S	SP QS	8	9.00	89.00	~0.26	89.00	3 89	9.00	1	-
	ERM FRE	NCH BOND		S (MATIF)														•
Struke Price	AD	<u>CAL</u> r Mi		Jun -	Apr	PUTS -	Jun	_	IS ·									
119	~		-7		-	0.03	-	=	נו פט				JRES (CBT)					
120				•	0.01	0.26	-		_)pen	Latest	Change	High		OW .	Est, vol.	Open int.
121 122	0.8 0.0	_	:E.	1.02	0.03 0.31	0.48	:		in Ep		2-24	112-08 111-24		112-2 112-0		2-05 1-20	222,854 535	345,084 16,747
123	0.0	0.2		0.62	-	-	-		9 G		1-16	-	-	111-2		1-09	762	3,192
Est. vol tota	st Calls 10,0	34 Pulls 19,1	19 Previo	aus day's op	en int.	Cada 755,094 Pi	ns 182,745.											
								J	apan	1								
Germa	ny							=					APANESE G	10VT, BC	OND FU	TURE	\$	
E NOTION	UL GERM	an gund i	TUTURES	(LIFFE) D	M250.0	200 100ths of 1	00%		(LIFFE		_	itins of 10						
	Open	Sett price	Change		_	ow Est. vo	•			_	pen	Close	Change	High		OW	Est. vol	Open int.
Jun	96 58 85.72	96.51 95.64	+0.07	96,74 95,72	96. 95.		221274 4528	Ju Se	pis Fir		19.00 17.80			119.03 117.80		1.90 7.80	1476 50	:
Sep	85.12	90,04	+0.00	80.72	193,	.62 209	4350					ed on APT.	All Open mass					
Told of	11 700 70	DID CO			-:-							المستكنا				-	: :	
UK G	ILTS P	RIGES								:	· .							
	Notes	Yield In Red	Price E +	or - High	LOW		Notes in	Yield Red	Price £	+ or -	_ 52° High	Low _		Hotes	Yiel		-10+ <u>2</u>	52 week High Low
Shorts" (Live	s up to FloorY	(2013) 15.11 5.80	f 100:2		100?2	Treas 121 ₂ pc 2000				4				(B)				
700ar 15 ³ 40C Exth 13 ³ 40C 1	906#	1312 59	101	\$891 点一 {{801	101	Treas 6 *2pc 2005 Treas 712pc 2006				~ <u>6</u>		9425 2	1200 '01	.(735,68 (78,3)	3.07	1.00 f 1.60 f	温度	1136 1086 1805 1686 1765 1649
Totals 2pc 199 Conversion 10		0.92 5.76 9.76 6.00		210.	15.14	Treas 7 4pc 2006:	7 <i>9</i>			∆	193%	A.T 2	350 T3	(78,6) .(135,6)		165 1 166 1	湖北	1763 1648
Treas 13 Upc 1	1997##	1254 8.00	5 105()	104/3 109/3	105(Treas 8pc 2002-6 Treas 11 4pc 2000						10'3 Z	cc '06	69 5	3.40	3.89 T	80H +B	18517 171.2
Each 1012pc 1 Treas Can 7pc		10-12 6.12 6.95 6.41		10582 10111	111.5	Tress 5120C 2007				-7: -4!			11 عولاً! 11 عولاً!	(79 B) (74 B)		3.74 1 3.76 1		167% 1556 1732 1607 143 1327
Trees 84 pc 19	997#1	8.49 6.46	103.	1027	10133	Tress 131200 200	4-8 102	8.06	131%		138]3	1285 2	¹ 2pc '13	(89.2) (81.6)	3.59 3	3.78 1	37 + +13 4613 +13	143 132 <u>%</u> 1524 140%
Each 1500 196 Each 9-Loc 19	97 199	13.34 6.54 9.27 6.65		117Å -6 107Å		Treas Spc 2008 \$1 Treas Spc 2009					11212	NC1 2		. (83.D)	167	3.82 1	403 +11	1466 1344
Treas 7 apr 1			100)	1023	9713	Treas 6 1/4pc 201						=== 2	150c '24# 160c '30#	_(97.7) .(135,1)			161 +4 1412 +4	1222 1112 1208 1108
Treas 6% pc 15		8.78 6.85 12.99 6.97	99H 1197ad	+& 100& -& 1244	96. 119.													Bacton of (1)
Each 12ne 199		10.74 7.09	11114	- 사 114 :	1107							10	% and (2) 5?	6. (b) Fig	ures in p	erendr	asas show	RPI base for
Treas 91 ₂₀₀ 19 Treas Phy Rate		8.96 7.10) 10633 - 1003	+13 19873 19983	1032s 991							ind rel	exing (le 8 m lact rebasico	xorribatori oriRFI	ornoles to 100	us) ark in Feb	1 Make Deer ruery 1987.	adjusted to Conversion
Each 124 pc 11 Treas 101 pc 1		10.80 7.19 9.62 7.21		44 1160		Over Filtres Years Conv Spc Ln 2011					4-543	fac	tor 3,845, fil	Pi ky Jul	y 1995;	149.1	and for Fe	bruary 1996:
Treas for 199		623 723		+35 9833		Treas Spc 2012±±					112() 113()		18.					
Conversion 10 ² Conv Sec 2000		9.39 7.35 8.55 7.43		+ <u>1</u> 11213	1064	Treas 51 ₂ pc 2008	72# 7.1	8.08	76	44	82 ¥	73						
Tream 13pc 200	00	1084 7.51	1197	+ 上 108公		Treas 8pc 2013##				-4			ther Fix	ed kr	teres	t		
Tress 14oc 19		12.28 6.88 7.84 7.48		+4 1174	113.8	Trees 74 pc 2012- Trees 8pc 2015	15#1 - 829 82			7	101 <u>13</u> 104 3	925 ₉ 954						
Treas Spc 2000 Treas 10pc 200		913 763		수십 105개 114	10643	Treas 84pc 20171	‡ 84	8.33	100%	44	1115	102%		Hotes	ia '™	ed Pa	ica £ + gr –	52 week High Low
						Esch 12pc 2013-1 Treas 86c 2021				<u>-</u> -	141 <u>12</u> 984	130%	n Der 104nc 2	9500	9.07 8	LSG 11	13-6	120 110%
						Head ohe cards ***	928	4.50	80-8	-7	394	~ . B™	m 111 ₂ pc 2017	2	947	1.99 12	2112	128 11914
													and Casp 8 ¹ 2 (10°) 1976aa 1996aa -	10	804 865		75% 104	106 98% 104% 101%
Fire to Filters Treas 7ac 290		7.22 7.68	9623	+ <u>}</u> 101 <u>}</u>	8213							1	3pc 47-2		11.72	- 1	10%	311% 108%
Treas 6-4oc 20	02	8.90 785	10912	+/3 1143	106	Undaded						Hyd	to Obetic 1500 ds 130-nc 2006	2011.	10.44 6 10.34	- 13	数2 <u>—</u>	1622 147 / 1364 128
Treas Spc 2003 Treas 10sc 200	##	7 96 7 89 8.98 7.95		· 105位 - 上 117人		Consols 4pc	8,4		474	+1	50(2		ds 13½goc 2006 rpcol 3½goc ins	4	9.15 9.16	- 2	384	41 33 35 274
Treas 111200 2	3001-4	9.98 7.76	1154	나 1175 나 119년	112	War Lean 31 ₂₀ c‡‡ Conv 31 ₂₀ c '61 Aft	8.3 5.5		42 60 <u>2</u> zi	*16	45 ₁₄	24 Mar	3pc '20 At Ichester 11 200	2007.	9.66	187	119	12412 11514
Funding 31200 Conversion 912		4.40 6.82 3.74 8.08		+A 833		Treas 3pc 186 Aft	5.51			**	361		Wir 300 W Ide Anglia 37 ₉ pr	9021	4.05	290 159 13	74 81 ₂	76 70 149½ 133
Treas 6-kpc 20	04#	7.34 8.06	811	Seil	68-6	Consots 2120e	6.14	-	30,7 ml	+3	325	294 4	≥pc _ 2024		- 4	.56	131	140% 12712
Coay 9 1/2 pc 20	005	573 8.10	108]]	+6 (1 4)	1061	Treas. 21 ₂ pc	8.32	' -	30 <u>%</u> ad	+4	322	28, 00	Her States 16 ¹ 21	c, 2008	125	- 17	¹⁶¹ 2	13612 11312

-	Asy Ju		•	UK Gilts	Mar	27	change	* %	Mar 20	interest	ytd			Mar 27	Mar 20	Yr. ago	Mar 27	Mar: 26	Yr. ago	Mar 27	Mar 26	Yr. ago	<u>) </u>
	.64 0.9 .89 1.11			1 Up to 5 years (24)	121.		+0.0		121.19			5 yrs		7.57	7,57	8.49	7.80	7.61	8.53	7.70	7.71	8.67	
	.05 1.10 .22 1.41			2 5-15 yeers (19) 3 Over 15 yeers (9)	145. 157.		+0.0		145.35 157.84		1.82 3.48	15 yrs 20 yrs		8.28 8.34	8.29 8.36	B.47. B.44	8.31 8.36	8.31- 8.37	8.66 8.58	B.42	8.42 8.47	8,75 8,89	
tey's open b	L. Calls 2159	905 Puta 158	X081	4 Irrecteemables (6)	182	62	+0.7		181.66		1,47			8.35	8.40	8.47	3.50			— .			
•				5 All stocks (58)	140.	52	+0.0	14	140.51	2.49	2.36								•	·	٠.		
IP) FUTUE	-			Index-linked .												50n 5% er 26 Yr.			In Cati o r 27 Mar				
ir) ruiur	153				197.	.	+0.0		197.03	3.71	0.00	Up to	E	3.0			1.59	1			18	` 	- ;
High	Low	Est. vol	Open int.	6 Up to 5 years (1) 7 Over 5 years (11)	184.		+0.4		183.80		0.84	Over	oryna 5vrs	5.7			190				70		-
108.50	107.72	45503	51186	8 All stocks (12)	184.		+0.4		183.97	1.33	0.82		- ,			-				<u>-</u>			٠ .
		•	256	Average gross redemption y	eids 20	shown	above.	Couper	9 Sends	Lose: 096-7%;	4: Medium: 81	K-10496	Hate 1	1% and a	over. † F	ilez ylekt. yl	M Year so	dete.		٠. '			
OPTIONS	(UFFE) Lin	200m 100t	ths of 100%																	•			
		· PUT\$																					
P	Jun		Sep																			•	
3 n	1.53 1.76		2.75 3.02	FT FIXED INTE	REST	IN	CE	3					GILT	r Edg	ED .	ACTIV		DICES	•				
8 B	2.01		3.30	Mer	27 Mar	26 N	fer 25	Mar 2	2 Mar	21 Yrago	صا_ High	w°_				Mer	25 N	Apr 25	Mar 22	Mar	21 N	Apr 20	_
ny's opben int	. Calls 55049	Puts 70960)	Govt. Secs. (UK) 92.			92.30	92.1		66 91.A2				ged bag				105.5	84.9	95		98.7	
										99 110.34				average				97.5	96.2	97,		102.6	
				* for 1985/98, Government St 15/10/28 and Foad Interest *	icumbes 1 1928. SE	CCTAIL VIII SIN	e com; indica	a Lapani B	127,4 (V ed 1974	9/01/35), low 4	1.18 (DB/U1/78)	. Found Int	west his	giti serice d	Outbank	Mr. 133.87 (21/01/94), 1	OW 201.53 (C	25 (17/15). B	ante 100: (30Verrendi	K Securities	•
(MEFF)																	_				_		
High	Low	Est. vol.				_																•	
96.00	95,57	62,644	40,677	FT/ISMA INTER	NATI	ONA	L B	OND	SER	VICE													1
				Listed are the latest internation	nel bond	s for w	hich the	ne is an	adecus	ite secondary n	nacioni Labori	reices at	740 no	n on Man	ch 27				-				•
250,000 3	2nds of 100	196			seued			Che		,,		January de	_		Cha. '	Yield			Jeewed	Bid.	Offer C	te. Yiek	Н
High	Low	Est. vol	Open Int.	U.S. DOLLAR STRAIGHTS				_ -		Sweden 8 97				106%	- l ₂		New Marie Trees	MIN 8 08 P	1000		981.	- B41	-
8			2359	Abbey Nati Treasury 612 03			99 ³		6.65	United Kingdo	m 7½ 97	5500	105 ¹ 8	1054		372 Alic	nce Leice 1	1ኤ ያፖር	100	104%	105 ¹ 9	-1 0.01 6.65	
105-08	104-21	56798	110563	ABN Armo Bank 74, 05	1000	1025	102%		6.98	Volkswagen in	d Pin 7 03		1025	102%		6.52 B#	187 band 87	ಸಿತ್ತ	150	87	87 ¹ 2	- 1057	•
9 5250,000 (54ths of 100	3%		African Dev Bi; 7½ 23		991	995 ₈		7.45 6.11		15 L m			30			mark 6¾ 9€ 8 08 £	3£	800 2000		66)* ·	7.19	
		PUTS -		Astan Dev Bank 64, 05	750	872	1034 975		6.11 6.71	World Bank 5	2 m ———	3000	20,3	99	178			OME 63 OF	7000 2 30	954 994	99 ¹ 2	-1 ₆ 8.20 -1 ₆ 8.78	
•	†ay Jur	ועל ח	Sep	Austria 8 ¹ 2 00	400	107%	1075	ᆚ	6.26		C STRAIGHTS					. Her	97 10 ³ 1 97	·E 3 '	500	10412	104%	7.17	
	37 0-61		2-18	Baden-Wuert L-Fin 81 ₈ 00			1057	-14	6.34		k016			35 4		5.35 HSE	C Holdings	11,59 02 £	153	1141	11412	9.68	J
	63 1-25 38 1-62		2-54 3-31	Bank Ned Gemeenten 7 99 Bayer Vereinstak 8½ 00			1027		6.11 6.38	PUSITE 42 00	43,98	1000 	105 ¹ g 104	105 ¹ 4 104 ³ a		3407 Many 255 Jaco	102 14 E.	m c	400 200	108 i. 98	109 ¹ g -	1 ₈ <u>9.47</u> 7.52	
	, Ce®s 32138		3-31	Belgium 5½ 03	1000	8312	93%		6.61	Demmark 4 4	×9 8	1000	10412	10479		2,58 Land	d Secs B ¹ o 1	7£	200	102	1023 ₂	. 9.20	
				British Columbia 7%, 02	500	1054	105		6.59	BB 34 99 _		1000	103	1034		283 Orto	ado 11 🕏 () i	٤	100		1119 -	L 8.16	
				British Ges 0 21 Caracta 6 ³ a 05	_ 1500	143 ₂ 984 ₂	14% 98%		7.57 8.76					123				նջ Նջջջ	250 150		101%	8.58	
,000				Canada 61 ₂ 97	2000	100%	100%	7	5.84	lostend 7-1 00		100		115		3.89 Tota	o Bac Pow	7 80 € Or 11 01 €.	150 150		110 ⁵ 9 112 ¹ 9 -	7.78 4 8.12	
High	Low	Est. vol.	Open int.	Cheung Kong Fin 5½ 98	500	9514	967	ᆂ	7.17	Inter Amer Des	44,03	600	104	1044		411 TON	Z Fin 94, 03	2 NZ\$	75	103		ı‱ 8.59	
89.76	89.50	2,403	8,641	China 61 ₂ 04 Credit Fonciar 91 ₂ 92	1000 337	945 1085	95 ¹ a 1064	2	7.55 621		5 08			1114		4.39 Worl	U Bank 124	2 97 NZS	250	1045g	105 ¹ a	8.90	
89.00	89.00	1	~	Denmark 54; 98	_ 1000	283	100	ᅽ	5.88		· · · · · · · · · · · · · · · · · · ·			101½ 118		4.51 Bec	dis Poence i	⊓#* BA22 FFr.	7000 3000		100 + 1145 +	4 6.05 4 7.49	
			•	East Japan Railway 6% 04	600	99 14	99 ¹ 2	Į.	6.75	Sweden 4% (X	3	500	10334	1044	+14	4.15 SNC		}			104%	4.71	
				EB 604 EB 9½ 97	500 1000	96 ³ 8 105 ¹ a	96% 105%	-38	6.56 5.83		21			261 ₂		5.28				-	-		
\$100,000	32nds of 10			Bec de France 9 98		1054	105%	٠.	6.06	ANOUG SAUK !	01	ew	115	1154	+4	365 YO	ATING RAT	E NOIES	bound	Bld			- :
High	Low		Open int.	Ex-trn Bank Japan 8 02	500	107	10714	4	6.57	YEN STRAIG											Other		
112-25		222,854		Export Dev Corp 912 98	150	107	107 ¹ 4 57 ¹ 2	<u> 1</u>	6.11	Belgium 5 99	42. m	75000	110 ¹ 2	1101		~~	By Nati Titea: Generalisa 1	ena A∳aa	1000 750	99.81 99.83	99.89 99.93		
112-08 111-22	111-20 171-09	535 762	16,747 3,192	Fed Home Loan 71, 99	_ 1500	1031-	103 4	ᅶ	6.73 6.18	Credit Fonder				1027 ₈ 1174		Cent	ada,⊸i,99.		2000	99.45	89.52		
111-22	111-00	- 02	0,132	Federal Netl Mort 7.40 04	_ 1500	105%	1055	•	6.65	Ex-Im Benk Je	pen 4½ 03	105000	108 ¹ 2	1084		·~ 000	돈 0 08 단요		2M	99.47	89.65	4,5250	l
				Finland 8%, 97		10712	1015		5.85	Inter Arren Dev	74 00	30000	1194	1201 ₈	واله	217 COT	reachk O/S	Fan 1 ₈ 98.	750 300	99.64	99.71		8
OVT BOI	ID FUTURE	=\$				100\ ₄ 24	100½ 25	4	6.20 6.56	taly 3 ¹ 2 01 taly 5 04 Japan Dev Bk		200000	1035g 117ka	1034 1173		Time Cred	R Lycronis (0.30 98	1250	97.86 100.02	98.25 100.19	5.5000 5.7414	/ `.
		-		General Mills 0 13 Inc Sk Japan Fin 7% 97	200	1014	102		6.10	Japan Dev Bk	599	100000	110 ¹ 2	1105		1.88 Zen	nerk 🛶 97		1000 1000	96.95	100.01	5.1680	
High	Low	Est. vol	Open int.	IN Finance 5 ¹ 4 98 Inter-Armer Dev 7 ¹ 2 05		974	96 1053a		612	Japan Dev Blu	6 <u>5</u> 01	. 120000	11978	120		256 256	CHET FERENCE	• 12 98 DM	1000 1000		100.11		
119.03	118,90	1476		Inti Finance 54, 99		SEL ST	985a	ᆤ	6.72 5.89	SNOF 64,00 . Soain 54,02			117 ¹ 4 116 ¹ 4	1171 ₂ 1161 ₂		213 FEBRU	del Stat 0.	10 97	1000 420	99.58	99.67 100.27		
117.60	117.80	50	-	ltaly 6 03	_ 2000	98	2514	128	6.80							1966	nd N 67		1000		100.27	5,4492	
rent figs. are	for previous	-30y.		Japan Dev Bk 8 ³ g D1	_ 3500 500	106 106	90 ⁵ 2 108 ³ 4	ᅸ	7.89 6.41	Sweden 42 98 World Bank 54	œ	. 250000	114 ¹ 4	1143	44 3	267 Anta	garda heta pr. 4 garda heta pr. 4	90	1500 500	99.72	99.79		
		1		Korea Elec Power 63 (3	_ 1350	965 ₈	97	ᆤ	7.07	OTHER STRAI						E 25	16 W		1500	99,96	100.28 100.03		
				Matsushita Elec 71/4 02	_ 1000	103½	1034	구 구	6.70	Finland & 04 LF	·	5000					498		2000	100.05	100.12	5,0075	
				Normay 71e 97 Orsario 73e 03	_ 1 <i>000</i> 3000	1014 1041	1013 1043		5.85 6.72	Genfinance Las IKB Deut Indus						Liber Liber	1000000-William South Dec	# Fin → g St ™ S N + N	1000 500		90.97		
Hotes		-14 + 250	52 week High Low	Oster Kontrollbank 812 (71	200	106%	1084	4	641	ABN Anso 65	00 P	1000	1045 _m	105	ı	Light Market	yaba }, 05		650 650	83.63 99.81	84,33 100,01		
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TOTARCH 28 1996

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BASE LENDING RATES

TSB .. United Bank of Kumat. Unity Trust Bank Pic. Western Trust Whitesway Lakkey

Dollar optimism returns to foreign exchanges

MARKETS REPORT

There was a spring in the heel

a dollar rally resurfaced follow-

to, but the return of some vola-

tility to the market increased

would break out of its recent

ranges, and the balance of evi-

dence appears to favour a

optimism springs from the expectation that German inter-

est rates will be cut before US

rates are. But most economists

believe the Bundesbank coun-

cil will leave rates unchanged

when it meets today. The dollar finished in Lon-

don at DM1.4875, from DM1.4758. Against the yen it

closed at Y106.74, from

The D-Mark was generally

(AS) 1,9531 (HKS) 11,7403 (Rs) 52,0795 (Shk) 4,7535

POUND SPOT FORWARD AGAINST THE POUND

+0.085 746 - 908 +0.2491 780 - 540 +0.0425 139 - 206 +0.0819 619 - 718 +0.0142 029 - 977

-0 9038 179 - 186 -0.0033 996 - 005 -0.0061 687 - 702 -0.0295 343 - 685 -0.0038 181 - 188

-0.0164 518 - 544 -0.0292 376 - 430 +0.4025 431 - 158 +0.0082 488 - 581 +0.348 997 - 141

(Y) 162.069 40.348 987 - 141 152.380 151.830 (M5) 3.8619 -0.0069 805 - 633 3.8725 3.8603 (M2S) 2.2216 -0.0048 201 - 231 2.2335 2.2201 (Peso) 39.7580 -0.0986 983 - 177 39.8177 39.6983 (SS) 2.1407 -0.0003 396 - 418 2.1457 2.1386 (FI) 6.0472 40.0469 451 - 483 6.0846 6.0027 (MVon) 1187.73 -3.73 746 800 1132.83 1187.30 (TS) 41.3477 -0.1218 383 - 591 41.5442 41.3346 (Bt) 38.32329 -0.0731 017 - 447 38.4560 38.3017

weaker in Europe, pushed

Mar 27

Europe
Austria
Austria
Belgium
Denmark
Fintend
France
France
Germany
Greece
Ireland
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Argentina Brazil Cenada Mexico USA Pacific/I

Hong Kong India Israel Japen Malaysia New Zeeland Philippines Saudi Arabia

Part of the reason for dollar

break up, rather than down.

the doldrums

lower by the dollar rally. The French franc was the main winner, rallying to close at of markets yesterday as talk of FFr3.412 against the D-Mark, a level not seen since January. ing weeks spent meandering in The Bank of Spain did not comment on reports that it was There was no particular selling pesetas in order to preevent or data release to point vent the currency breaching the Pta84 level against the D-Mark. It finished at Pta81.01, speculation that the dollar from Pta84.06.

Even sterling was able to shake-off its meat-induced woes to rally against the ailing D-Mark. It finished at DM2.2586, from DM2.2463. It slipped to \$1.5184 against the dollar, from \$1.5222.

Elsewhere, political tensions in South Africa saw the rand fall to a five week low against the dollar. It closed at R3.9828,

Mar 27	Latest	Ann. steen
		Prev close
190c 3	1.5180	1.5240
1 mga 1	1.5172	1.5232
3 cres	1.5157	1.5216
1 yr	1.5090	1.5133

15.8625 15.8526 15.8528 23 15.7703 46.4540 46.1870 48.311 2.7 46.101
8.7247 8.6909 8.7057 1.5 8.6609
7.7257 7.6916 7.6832 1.9 7.6545
7.7257 7.6916 7.6832 1.9 7.67
2.2610 2.2506 2.2538 2.6 2.2434
369.524 367.091
0.9735 0.9697 0.9702 0.9 0.9687
2407.30 2389.50 2406.28 -4.1 2423.8
46.4540 46.1970 46.311 2.7 46.101
2.5263 2.5189 2.5212 2.8 2.5088
9.8271 9.7865 9.8065 1.1 9.7004

1.5239 1.5175 1.5047 1.4996 2.0763 2.0684

1.9694 1,9518 11.7848 11.7361

3.8725 3.8603 2.2335 2.2201 39.8177 39.6983 5.7157 5.6923

The pick-up in dollar volatility seen yesterday was taken by traders as a positive signal. given that in previous weeks it had been confined to very parrow ranges against all leading

currencies. Mr Tony Norfield, UK trea sury economist at ABN AMRO in London, said: "It is a signal that pressure is building up for

Part of the explanation for increased price movement can be found in the options market. Many traders and investors have recently put in place trading strategies whose profitability depends on currencies continuing to trade within defined ranges. Once the exchange rate approaches these levels, the people who have either bought or sold options have to adopt hedging strategies in case these ranges

are broken. inasmuch as there was a trigger for the change in sentiment, it came in the form of speeches from various Bundes-

1.6 7.5741 2.7 2.190

2.0688 0.4 2.0652 0.8 2.0571 0.6

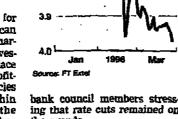
2,2268 -2.7 2,2361 -2.6 2,2698 -2.2

1,9557 -1.8 1,9607 -1.6 1,986 11,7322 0.8 11,7206 0,7 11,7008

1.5176 0.6 1.516

52,3158 51,8431 4,7894 4,7270 162,380 161,830 181,309 5,6 159,754 5,7 153,379 5,4

Against the dollar (R per \$)



Europe
Austine
Belgum
Denmark
France
Germany
Greece
Ireland
Auly
Luxembourg
Netherlands
Norway
Portugal
Spain
Sweden
Sweden
UK

136.4

ing that rate cuts remained on the agenda. A further fillip to sentiment

came from renewed discussion about future single currency arrangements in Europe. Mr Norfield said indications that France and Germany wanted to build an ERM Mark 2, linking "high-yielding" currencies to the core, to prevent them

New Zeoland Philippines Saudi Arabia

34.3000 3.1307 106.740 2.5435 1,4831 26.1850 3.7505

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

- 999 - 000 +0.0003 878 - 881 -0.0006 627 - 632

-0.0005 320 - 520

1,2863 -0.0075 857 - 870 7,7323 +0.0001 318 - 328

85,248 1,396 1,383

devaluing, would probably US treasury market was no boost these currencies at the conducive to holding the dol D-Mark's expense.

Mr Paul Meggyesi, currency analyst at Deutsche Morgan Grenfell in London, said dollar bulls were again putting their heads above the parapets after a quiet few weeks. He said the positive sentiment, which has endured for some time, was being translated into active buying interest.

CURRENCIES AND MONEY

He said there had been evidence of market-positioning in anticipation of a cut in German rates. This was seen as being a low-risk trade, a question of when rather than if.

Mr Norfield predicted that the dollar could now rally to DM1.52, but Mr Meggyesi said he was sceptical whether it yet had the momentum to break DM1.50. He said this would probably require greater clarity on the US economic situation, or on the path of German

interest rates. Mr Meggyesi pointed out that the recent volatility in the

10.4608 +0.082 570 - 841 10 4841 10.3945 10.4433 2.0 10.4071 30.5700 +0.24 500 - 900 30.5900 20.3540 30.517 2.1 20.4105 5.7433 +0.023 400 - 425 5.7430 5.7063 5.7363 1.0 5.7263 4.6563 +0.022 518 - 568 4.5025 4.6478 1.7 4.6258 5.0748 +0.022 740 - 755 5.0759 5.0530 5.0592 1.3 5.0595 1.4875 +0.0117 871 - 879 1.4879 1.4779 1.486 2.0 1.4799 242.315 +1.575 250 - 380 242 860 241.000 249.99 -8.3 247.34 -1.58068 +11 43 993 - 143 1.582.50 1569.15 1586.73 -4.6 1598.28 -1.58068 +11 43 993 - 143 1.582.50 1569.15 1586.73 -4.6 1598.28 -1.58068 +0.0475 628 -688 1.5848 1.6538 1.6642 2.2 1.6549 6.4664 +0.0475 628 -703 1.6480 1.5535 +1.05 500 -600 153.600 152.200 153.865 -2.5 154.455 124.860 +0.929 60 -0.000 125.000 124.150 125.32 -3.3 125.99 6.8620 +0.0475 6.70 6.6698 6.8247 6.573 -2.0 6.6695 6.8247 6.57

1,0000 0.9882 1,3632

1.2870 1.2922 7.7328 7.7315

The dollar's performance against the yen seems to be being driven in part by the strong performance of the Nikkei. This reduces the need for Japanese investors to repatri ate money from abroad to bol ster balance sheets, while the wealth effect it creates also encourages investors to place money off-shore. This is espe cially so given that there does not appear to be any imminen likelihood of the wealth effect being countered by rising

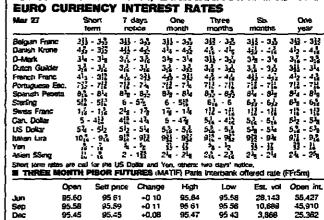
interest rates. "The more the Nikkei rallie the greater the chance is that the dollar continues to push higher." said Mr Meggyesi.

E OTH	en Currencies										
Mar 27	2	\$									
Coact Ro	41 4548 - 41	4836 27.3070 - 27.3170									
Hangary	218_333 - 218	481 143.820 - 143.870									
iran	455.80 - 455	4.30 3000.00 - 3000.00									
Kungan,	0 4539 - 0 4	545 (1.2990 - 0.2993									
Poland	39167 - 3.53	225 2,5800 - 2,5830									
Ressa	73E 79 · 738	9.77 4850 00 + 4853.00									
UAE	5.57% · 5.5	760 3.6727 · 3.6731									

83 5

Money Rai	res							
Merch 27	Over	One	Three	Sa	One	Lonio.	Dis.	Repo
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Writer ago	335	32	3£	อนู	تہر2	7.00	3 00	-
France	4	4	4%	45	43	3.60	-	5.60
week ago	4	44	42	43	42	3.80	-	5.60
Зептану	3,	3.	34	3,7	3%	5.00	3.00	3.30
week ago	3.	3.	38	3.	3%	5.00	3.00	3.30
reland	51%	5	5.	58	5ú	_	-	6.25
week ago	5%	5	54	51	514	_	-	6.25
italy	98	94	92	94	9	-	9.00	9.98
week ago	9.	90	92	9%	95	-	9.00	9.96
Vetherlands	316	34	314	32	32	_	3.00	3.30
week ago	3&	3%	32	3	32	-	3.00	3.30
Switzerland	146	134	13	144	179	5.00	1.50	_
W884 300	14	13	146	134	1%	5.00	1.50	_
us	53	513	51/2	57	55	-	5 00	_
week ago	54	51.	51	57	53	-	5.00	_
Japan .	٠,		Ŧ	34	Š	-	0.50	_
week ago	10 20	ž,	N N	IJ	ē	-	0.50	_
S LIBOR FT Lo	nden							
Interbank Fixing	-	52	52	5.	5%	_	-	_
week ago	-	52	5,2	5::	5³4	-	-	-
US Doller CDg	-	4.95	5.06	5.15	5,38	-	-	-
week ago	-	4.95	5.15	5.26	5.52	-	-	-
ECU Linked Da	-	42	42	44	4%	-	-	-
week ago	-	42	4%	15	42.	-	_	-
SDR Linked Ds	-	3 <u>5</u>	312	34	31.	-	_	-
week ago	-	3.	34	3.	3 2	-	_	-

Ad rates are snown for the domestic Money Rates, USS CDs, ECU & SDR Linked Deposits (Os)



R THREE MONTH EUROMARK FUTURES (LIFFE) DM1m points of 100% Sett price Change Est vol Open int. 234895 227047 96.77 96.86 96.40 27779 25533 THREE MONTH EUROLINA FUTURES (LIFFE)" L1000m po Est. vol. Open int Juri Sep Dec Mar 13755 +0.03 324 MONTH EURO SWISS PRANC FUTURES (LIFFE) SF1 in points of 100% Open Open int. 98.30 98.20 97.89 97.58 98.27 98.14 +0 -0.02 4160 Sett price Change High Est. vol Орел Low Open int. Jun 95.45 95,44 Sep 85,44 95,42 Dec 95.22 95.23 Mar 94.91 94,91 * UFFE tutums also vaded on APT 9114 3541 2906 1719 +0.03

PUTS 0.27 0.38 0.52

CROSS R	ATES	ANI	DER	IVATI	VES													
EXCHANG	E CR	OSS	RATE	S	•					•						•		
Nar 27		BFr	DKr	_ Ffr	_ DM	_16_	L_	B	NK	_ Es _	Pta	S ¥G-	\$Fr		C3	\$	_ Y_	Ecu
Belgkan,	(BFd)	100	18.78	16,60	4.864	2.092	5170	5.444	21.15	502.2	405.7	21.78	3.925	2.154	4,457	3 <i>2</i> 70	349.2	2.620
Denmark	(DKr)	53.25	16	8.830	2,590	1.114	2753	2.899	11 <u>.2</u> 6	267.4	217.6	11.60	2.090	1.147	2,374	1.741	186.0	1.395
France	(FFr)	60.25	11.31	10	2.931	1.260	3115	3.280	12.74	302.5	245.2	13.12	2,365	1,298	2.685	1,970	210.4	1,578
Genmany	(DMI)	20,58	3.860	3.412	1	0.430	1063	1.119	4.348	103.2	84.01	4.AT7	0.807	0,443	0.916	0.672	71,79	0.539
tretend	(23)	47.81	8.977	7.935	2.325	1	2472	2,502	10,11	240.1	195.4	10.41	1,876	1,030	2,131	1.553	165.9	1.252
Italy	(4)	1,934	0.363	0.321	0.094	0.040	100.	0.105	0.409	9.713	7.904	0.421	0.076	0,042	0.086	0.063	6.754	0.051
Netherlands	闸	18.37	3,450	3.049	D.894	0.384	949.7	1	3.885	92.24	75.07	4,001	0.721	0.396	618,0	0.601	64,15	0.481
Norway	(NIC)	47.28	8.879	7.848	2.300	0.989	2444	2.574	10	237.A	183.2	10.30	1,856	1,019	2,107	1.546	165.1	1.239
Portugai	Œsi	19.91	3:740	3,305	D.969	0.417	1030	1,084	4.212	100.	31.38	4.337	0.782	0,429	0.888	0.851	69.54	0.522
Spajn	(Ptel	24.47	4,595	4.052	1.190	0.512	1265	1.332	5.17 5	122.B	100.	5,329	0.960	0.527	1.091	0.800	85.45	0.641
Sweden	(SKr)	45.91	8.622	7.521	2.233	0.960	2374	2.500	9.717	230.6	167.6	10	1.802	0.989	2.046	1,501	160.3	1.203
Switzerland	(SFr)	25,48	4,784	4.229	1.239	0.533	1317	1.387	5.389	127.9	104.1	5.549	1	0.549	1.136	0.833	68.97	0.867
UK	Œ	46.42	8.717	7.705	2.259	0.971	2400	2.527	9.818	233.1	189.7	10.11	1.822	1	2.059	1,518	152.1	1,218
Canada	(CS)	22.44	4.213	3.724	1.097	D.469	1160	1.221	4,745	112.7	91.69	4.886	0.881	0.483	1	0,734	78.35	0.588
US	(5)	30.58	5.742	5.076	1.487	0.640	1581	1.665	6.468	153.6	125.0	6.660	1.200	0.659	1.363	1	106.8	0.801
Japan	<u> </u>	28,64	5.378	4.753	1,393	0.599	1481	1.559	6.057	143.8	117,0	6.237	1,124	0.617	1.276	0.938	100.	0.750
Ecu -		38.17	7.169	6.336	1.857	0.799	1974	2.078	8.074	191.7	158.0	8.314	1,498	0.822	1,701	1.248	133,3	1
Denkit Kroner, Fred	ich Franc		_				elgian Fra	nc, Yen, E	ccudo. Lina	and Pases	a per 100.							
E D-MARK FUT		(EMBA) DI	M 125,00	0 per DM					= 4	UPANESI	YEN P	TURES	(IMM) Yes	12.5 pe	Yen 100)		

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E D-MAR	K PUTURE	SE (EVEN) DI	M 125,000	per DM					PANESE	YEN PUT	UPES	(IMM) Yen	12.5 per Y	'en 100	
	Open	Latest	Change	H∮gh	Low	Est, vol	Open int.)pen	Latest	Change	Hìgh	Low	Est. vol
Jun .	0.5796	. 0.6766	-0.0027	0.6771	0.6762	7,494	52,285	Jun	Ø.	9491	2.9478	-0.0013	0.9487	0.9472	10,272
	0.6801	0.6801	-0.0029	0.6801	0.6801	12	2,107	Sep		- (1.9602	-		-	266
Dec ·	• -	0.6868	-	-	-	6	192	Dec		- 1	0,9750	-	-	0.9720	261
# SWASS	Franç Pu	TURES (A	AM) SFr 12	5.000 per \$	SF+			E ST		FUTURE	(MM)	262,500 p	er £		
de in	0.8449	0.8418	-0.0029	0.8425	0.8410	4,972	27,303	- Jun	1.	5212	1.5168	-0,0048	1,5186	1.5158	15,544
Sep	0.8485	0.8495	-0.0027	0.8489	0.8485	1	586	Seo	1.	5150	1,5166	-0.0028	1,5166	1.5150	T1
Dec		0.8594		-	-	2	504	Dec		- '	1.5180	-	-	1.5150	3
									• EI III	AREA!	4 611			T RATE	_
HK IN	TERES	T RATI	E S					EM							-
	N MON							Mar 2	7	Ecucen. rates			Chenge on dery	% +/- from cen. rate	% spread v weakest
LUNDO Mar 27	AT MAKE	Over .	7 days	One	Three	Sk	One	Spein		162,493	15	9.171	+0.108	-2.04	4.92

LUNDUR	t Mui	KET IV	LIES					<i>i</i>							
Mar 27		Over-	7 days	One	Three	Sk	One	Spein Netherlands	162.49 2.1521			+0.108	-2.04 -1.51	4.92 4.35	
		night	notice	manth	months	months	Ass.	Beloims	39,396			+0.0352	-1.19	4.01	
Interbank Ster	tina	5 ¹ 2 - 4 ¹ 2	6 - 5½	6ta - 5ta	61 ₂ - 6	6 <u>4</u> - 6	6¼ - 6¼	Austria	13.438			+0.0119	-0.88	3.68	
Starting COs		· · ·		8 - 512	处·线 52-线	6.j 5∯	64 · 64	Germany	1.9100			0.00175	-0.83	3.54	
Treesury Bills		-	-	5禄 - 5弘	5₹ - 5≹		•	Portugal	195.79			+0.177	-0.07	2.85	
Benk Bals		· -		5號 - 5强	54 - 52	54 - 5段	• -	Denmark	7.2858			0.00596	0.39	2.37	
Local authority	y deps.	5% - 5%	512 - 512	6 - 6%	61 518	6 - 5	6 ¹ 8 - 6	France	6.4060			0.01473	0.83	1.82	
Discount Mark	oet depe	54 - 5	5경 - 5남	-	•	-	-	ireland	0.79221	4 0.8141	90 -0	0.001841	2.77	0.00	-19
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mie for period F		5 to Feb 29,	1998, Schen	ves IV & V B.	238pc. Financ	pa House Bas	ie Rate 6.500	Ecu comiral rate			- be		AI EN 041		
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THREE M	OHTH S	TERLINO	FUTURES	(UFFE) C	X00,000 post	15 OT 100%	<u>'</u>								
•	Орел	Sett price	Change	• High	Low	Est. vol	Open Int.	# PHILADE	CPIER DE	2/3 UP 110	100	,250 (Cent	s per pound	<u>, </u>	
itun	93.95	93.92	-	93.95	93.91	9707	B1551	Strike		CALLS	;			PU7\$	
Sao	93.75	93.72	-	93.77	93.71	11218	60038	Price	Apr	May	٠,	Jun .	Apr	May	Jun
Dec	93.39	93.35	-0.01	93.42	93.35	11780	51856	1.506	2.40	2.71	2	1.19	0.16	0.43	1.07
Mar	92.99	92.84	-0.02	93.00	92.93	3026	35158	1,510	1.59	2.07	2	2.55	0.28	0.81	1.44
Jun	62.66	92.60	-	92.66	92,60	1205	31401	1.520	0.93	1.49		2,08	0.81	1.23	1.88
Also traded on	APT. All C	Den Interes	Rgs. are for	previous d	Wy.			1.530	0.47	1.02	1	.60	1.15	1.77	2.42
			-					1.540	D, 19	0.67		.21	1.87	2.41	2.98
SHORT ST	TERL INC	OPTION	S (LIFTE) S	500,000 pc	pints of 100	%		1.550	0.05	0.41		0.89	2.66	3.09	3.65
		CA				PUTS		Previous day's u	ol, Calla 1,6	106 Puts 4,073	Prev. c	ley's open is	rc., Cells 1452	949 Pula 152,	622
Strike Price	· Jun			Dec	ميز	Sep	Dec	Marie Control							
9375	0.24	0.2		.25	0.07	0.28	0,65	M THREE M	ONLIH EN	ROPOLLA	(MM)	ánico mtã	of 100%		
9400	0.09	<u>α</u> 1	-		0.17	0.42	0,81	1 ———	Open						A
3425	0.03	0.0		.10	0.36	0.60	1,00	1			Tiange	High	Low	Est. vol	Орелі
process Sections to total . C	- Tenne - Tenne	- co4 D-			Cells 112009 1	Puts 103674	•	Jun	94.61		-0.01	94,82	94.59	54,775	435,1
COL MIT COMMIT	- COURT COURT	Am 1967 L.	de franchis	-101				i Con	Ox 40	24 42	_0 пи	04 64	D4 48	R1 574	246 0

HANGE THRE	E MONTH I	UROPOL	LAR (MAN) S	in points	of 100%		
	Open	Latest	Change	High	Low	Est. vol	Орел
Jun	94.61	94.50	-0.01	94,62	94.59	54,775	435,1
Sep	94,59	84.48	0.01	94,54	94.48	61,504	326,0
Dec	94.32	94.30	-	94,37	94,28	79,847	309.5
E US TR	EASURY B		RASS (IMINA) \$	1m per 100	76		
Jun	95.08	95,09	-	95.11	95.08	595	9,34
Seg	94.95	94,94	-0.02	95,00	94,94	53	3.15
Dec	-	94,84	-	_	94.84	4	176
		e tor previou	a cary	•			
	MARK OPT	٠.	·	oints of 100	96		
E EURO Strike	•	IONS (LIFT	El OMAm p			PUTS	
E EURO	•	IONS (LIFT	El OMAm p	oints of 100			
E EURO Strike Price 9675	Apr 0.07	May	E DIMIT OF DIMIT OF DIMIT S	ep Ap	r Mey	Jun 9,18	0.2
E EURO Strike Price 9675 9700	Apr 5.07 0.02	May 0.10	E DIM1m pr LLS	ep Ap 15 0.03 06 0.23	n May	Jun 0.10 0.27	0.24 0.40
E EURO Strike Price 9675 9700 9723	Apr 0.07 0.02 0	CA May 5.10 0.03 0.01	E DM1m pr Jun S 0.12 0. 0.04 0.0	ep Ap 15 0.08 06 0.21 02 0.44	n May 5 0.08 6 0.26 9 0.49	Jun 9.10 0.27 0.49	0.2 0.4 0.6
E EURO Strike Prices 9675 9700 9725 Est. vol. to	Apr 5.07 0.02	CA May 0.10 0.03 0.01 2 Puts 6660	LIS List S 0.12 0.00 0.01 0.01 0.01 Provious day	ep Ap 15 0.08 06 0.21 02 0.41	May 5 0.08 6 0.26 0 0.49 Cells 32713	Jun 0,10 0,27 0,49 2 Puts 284	0.2 0.4 0.6
E EURO Strike Prices 9675 9700 9725 Est. vol. to	Apr 6.07 0.02 0 cd, Colin 1914	May 0.10 0.03 0.01 2 Puts 6650	LIS List S 0.12 0.00 0.01 0.01 0.01 Provious day	ep Ap 15 0.08 06 0.21 02 0.41	May 5 0.08 6 0.26 0 0.49 Cells 32713	Jun 0,10 0,27 0,49 2 Puts 284	0.2 0.4 0.6
Strike Price 9675 9700 9723 Est. vol. to	Apr 6.07 0.02 0 cd, Colin 1914	May 0.10 0.03 0.01 2 Puts 6550 UNC OPTI	El OMitm p Jun S 6.12 0. 0.04 0. 0.01 0. 1. Provious da OMS (LIFFE)	ep Ap 15 0.03 06 0.21 02 0.44 /s open int., SF/ 1m po	May 5 0.08 6 0.26 0 0.49 Cells 32713	Jun 0.10 0.27 0.49 2 Puts 284 %	0.24 0.44 0.6
E EURO Strike Price 9675 9700 9725 Est. vol. to III EURO Strike	Apr B.D7 D.D2 0 pd, Cells 1914 SWISS FRA	May 0.10 0.08 0.01 2 Puts 6550 0.01 CA	LIS Lun S 6.12 0. 0.04 0. 0.01	ep Ap 15 0.03 06 0.23 02 0.44 7s open int., SFY Irm po	r May 5 0.08 5 0.26 3 0.49 Cells 32713 ints of 100	2.10 0.10 0.27 0.49 2 Puts 284 %	0.24 0.40 0.61 23
E EURO Strike Price 9675 9700 9728 Est. vol. to B EURO Strike	Apr S.D7 0.02 0 pd, Calle 1914 SWISS FRA	May 0.10 0.03 0.03 12 Puts 6550 180 OPTI	Lis S S.12 0. S.12 0. S.04 0. S.09 0. S.00	ep Ap 15 0.05 05 0.25 02 0.44 7s open int., SFY 1m po	r May 5 9.08 6 0.26 3 0.49 Cells 32713 ints of 100	2 Purs 2844 % PUTS	Dec

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Aegis Group plc

Share capital following the warrant listing warrants of Aeeis Group pk

Issued (firlly paid) 50,000,000 A circular required by the London Stock Exchange setting out the particulars of the warrants has been published and copies may be obtained during normal business hours on Thursday, 28 March 1996 and Friday, 29 March 1996 from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, of Battholomew Lane, London EC2N IAP thy collection only) and on any

weekday (Saturdays excepted) up to and including Friday, I2 April 1996 from: Company: Aegis Group plc 11A West Halkin Street

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that, in accordance with the pro-vision 5(C) of Terms and Condi-

tions of the Bonds, Fujistu Lim-ited will at the option of the holder of any Bond, redeem such Bond on 23rd July, 1996 at its principal

To exercise such option the holder must deposit such Bond, between 7th May, 1996 and 7th Inne, 1996, together with all Coupons relating to it which mature after the date fixed for redemp-

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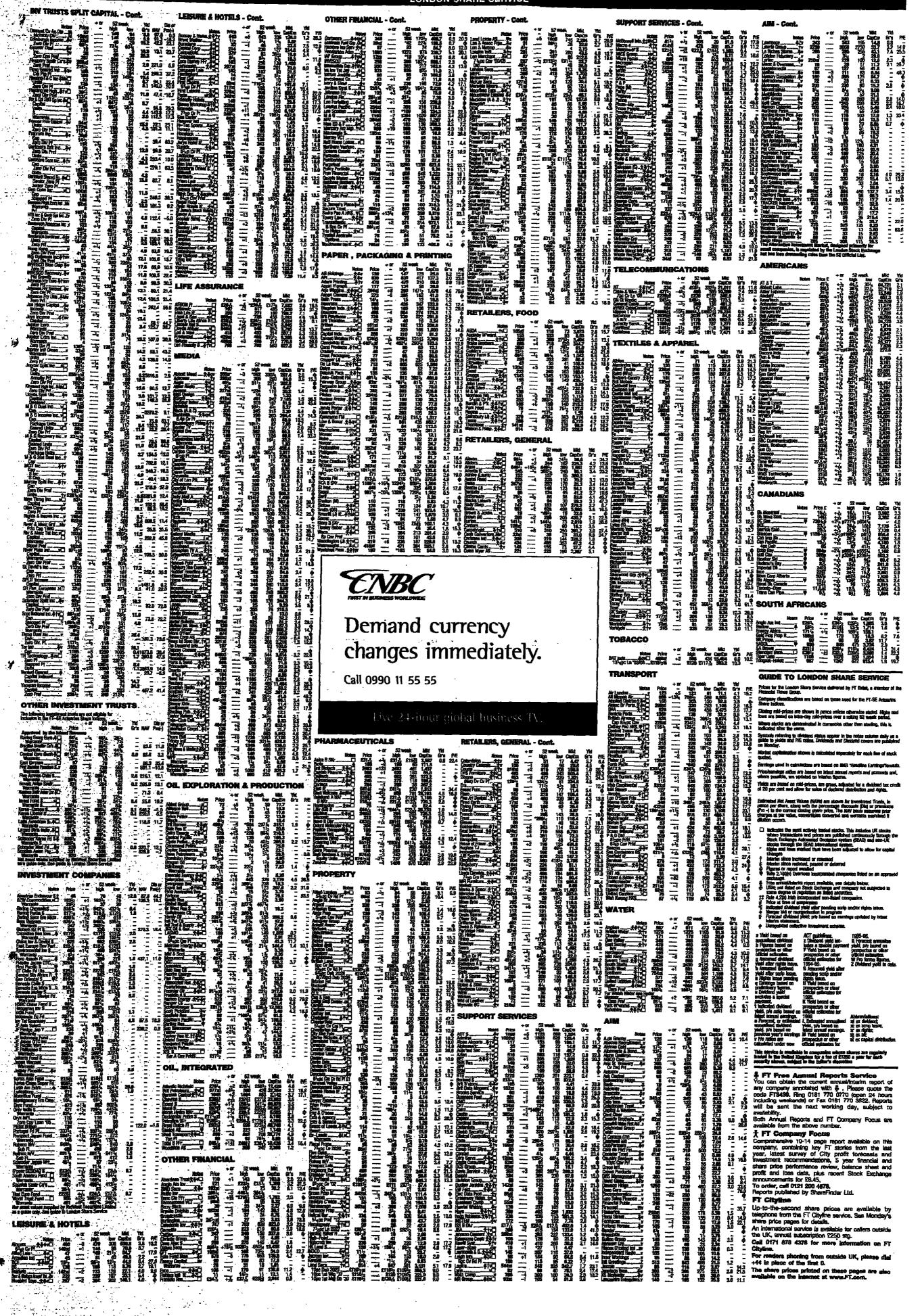
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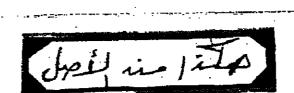
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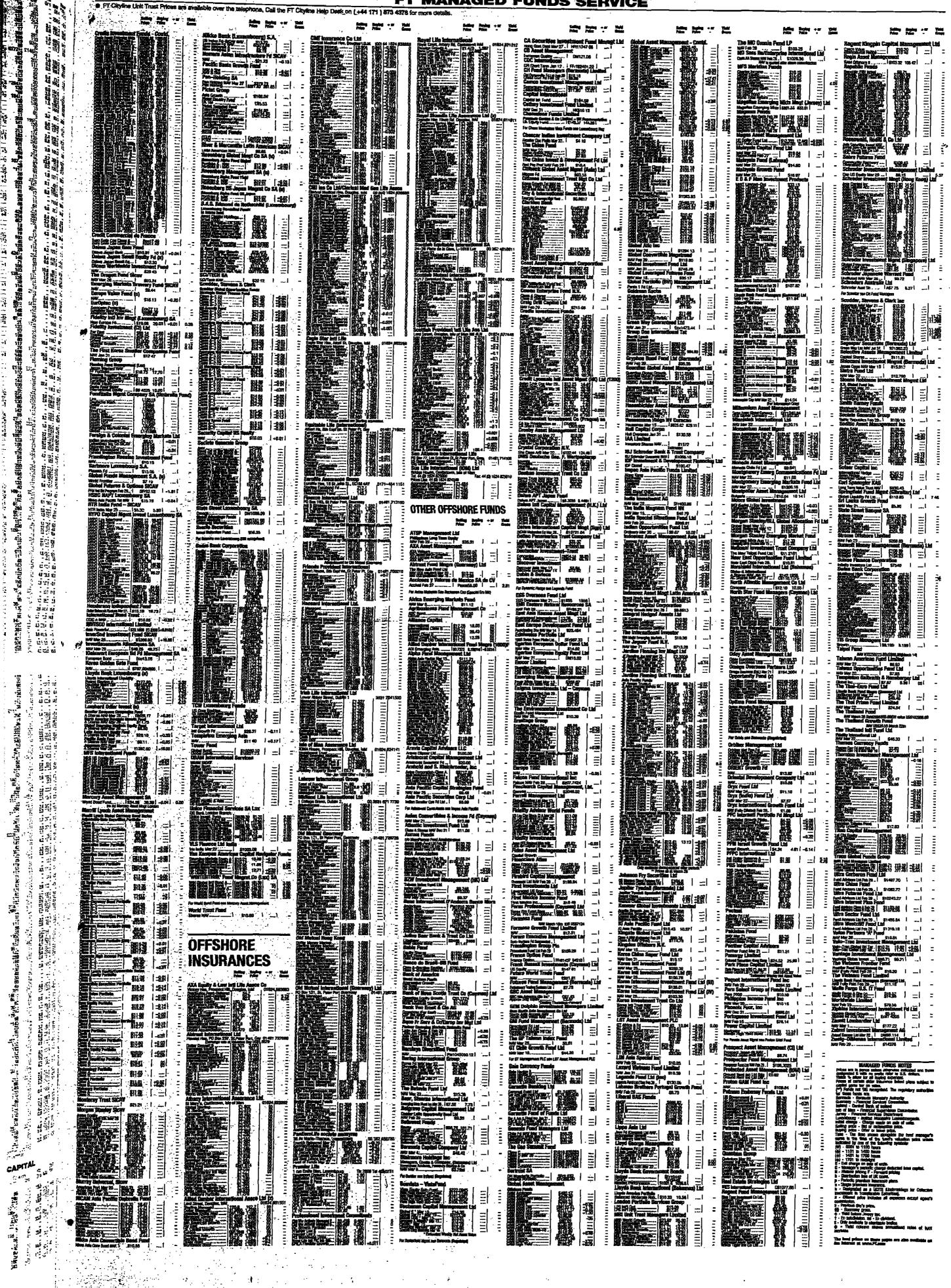
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FT MANAGED FUNDS SERVICE



LONDON STOCK EXCHANGE

FT-SE Mid 250 sets new record as equities rally

By Steve Thompson, UK Stock Market Editor

An overwhelmingly successful debut for Orange, the cellular phones group, relief at the outcome of the £3bn gilts auction, and a rumour that a FT-SE 100 bid could arrive this morning, gave a much better feel to the UK stock market vesterday.

The mood was also helped by a growing conviction among traders that most of the damage caused to sentiment by the BSE scare was now priced into the market.

At the close of a trading session featured by exceptionally heavy activity in a number of individual

stocks, the FT-SE 100 index ended 11.5 points up at 3,672.4. The index had lost 46.1, or 1.2 per cent, over the previous two sessions, when gilts and shares were hurt by the mad cow disease controversy.

The FT-SE Mid 250's performance was equally impressive, with that index once again crossing the 4,300 level and settling 11.5 ahead at a record 4,305.7. The Mid 250 has held up impressively relative to the FT-SE 100 this week, mostly because of heavy downwards pressure on the leading index from the futures market

It was evident from the outset yesterday that much of the downside pressure being exerted on the

organic growth".

16½ to 649½p.

Glaxo Wellcome fell on

shares had risen sharply on

Tuesday in response to a rumour – later denied by

Glaxo - that it intended to

Later the shares eased on

merge with Pfizer, of the US.

news that Japan's Sankyo had

delayed the launch of its Nos-

cal diabetes drug, after tests

showed that ulcers were found

in the blood vessels of mice.

Glaxo, along with US group

Warner-Lambert, is a licensee

for the drug. Analysts said the

news was not serious as Glaxo

only had European rights to

Finally there were reports

that the US Federal Trade

Commission is to investigate

Footsle future, which has been evident over the past two weeks, had dissipated

The day began brightly, with Wall Street's overnight strength, which saw the Dow Jones Industrial Average up 27 points, prompting an

early 7.9 rise in the Footsie. Although there was plenty of nervousness about the £3bn auction of five-year gilts, this subsequently disappeared with news that the auction was covered 2.64 times. Gilts moved ahead smoothly in the wake of the result, helping equities along the way.

A mid-morning bout of profit-taking was easily absorbed, dealers said, and prices ran ahead again,

reaching the day's best over the lunchtime period. A slightly disap-pointing performance by Wall Street during the late afternoon took the edge off the market.

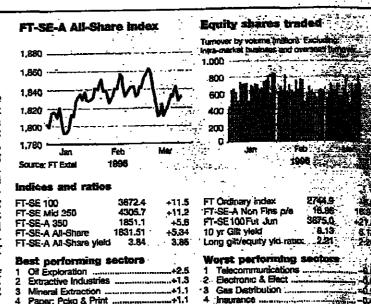
Thereafter, traders were preoccupied with the debut of Orange. The shares, priced at 205p, kicked off at 240p-245p, well above the most optimistic estimates of around 230p-235p, but eased back after some heavy profit-taking. Turnover in Orange reached 74m shares, almost 8 per cent of the market total.

The good news on Orange gave a boost to British Aerospace, which saw its 31.6 per cent shareholding in the group reduced to around \$2.7 per cent in the flotation.

Adding to the excitement in the market was a £42m share buyback by Iceland, the frozen foods group, a £90m rights issue from Barratt Developments, the housebuilder, and a host of important trading statements from leading companies.

Of these, Kingfisher impressed the City with top of the range preliminary results and encouraging comments on sales during the first six weeks of its financial year. Oil shares again attracted heavy support from the US, in the wake of renewed gains in crude oil prices.

Turnover at 6pm fell just short of the Ibn-share mark, hitting 990.7m; non-Footsie stocks accounted for 67 per cent of the total volume.



Brilliant debut for **Orange**

Mobile phones group Orange was said to be steady US selling and much of the day's premium apeared to be driven by a technical shortage of stock. Against a flotation price of 205p, the shares opened at around 243p. By the close, however, the stock stood at 2371/2p. with turnover reaching 74m

shares. There was said to be a substantial two-way pull between those funds anxious to buy Orange shares ahead of probable Footsie inclusion at the next change for the index in June and institutions frustrated at the low level of

allotment. One telecoms analyst said: "The shares were quick to find a level. There should be solid support from index tracking funds, at least until June,"

Vodafone, up 4 at one stage, ended 31: lower at 2441/2p. British Aerospace, which has a 22.7 per cent stake in Orange worth around 155p a

Rival mobile phones group

Pilkington hit

share, put on 13 at 868p.

Pilkington crashed to the bottom of the Footsie rankings, after the glass giant warned that its June results statement would include a big restructuring charge.

The news triggered a round of profits downgrades by brokers and left the shares nearly 4 per cent off in the second heaviest volume this year. 9.9m. They lost 8 at 1981/p.

Most analysts were going for profits this year of around £225m. The consensus now looks to be nearer to £210m. But the mood was not uniformly pessimistic. Merrill Lynch stayed a buyer and opted to hold fire on forecasts until the 1995-96 results emerge

Merrill feels that the restructuring is a reflection of the sheer pace of Pilkington's cost-cutting programme rather than a harbinger of slowing earnings momentum. SGST also put out a buy recommen-

Strong results plus a 10 per cent dividend increase from housebuilder Barratt Developments sparked profits upgrades, but news of the £90m rights issue took the shine off sentiment. The shares closed 7

Kingfisher pleases

There was no disguising the market's pleasure at preliminary figures from retailing group Kingfisher. The shares jumped 21 to 554p in busy trade

Dealers were also cheered by a confident statement about current trading. Analysts upgrading current year profit forecasts yesterday included BZW, which raised its estimate by 5 per cent to £335m and shifted its recommendation from "hold" to "buy".

However, analysts at Strauss Turnbull remained cautious about Kingfisher and Mr Robert Snaith at the broker said he is unsure that the company is able to sustain "long term allegations that pharmaceuticals companies overcharged A squeeze was recorded in independent pharmacies. A newspaper report said investi-Argos and the shares advanced gators had subpoensed internal documents from several of the companies and the investimixture of profit-taking and genuine selling.

Dealers pointed out that the gation included Glaxo and

Zeneca, as well as Ciba-Geigy. Hoechst and others.
All that news offset the issue by SBC Warburg of 2m American style call warrants, on a basket of shares made up of Glaxo Wellcome, Zeneca. SmithKline Beecham and Smith & Nephew. The September 1997 warrants have a strike price of £11 each. Glaxo fell 41/2 to 831p, Zeneca 4 to 1337p and SmithKline Beecham 3 to 674p. Smith & Nephew was up a

penny at 131%p. Leading oil stocks continued their run upwards, in response to a firmer crude oil price and heavy buying in the US on Tuesday night. BP rose 8½ to a new closing high of 577p. Shell

	Mar 21	MOD TO	MOL SO	Mar 22	Mar 21	Trago	uign	
Ordinary Share	2744.9	2738.9	2755.8	3769.1	2769.3	2405.9	2807.9	2238.3
Ord. div. yield	3.95	3.9	3.93	3.82	3.92	4,39	4.73	3.76
P/E ratio net	16.28	16.24	18.34	16.41	16.39	16.66	21.33	15.35
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Total Falls	431	Total Lows	18	Calls	13,787
Same	1,551	į .		Puts	14,448
Mar.27 'Data base	ed on Equ	ity shares listed on	the Londo	n Share Service.	

Transport put on 3 at 868p and

Enterprise 19 at 442p. Food retailer Iceland Group was by far the day's most heavily traded individual stock after the group bought back 27m shares at 156p a share. The deal was only announced at the start of the session and was carried out through ABN Amro Hoare Govett and

Charterhouse Tilney. The stock gave up early gains to close unchanged at 155p, on closing volume of 55m. Barclays firmed 4 to 729p. with Credit Lyonnais Laing raising its full-year forecast for 1997 by £200m to £2.5bn to reflect cost savings from job cuts. The broker has factored in 7.000 job losses over the next

A fall of 33 to 312p in Tom Cobleigh, the East Midlands and Yorkshire pub retailer, was due mainly to a downgrading by Hoare Govett, the company's broker, of its profits

forecast for the year. Hoare Govett cut by 20 per cent to £4m after the company reported that it was facing "some small delays" in planning permission for some 15 new pubs. The downgrading was reinforced by Cobleigh's sale of 21 pubs to Century Inn. Although not part of Cob-leigh's core business, the pubs sale will dilute earnings.

Channel tunnel operator Eurotunnel trudged down to another new all-time low on news that staff at its flagship Eurostar operations had voted for strike action ahead of the peak Easter holiday weekend. The shares eased a penny to 65p for a three-day decline of 12 per cent.

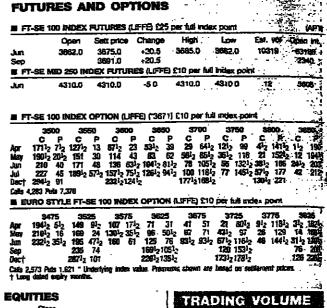
Contract distributor Tibbett & Britten surged almost 20 per cent, adding 82 at 505p, after a held 1995 dividend and an upbeat statement on trading. RTZ improved 13 to 938p, as the market decided it was not about to spend cash on a bid for Diamond Fields, the major-

nickel deposit in Canada's Lahrador. Diamond Fields is already facing a C\$4bn offer

from Falconbridge. United Utilities jumped 19 to 597p ahead of today's presentation by the company to analysts. United is to discuss the progress of its integration of Norweb. It is expected to announce provisions and job

losses but enhanced earnings. Calor, the bottled gas group, gained 8 to 271p ahead of figures on March 29. Mr Jurjen Lunshof of Credit Lyonnais Laing is a buyer on the basis that the weather has been in the company's favour and the new management is getting the company into shape.

MARKET REPORTERS: Peter John, Joel Kibazo, Jeffrey Brown, Lisa Wood.



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12 Extractive Industries(6)		4218.15	+1.3	4165.90	4193.17	4221,20	3593,13	3.77	2.39	13.86	100.39	1238.72
15 Ok, Integrated(3)	;	3453.13	+1,0	3420.59	3371.06	3361.83	2686.95	4.00	1.63	19.14	16.24	1496,98
16 Oil Exploration & Prod(15)		2429.28					1984.88	2.13	1.52		23.68	1456.39
20 GEN INDUSTRIALS(276)		2075.28					1840.32	4.06	1.87 ·		19.78	1125.00
21 Building & Construction(34)		1118.88					958.99	3.63	1.97	17.50	7.73	928.25
22 Building Matts & Merchs(25		1818.81					1757.19	4.12	1.97	15.38	4.17	904.68
23 Chemicals(24)		2545.06					2217.55	3.92	1.99	16.02		1198.65
24 Diversified Industrials(21)		1773.93					1798.88	5.72	1.51	14,49	37.04	990.27
25 Electronic & Elect Equip(38) :	2326.80	-0.6	2340.86	2382.72	2378.11	1941.35	3.11	1.71	23,45	8.19	1196.91
25 Engineering(70)	•	2397.04	+0.1	2395,26	2404.51	2412.11	1777.96	3.19	2.43	16.11	14.17	1443.47
27 Engineering, Vehicles(13)	:	2905.14	+0.2	2898,04	2897.72	2882.75	2156.61	3.64	1.80	19.08	24.93	1494.62
28 Paper, Pckg & Printing(28)	:	2763.75	+1.1	2734.99	2726,40	2756,80	2748.81	3.69	1.98	17.10		1146.94
29 Textiles & Apparel(19)	-	1468.41					1512.19	4.79	1.64	15.97	7.42	885.09
30 CONSUMER GOODS(81)												
30 CONSUMER GOODS(81)		3479.96					2963.14	4.04	1.81		53.82	1282.38
32 Alcoholic Beverages(9)		2773.59					2697,02	4,47	1.60	17.42		991.31
33 Food Producers(23)		2524.43					2409.80	4.26	1.75			7128.57
34 Household Goods(15)		2566.56	-0.2	2571.88	2579.19	2605.98	2453.65	3.86	2.41	13,44	47.93	981.69
36 Health Care(20)	1	1934.78	+0.3	1928.66	1937.83	1943.16	1691.54	2.73	1.82	26.21	5.97	1165.20
37 Pharmaceuticats(13)	4	1913 <i>.2</i> 7	-0.3	4928.26	4883.50	4903.05	3723.97	3.43	1.82	20.03	81.77	1668.82
38 Tobacco(1)	4	1226.97	+0.5	4205.79	4210.03	4248.15	3549.37	6.01	2.03	10.22 1	56.18	1051.78
40 SERVICES(253)		2363.53	.03	nace on	nnee ne	2277.00	1909.56					
			+0.3					2.95	2.10			1221.75
41 Distributors(32)		2673.37					2307.52	3.21	1.94	20.06		978.30
42 Laisure & Hotels(23)		2940.95					2125.60	284	2.16			1581.87
43 Media(46)		9906,42					2812.20	2.22	2.05	27.40		1410.85
44 Retailers, Food(15)		1870.70					1850.84	3.91	2.40		3.01	1173.20
45 Retailers, General(43)		1980.74					1809.23	3.06	2.22		5.78	1108.65
47 Breweries, Pube & Rest.(24		972.36					2210.25	3.32	2.08	18.06	15.93	1417.42
48 Support Services(49)		2158.24					1470.48	2.27	2.52	21.88	5.98	1362.05
49 Transport(21)		2381.05	+0.4	2381.97	2393.66	2398.61	2211.47	3.63	1.41	24,39	8.35	985.45
60 UTILITIES(33)	- 1	418.62	-0.4	2428.27	2446.0A	2454.21	2259.75	5.13	2.06	11.82	36 12	1026.34
62 Electricity(12)		2699,43					2085.79	5.15	2.59			1321.79
64 Gas Distribution(2)		528.80					1919,51	7.84	1.37		0.00	
66 Telecommunications(7)		1972.93					2017.01	4.28	1.76			787.02
68 Water(12)		2173.62					1758.67				0.15	893.07
								5.62	_2.59	8.59	3.61	1178.73
69 NON-FINANCIALS(667)		1951.49	+0.2	1947.03	1952,14	1981.29	1659.20	3.84	1.93	16.86	21.43	1471.71
70 FINANCIALS(108)	2	2804.42	+0.5	2789.18	2825,58	2852,70	2225,69	4.20	2.58	11.54	R2 04	1210.01
71 Sanks, Retail(S)		3901.03					2963.73	3.97	2.83			1282.90
72 Banks, Merchantist		1390.54					3075.22					
								2.91	2.38	18.06		
73 Insurance(24)		380.27					1227.84	5.75	3.14	6.93		1019.38
74 Life Assurance(6)		487.24					2492.79	4.28	2,10	13.92		1447.47
77 Other Financial(23)		2519.04					1911.00	3 67	1.86*	18.13		1423.53
79 Property(41)	<u> </u>	453.85	+0.2	1450,31	1454.78	1455.63	13/5.11	4.32	_ 1.30	22.31	6.70	885.76
80 INVESTMENT TRUSTS(126	n 9	134.84	+0.5	3119.39	3111.04	3105.24	2610.99	2.19	1.06	53.93	14.00	1089.77
89 FT-SE-A ALL-SHARE(801)		831.51	+0.3	1020.17	1633,61	1043.51	<u>1538,43</u>	3.84	2.03	16.02	23.13	1540.99
FT-SE-A Fledgling	1	170.45		1170,13	1170.04	1169.91	955.59	2.93	220	19.34	6.77	1216.33
FT-SE-A Fledging ex Inv Trusts		173.77					952.73	3.20	2.38		7.18	1219.28
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						2152.4					2152.2	+14.5
Retail						3945.5					3913.0	+37,8
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"The FT-SE Actuaries Share Indices are calculated by FT-SE International Limited in conjunction with the recursy or recursive and will institute of Actuaries Share Indices are calculated in accordance with a standard set of ground rules established by FT-SE International Limited in conjunction with the Feaulty of Actuaries and the Institute of Actuaries. "FT-SE" and "Footsie" are tradements of the London of the Control and the Institute of Actuaries. "FT-SE" and "Footsie" are tradements of the London of the London and the Institute of Actuaries. "BT-SE" and "Footsie" are tradements of the London of the London and the Institute of Actuaries. The Institute of Actuaries are Instituted under Institute of Actuaries and Institute of Institute

While you are talking to us about a successful future v v



► ► we let our performance in 1995 speak for itself.

Thanks to our

Your individual consultant.

cessful co-operation with you, Despite a slowdown in economic activity our business we increased resources in developed positively. Based on qualitative as well as quantitative terms. the dynamic ex-TOTAL ASSETS LOAN VOLUME

DM 85.6 billion

pansion of our

growth and continuing suc-

EQUITY BUSINESS long-term lendgood perform-VOLUME DM 3.9 billion DM 88.6 billion ing, total assets ance we again increased significantly in 1995. achieved satisfactory results. As a foundation for further Hamburgische Landesbank.

DM 59.0 billion

HAMBURGISCHE

Moorgate Hall, 155 Moorgate, London EC2M 6XB - Tel. 071 972 9292, Fax 071 972 9290

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Tech stocks broaden rebound, lift Nasdaq

shares.

Wall Street

Technology shares staged a broadly based rebound from recent weakness in midday trading yesterday, helping the Nasdaq composite to rise, while other indices were mostly flat, writes Lisa Bransten in New York.

In early afternoon trading the Nasdao composite was 9.56 stronger at 1,097.91 and the Pacific Stock Exchange technology index was 1.6 per cent higher. On Tuesday the Nasdaq managed only a 1.26 rise as a limited group of tech shares regained their footing, while yesterday's gains were more broadly spread through the computer-technology and bio-

technology sectors. Among biotechnology issue Genzyme, which had fallen \$11% on Monday and Tuesday. added \$1% at \$53% and Chiron. off \$9% in the previous two sessions, rose \$6% to \$100.

Chip stocks were stronger. with Intel up \$% at \$57, Applied Materials rising \$11 to \$36% and Novellus Systems adding \$1% at \$46%.

A \$2% jump to \$113 for IBM gave some support to the Dow Jones Industrial Average, but the blue chip index was still off 12.65 at 5,657.95 at 1 pm.

was 0.11 softer at 652.86, while

the four sessions to Monday.

Market

Brazil

Chile Colombia

Latin America

Taiwan, Chinas India'

Euro/Mid East

Indonesia^a Malaysia

So Lanka*

Hungary' Jordan

Poland

Portugal

mixture of profit-taking and higher US long

bond yields continued to determine the market's

direction. The Merval index lost 6.76 or 1.3 per

cent at 512.13 as investors continued to cash in

on gains made during the 5.6 per cent rally in

SAO PAULO was weak in lunchtime trade on

worries about the outlook for the economy as congressional opponents of President Fernando

Henrique Cardoso continued to press for a

1248

(83) (76) (44) (123) (25) (5) (72) (238) (47) (8) (22) (26) (63) (54)

group based in Washington, writes John Pitt.

FT/S&P ACTUARIES WORLD INDICES

span, chairman of the Federal Reserve, worried the markets yesterday with comments sug-

NYSE volume was 224m

The bond market was mostly weaker in spite of a drop in February's industrial production figures. Mr Alan Green-

already beginning to rise. Analysts said that rising wages could be bad for both Treasury and equity markets if they led to inflationary pressures that would erode the value of bonds or lower corporate profits, which would impinge on share values.

gesting that wages may be

In individual shares, Morgan Stanley, the US investment bank, added \$1% or 3 per cent at \$52% after reporting that first-quarter earnings rose 45 per cent from last year's fourth quarter. The investment group also disclosed that it had bought back \$350m worth of its shares in the quarter and that its board had authorised more

share buybacks. Some drugs companies were lower on news that the Federal Trade Commission was investigating whether there was collusion in setting prices in the US. Schering-Plough lost \$1% at \$58%. Warner Lambert fell \$3% to \$101%, Pfizer declined \$1% to \$67% and Bristol Myers

Buenos Aires loses 1.3 per cent

Buenos Aires was weak in midsession trade as a full-scale investigation of the banking sector.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

over week on Dec '95

-0.4 +10.0

+10.6 +14.6 +5.2 +18.4

% Change

+3.3 +3.7 +3.0 -0.3 +1.7 +6.6 -1.9

+3.5 +2.8 +1.3 +2.2 -5.5 +3.6 -0.7 -5.8 +0.9 +0.1 +1.6 +1.8

US pension funds have been increasing their asset allocations to the world's emerging markets, according to research by Kleiman International, the independent research

According to preliminary findings, Kleiman estimates that the average allocation to emerging markets by US pension funds, as a percentage of their total assets, currently

stands at 3.75 per cent, varying from 0.5 per cent to 9 per cent. Ms Elizabeth Morrissey, Kleiman's managing partner, says that US pension funds probably account for some 7.5 per cent of the total emerging market capitalisation, which currently stands at just over \$2,000bn.

She suggests that pension fund managers now consider emerging market equities (their

exposure to debt, in contrast, remains small, with many considering it still "too risky") as an acceptable asset class, rather than as an "opportunistic" short term and high return investment. "The fact that the average allocation to emerging markets is rising

among this group of traditionally conservative investors," she says, "reinforces the argument that emerging markets investment is more than a 'temporary fad'. . . . How-

ever, the increased flow of funds to emerging markets in recent months has not been fuelled just by a sudden influx of pension fund money, as these groups tend to make long term decisions and are little influenced by month-to-month developments."

496,88

815.51 340.51

579.23

501.35 198.92

253,75

123.08

112,36

88.36 121.36 310.81

255.20 123.17

151.54

260.44 143.98

180.19

606,40

124.51

256.59

157.23

the American Stock Exchange Squibb receded \$1 to \$86. composite firmed 0.68 to 569.39.

Canada

Toronto was higher in midsession trade, with Inco's long awaited bid for Diamond Fields Resources at the centre of investors' attention.

The TSE 300 composite index stood 16.39 up by noon at 5.001.60 in hefty volume of 46.2m shares.

Inco, the nickel giant, gave up C\$3% to C\$43% after Tuesday's announcement that it would offer C\$43.50 a share for Diamond Fields, topping last month's friendly offer of roughly C\$35.40 a share from Falconbridge, which closed C\$% firmer at C\$29. Diamond Fields picked up

C\$31/4 to C\$39% in active trade.

SOUTH AFRICA

The Bovespa index was 85 lower at 49,732.

MEXICO CITY was unable to extend its recent

upward run in midday trade in spite of the

larger than expected decline in interest rates on

the beliwether 28-day Cetes, or T-bills, on Tues-

day. The IPC index was down 25.25 to 3.096.36 as

Bear Stearns said that its new economic

assumptions for greater peso stability, lower

inflation and lower economic growth had not

Local currency terms

1996 over week on Dec '95

+2.9 +0.3 +1.8 +6.6 -2.0 +6.3

+2.9 -2.2 +1.4 +2.4 -6.5 -4.5 +3.8

Mar. 22 % Change % Change

changed its bearish outlook on the market.

1,257*.*23 1,140.47

1,074,86

285.83

115.17 108.42 154.12 291.80

401.17 144.27

207.79

Johannesburg's gold shares finished slightly easier on profit-taking, in spite of a firm bullion price and a weak rand. Analysts said golds had proved a disappointment in view of the slide in the rand, battered by renewed political rumours and spooked by fears of trouble at today's Zulu march through Johannesburg. The overall index moved ahead 29.4 to 6,770.4 as industrials picked up 22.3 to 8,313.1. Golds softened 0.2 to 1.857.2.

Polygram celebrates its Oscar awards

limelight for the third day in succession as Euro-strategists suggested that consumer-oriented companies could have a

better year in 1996. Polygram rose Fl 4.10 to Fi 102, celebrating Oscar awards for two of the group's films this week. Meanwhile. Philips, its parent company, tried to raise investors' spirits following an 11 per cent drop in the shares on Monday. It said that current weakness in semiconductor demand was merely a blip in a long term growth market, but after rising to F160.50 at best, the shares ended just 30 cents up at F159. AMSTERDAM'S AEX index approached its all-time high. climbing 3.58 to 529.11. Still in

the consumer area, the brewer

Heineken pushed to another record peak, rising F15.90 to F1355.20, after F1356.50, and bined with a 24 per cent rise in extending a strong run in the aftermath of its 1995 results. However, the food group Nutricia saw profit-taking and receded Fl 5 to FL 158.50. FRANKFURT registered a

new record intra-day peak of 2.527.28, with the Dax index supported by a higher dollar, a rise in bonds and the overnight gain in the Dow. Neither the Dow nor hunds, were particularly helpful in the afternoon, which also had to field flat

profits from Deutsche Bank, but the key index still finished 18.03 stronger on the day at 2.523.81.

Turnover rose from DM9.4bn to DM10bn. Deutsche Bank peaked at DM76.98 ahead of parent net profits up from DM1.575bn to DM1.597bn, fell to DM75.83 thereafter, and finally recovered to DM76.45, up 11 pfgs on the day, as analysts decided to suspend judgment until after today's results conference.

were in favour again, BASF joining Bayer and Hoechst in gains of more than a percentage point as the restructuring theme supported sentiment. In carmakers, Volkswagen rose DM6.15 to DM544.65 ahead of today's results; and, in utilities, a higher oil price com-

The Big Three chemicals

net profits left Veba 95 pfgs up at DM71.90. PARIS saw profits in a couple of financials, and elsewhere, as specific news lifted individual shares, and hopes for a Bundesbank rate cut today supported the general

The CAC-40 index rose 22.56 to 2,030.51 in turnover of FFr5.07bn. Crédit National moved ahead FFr17.90 or 4.6 per cent to FFr404 on net attributable profits up from

and gold mine project with a

In Osaka, the OSE average

put on 154.80 at 22,313.22 in vol-

Speculative demand for PTCL

and Hub Power led KARACHI

3.1 per cent higher, but ana-

lysts cautioned that the gains

were likely to be fleeting in the

The KSE-100 index closed

45.77 ahead at 1,528.61. PTCL

rose Rs1.70 to Rs32.45 and Hub

Power Rs1.45 to Rs26.45, before

Rs28 in curb trade on news

that Britain's National Power.

Hubco's largest investor, had

been top bidder for a 26 per

cent stake in the state owned

absence of genuine investment

ume of 359.6m shares.

US company.

Roundup

market.

Open 10.30 11.00 12.00 13.00 14.00 15.00 Close. Hourly changes FT-SE Europack 100 1624.50 1624.78 1624.38 1625.48 1626.59 1625.87 1626.43 1626.36 FT-SE Burutrack 200 1679.12 1678.36 1678.02 1678.71 1682.14 1681.34 1680.27 Mar 25 Mar 22 1612.99 1615.17 1679.88 1685.18 Page value 1000 (26/10/90); Highttay, 100 - 1627.11; 200 - 1683.28 Low/say, 100 -

FT-SE Actuaries Share Indices

FFr67m to FFr463m, and Paribas climbed FFr12.20 to FFr307 although Société Générale denied that it was planning a bid for the company. A dividend increase took

Total, the oil group, up FFr6 to FFr351.30: Vallourec, the steel tube maker, put on FFr5.50 at FFr238 on a resumed dividend. and an ambitious profits tar-get; and Air Liquide closed FFr22 higher at FFr909 on the prospect of improving performance as a slow starting 1996 moves on.

At the top end of the consumer goods market, Hermes International reported a rise of more than a third in 1995 profits, and the shares finished FFr49 ahead at FFr1.900.

ZURICH was higher on a firmer dollar and stronger domestic bond market, and the SMI index moved forward 12.9 to 3.671.0.

Swissair's Crossair subsidiary rose SFr20 to SFr130 as

the regional airline sought to catch up with recent sharp rises in the parent company's shares. Swissair gave up SFr11

1679.05

THE EUROPEAN SERIES

Mar 21 Mar 20

to SFr1.249. Elektrowatt was up SFr16 at SFr449 and Motor Columbus rose SFr160 to SFr2,340 on renewed rumours of a merger between the two companies.

Zurich Insurance gained SFr3 at SFr347 on a rise in 1995 net profits at its Zurich Life insurance unit. Swiss Re fell SFt7 to SFt1,234, and Winterthur was down SFr2 at SFr798 as UBS and other banks began

downgrading the sector.

Nestle retreated SFr7 to SFr1,343 on expectations that it would announce lower 1995 profits today. MILAN was distracted from

further worries over the uncertain political outlook by unexpectedly good figures from Pirelli and the market finished near its high for the day, having erased early declines. The

Mibtel index picked up from a low of 9,053 to finish 64 bigher at 9,205, but the Comit Index lost 4.04 at 572.21.

Pirelli, the tyres and cables group, jumped L68 to L2,187. after a high of 1.2,220, as the 1995 consolidated net profits came in higher than analysis' estimates.

Companies within the de

Benedetti group were weak on news that Sony expected a slowdown in US sales of per-sonal computers. Cir, the holding company, receded L72 to L858.7, after a low of L830, while Olivetti was L10.8 weaker at L738.3 and Cofide was down L5.9 at L520.7. Oilvetti denied a report that it was negotiating with France's Machines Bull to transfer its systems and services division into a joint venture, while Cir and Cofide said the approval of 1995 results would be postponed, due to delays in receiving information on results from Olivetti and other units. The banks were mostly

firmer as some of the initial shock from the news of the terms of a government-led bailout plan for the Banco Di Napoli wore off as the session progressed. Napoli remained suspended.

dealt on a one-for-two rights

The Straits Times Industrial

index slipped 15.14 to 2,399.65. KUALA LUMPUR was

broadly weaker as investors

took profits ahead of the

release of the Bank Negara

annual report. The composite

lose 14 cents at NZ\$6.50 after

Australia's Telstra entered the

New Zealand market on Tues-

day, with the intention of tak-

ing 10 per cent of the New Zea-

land telecommunications

The NZSE-40 index declined

market within three years.

index shed 10.49 to 1.154.0. WELLINGTON saw Telecom

ASIA PACIFIC

Foreign and domestic institucals, and the Nikkei average rose 1.5 per cent to the highest level since June 1994, writes

panies bought steels and shipthe broad market, which also until last week, were leading

of all first section stocks rose 252, with 115 issues unchanged.

Nippon Housing Loan, the largest housing loan company, fell Y30 to Y7 on the announce rehabilitation efforts were at an end. Officials blamed public anger with the jusen, or housing loan companies, for the move. The stock was the most

the national network, declined Y50 to Y1.600. Here, public ire spread over recent revelations that the network's employee had shown an interview with a lawyer campaigning against the cult which spread nerve gas in Tokyo last year to cult

ouying by foreign investors.

Nikkei at 21-month h	nigh, Karachi	up 3.1%
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some short-covering ahead of

tomorrow's weekly settlement.

The BSE-30 index rose 67.07 or

Capital Market forecast that

the shares would continue to

TAIPEI fell 1 per cent as

profit-taking swept the session

in the final hour. The weighted

index closed 49.81 lower at

5,043.11 in active turnover of

T\$30.4bn, dipping for the first

The government's market

stabilisation fund, which had

been buying heavily in the

weeks ahead of the recent elec-

outperform the industry.

time in 13 sessions.

2.1 per cent to 3,309.85. Telco, the truckmaker, jumped Rs14 to Rs440 as SBI

actively traded of the day.

laggard compared to MHI, advanced Y16 to Y319. Higher gold prices supported

Tokyo

Emiko Terazono in Tokyo. The 225 index gained ground

for the third consecutive day. advancing 315.21 to close at the day's high of 21,329.98, after a low of 20,992-36. Foreign combuilders, and futures-linked dealer arbitrage buying lifted saw the return on the buy side of domestic investors who,

Tokyo Broadcasting System

Shipbuilders were higher on Mitsubishi Heavy Industries rose Y23 to Y932 on active buying, while Mitsui Engineering

mining stocks. Sumitomo Metal Mining climbed Y40 to Y1,060 and Mitsubishi Materi-

reports of its plans for a copper

2.13 209.05 203.23 140.25 160.60 178.12 209.73 173.28 173.28

_	_			•
Kot Addu power pla BOMBAY advance tive purchasing institutions and als	ed on selec- MA by foreign mod	was inactive yester ANILA lost 1.3 per erate selling of blu by PLDT which s	cent on trive re e chips. SING	55.75 after reporting pos- sults late on Tuesday. APORE's Amcol fell 4 o S\$3.62 in 12m shares

on Wall Street overnight.

pesos to 1,415 pesos on the

beels of a \$2.25 fall in its ADRs

The composite index lost

37.38 at 2.834.41. All sectors

closed weaker with the excep-

tion of mining issues, which

were bought by local investors.

by late buying on hopes of pos-itive blue-chip earnings reports

today. The Hang Seng index

firmed 82.10 to 11,066.57 but

Among index stocks report-

ing today, Cheung Kong rose

HK\$1.25 to HK\$55.25 and its

Hutchison associate gained 60

Henderson Land rose HK\$1

cents at HK\$49.

turnover shrank to HK\$4.1bn.

HONG KONG was supported

tions bought blue chip cycli-

Volume totalled 530m shares, against 501m. The Topix index 15.97 to 1.619.63 and the Nikkei 300 gained 3.11 at 303.51. Advances led declines by 843 to In London the ISE/Nikkei 50 index eased 0.55 to 1.419.03.

and Shipbuilding, seen as a

als Y27 to Y592.
Sumitomo, the trading house, added Y30 at Y1,110 on

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JAPANESE FINANCIAL MARKETS

Tentative hopes after a black year

The gloom is lifting slightly after a year marked by trouble on the Tokyo stock market, bank failures and plummeting land values, reports Gerard Baker

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here is a palpable spring-time feeling in Tokyo's anxious financial markets that the worst might really have passed

No government official or commercial banker confesses publicly to such optimism, but the basis for it is evident. A gentle economic recovery appears to be stirring, helped by a falling yen and policy stimulus. The stock market has returned to a level seen only occasionally in the last few years and even Japan's blighted banks hint timidly that their asset quality problems may soon be over.

The caution is perhaps more understandable than the confidence. In the last few years there have been as many false dawns for Japan and its financial institutions as there have

been changes of government. But there is at least one argument for concluding that Japan may have touched the bottom. While no one expects a return to the bubble economy of the late 1980s, things could hardly get worse than in 1995. The last year has been truly the year of living dangerously for the country's financial: institutions.

The trauma for the tanks began on a sultry morning last July. The stop-go economic recovery of the last few years had again appeared to collapse in the early summer because of the soaring yen and a bout of . deflation. The stock market quickly fell to its lowest level in nearly three years at the beginning of July. Since the

tutions depend totally on the level of stock prices, confidence in banks began to slide.

These new blows came as banks continued to struggle under the self-imposed burden of a mountainous pile of nonperforming loans. Reckless lending to the property sector in the late 1980s was to blame - and the fall in land prices that precipitated the problem shows no sign of ending. All this talk of renewed cri-

sis made ordinary depositors nervous. The last straw was a series of national newspaper reports about potential insolvencies at one or two large deposit taking institutions. On the morning of July 30, the Japanese version of a run on a bank started at Cosmo credit union, the largest institution of its kind in Tokyo, when cus-tomers lined up outside branches to withdraw their money. By the end of the day Y60bn had been removed and the company suspended operations.

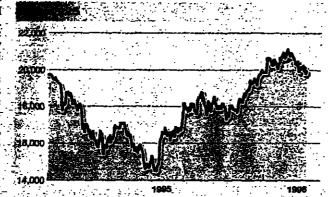
Throughout the next month, depositors at other banks wondered who would be next and began shifting funds out of potential failures. On August 31 two banks went the same way as Cosmo. At Kizu credit union in Osaka, panic erupted as customers fought to with draw cash. At Hyogo Bank. headquartered in nearby Kobe.

end of the day, both had gone

to contain the crisis, within weeks another shock hit the system. Daiwa Bank, one of Japan's big city or commercial banks, revealed it had lost more than \$1bn as a result of probably illegal and certainly incompetent bond trading by a dealer in New York. To compound the error, the bank had known about the problems at least two months before it revealed them. Worse still the finance ministry was forced to confess that it too had known about the loss six weeks before

found themselves under intense pressure. In international money markets, foreign banks raised the interest rate at which they were prepared to lend to them. The so-called Japan premium reached a high of 60 basis points in November following the US authorities' decision to expel Daiwa.

On top of all this the government was still trying to forge some kind of agreement on how to end one of the largest headaches facing the financial system - the liquidation of the country's near-bankrupt hous ing loan companies. These had been founded by banks in the 1970s but had engaged in spec-



under and Hyogo became the first listed bank in 50 years to

As the authorities attempted US authorities were told. Japanese banks as a group



Relief at the dollar's slight recovery against the yen: a Bank of Tokyo customer uses an automatic dollar exchanger machine

ulative lending in the 1980s property boom and by last year almost two-thirds of their total loan book was nonperforming. But there was disagreement on how to apportion the loans between their two main groups of creditors - the banks that had founded them and the country's farming co-opera-

Against this background rumours spread about the health of several large financial institutions.

Meanwhile the rest of the financial sector was also struggling to stay affoat. Life assurers watched as the value of their investments plummeted under a dual onslaught from the falling stock market and the rising yen. Stockbrokers' performance continued to lan-

The maelstrom highlighted all that was wrong with Japanese financial institutions. Obsessed with size, over-dependent on tumbling asset prices and under-capitalised, they had always looked like superannuated sumo-wrestlers.

Now the behaviour of Daiwa Bank and the finance ministry had revealed a systemic aversion to openness that hinted at perhaps even worse things beneath the faded exterior. The world watched warily as a long-feared meltdown seemed

But it never came. For once, the Japanese authorities proved equal to the crisis. In a desperate effort to revive the economy and pump life into the financial system, the official discount rate was cut to an all-time low of 0.5 per cent. The government then launched its largest ever fiscal lifeboat for the economy - Y14,000bn - in public works projects. An

unprecedented wave of central bank intervention turned the tide against the yen, which by the end of the year had fallen by 20 per cent from its peak in

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And, sure enough, in the midst of the turmoil, the econ-

A rising stock market is now boosting confidence

omy really did begin to emerge from recession. In the last three months of 1995 output grew at an annualised rate of almost 4 per cent, the fastest for nearly five years.

The stock market climbed rapidly. In the first quarter of this year, the recovery has continued, with equity prices now up by almost 50 per cent on last summer. The long-running wrangle over the housing loan companies' liquidation continnes to threaten this sunny outlook, but even that looks unlikely to overshadow recov-

But have the banks and their confrères really escaped from their shackles?

Low interest rates and an economic recovery will undoubtedly restore some ballast to the banks' battered balance sheets. A rising stock market is helping to restore confidence to all financial institutions.

Many other problems remain, but if the experience of similar problems in the US in the last decade is repeated, economic recovery should continue to lift them out of the mire. The danger in all this good news is obvious. Banks,

IN THIS SURVEY

 Tokyo stock exchange transferring funds from the

 Bonds market: the worst has passed :

CUITEDCY: NEW VOCIUS IN SES The banks: crisis persists altera traumatic year

The yen as a trading

Case study: Fuji Bank Offers a wider range of

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Property values: the precipitous fall continues Life assurance industry: pension funds go elsewh Corporate finance:

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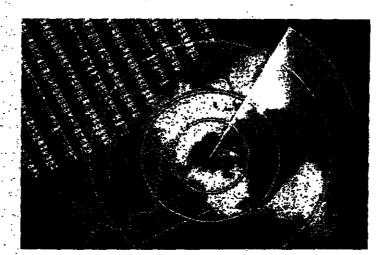
brokers, life assurers, and espe cially the authorities have not yet addressed the real causes of the year's crises. Those causes have less to do with the day to day levels of stock prices and bad loans and more to do with the nature of the financial system itself.

That system has long been characterised by a regulatory approach that has guided and nurtured its main participants, creating a culture inimical to responsible management. It has rewarded recklessness by underwriting banks' deposits It has punished innovative risk

The finance ministry's guiding role, invented for, and perhaps even well-suited to, an age of closed financial markets and scarce capital resources, is no longer appropriate for the modern Japanese economy.

While economic recovery clears away much of the detritus left by the collapse of the bubble economy, the real problems may go unresolved. If that happens, Japan's financial institutions may spend many

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haven for foreign investors

Foreign investors have been moving their funds from the US to Tokyo's calmer waters

The Tokyo stock market seems to have become the favourite playground for foreign investors. With interest rates likely to remain low in the medium term and volatility on the US stock market rising, foreign money has been flooding into

Some investors have started to move their funds out of the US into Japan. During the first week of March, overseas fund managers bought a net Y506.7bn of Japanese stocks. the largest weekly total in two

Buying by foreigners is not a new development, however The Nikkei benchmark index managed to close last year 37 per cent up from its low in July thanks to active buying by US pension funds. A steady currency market also encour aged foreign investments and a net Y3.486bn in overseas funds flowed into Japanese stocks last year while domestic investors sold a net Y3.301bn.

Overseas investors may have further room to buy Japanese shares, say stock market analysts. US pension funds, for



instance, hold an average 32.6 per cent of their foreign stock portfolios in Japanese shares against a 40.9 per cent market weighting.

Fund managers are now asking how much of the corporate earnings recovery the stock prices have discounted. Some analysts point out that a further rise may be limited as share prices may have over-discounted an earnings increase and see the index moving sideways while corporate profits

UKBE

April 1992 April 1995 TOKYO 161.3 120.2 464.5 244.4 290.5 166.9 73.6 60.3 catch up. However. Mr Jason James, strategist at James

Leading exchanges' average daily turnover (\$bn)

share prices have vet to discount the 46 per cent rise in earnings per share for non-financial corporations' earnings per share next business year. and sees the Nikkei index rising to 24,000 by the end of the Another question is when

the domestic investors will return. In spite of the positive macro-economic environment with low interest rates, a low yen and a recovery in corporate profits, domestic investors

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bave remained on the selling side during the first three Capel in Tokyo, reckons that months of the year. Banks, facing massive bad loan write offs, have proceeded to sell losses, while a decline in premium income has prompted insurance companies to do the

> The ability of domestic corporate and financial investors to take investment risks in the new fiscal year seems limited. But a historical look at seasonal activity provides some encouragement for stock market investors. "Domestic players have been

> net buyers of their market in the second quarter in four of the past five years," notes Mr

> > ~

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Rleinwort Benson in Tokyo. The exception was last year when the Kobe earthquake and the Barings crisis hit the Tokyo markets. However, the stock market is likely to receive support from monetary authorities' efforts to keep interest rates from rising drastically and to provide support for the bond market.

Buying in the new year is expected to come from pension fund managers as deregulation of pension fund investments. which allow a greater portion of funds to be allocated to investment advisers, is likely to increase the amount of new funds flowing into the stock market. Corporate pension funds are dogged with an increasing funding gap, with short-falls of between Y20,000bn to Y40,000bn, and are facing pressure to improve their returns.

Financial authorities are likely to maintain the current monetary policy intact because of the need for capital raising. Funding needs still remain strong and companies are starting to line up to tap the stock market for new funds. Equity linked funding announcements have already hit the market earlier this year, and fears of over-supply in the new business year starting in April could cap any market rally.

In January, Mitsubishi Motors announced the launch of a Y100bn convertible bond issue while NTT Data, a data communications company, raised Y97bn through the offer of 33,000 new shares, the first pure equity offering since 1990. The revival of the economy

has increased the need for funds for capital investments, while Japanese companies face a wave of bond redemptions from the equity-linked financing launched during the financial boom in the late 1980s. As a result of the stock market slump which followed, the conversion of warrant bonds and

Trading volume by type of investor (Tokyo Stock Exchange first section) (Y100m)

21,653

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Early morning interest at a trading counts

convertible bonds into equity has been slow and companies are dipping into the market for funds.

The country's banks, which are expected to continue to write off their bad loans, also

seem set to dip into the market

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in their capital ratio requirements. Analysts expect the top banks to raise some Y3,000bn in preferred shares during the new business year starting April, which could affect their stock prices. Share offerings of former state-owned companies by the

for capital as the loss of earn-

ings due to the write-offs is

expected to result in a decline

ministry of finance could flood the market with supply. James Capel in Tokyo believes the government could offer some Y500bn in shares of companies including Japan Tobacco, Nip-

pon Telegraph and Telephone and railway groups formerly belonging to Japan National Railways, which have been postponed over the past few years due to sluggish stock market conditions.

For example, the ministry is looking to offer 270,000 shares some time in the new business year in Japan Tobacco, which was listed in 1994. When the shares were floated, fewer than 60 per cent of the shares offered were picked up by investors, and the stock market subsequently plunged due to the over-supply.

THE BOND MARKET: by Emiko Terazono

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Source: TSE

Looser monetary controls are helping the bond market to retreat from the brink

While horror stories of the burst Japanese bond "bubble" have circulated in international financial markets, an early return to last year's record low levels looks increas ingly unlikely.

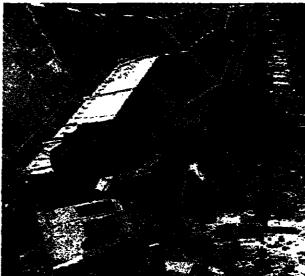
Sentiment towards the market has turned and the direction for long term interest rates is up rather than down. However, with continued weakness in the bank sector, a fragile economy, and low inflation, the Bank of Japan is expected to maintain its current stance of holding short term rates, namely overnight rates, below the discount rate

currently at 0.5 per cent. Thanks to the easy monetary stance of the central bank, the bond market seems to have taken recent negative news in its stride. Fears of an interest rate rise were spurred by Mr Wataru Kubo, finance minister, who suggested in February that low interest rates were hurting pensioners' incomes. While long term interest rates shot up to a six month high. the bond market seems to have regained its poise.

A look at the Bank's tankan, its quarterly business survey, released in March, provided some explanation for its steady monetary stance. The latest survey indicated that there was only a marginal and lower than expected improvement in confidence among large companies. The number of companies reporting excess inventories and supply increased, while conditions in the labour market remained weak with a growing number of companies reporting a labour surplus.

Although some economists argue that inflation seems to have bottomed out and economic data seem to support a stronger growth outlook. Sanwa Bank believes that the Bank of Japan will maintain its monetary policy intact at least until it releases the next tankan survey in Junc.

in May will also include forecasts for the next quarter. indicating the state of capital investment spending and labour conditions. The Bank may want to wait until the Lyon summit of leading seven industrialised countries in



June before it makes any decisions on a shift in monetary

With an increase in imports

The survey to be conducted

ements with about half of

With municipal governments

also raising some Y2,000bn, the

focus in the near term will be the activity of buyers of regional bonds on the futures

markets, and how their hedg-

ing activity will affect the underlying cash market.

Meanwhile, the country's

financial authorities are trying

to implement changes in order

to make the bond market more

efficient and liquid. Although

the Japanese bond market is

the second largest in the world,

an arcane settlement system

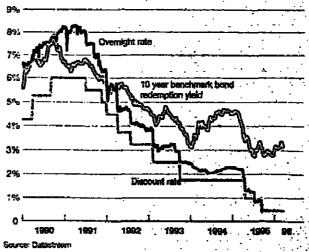
and illiquid short and medium

term bond markets have been

from a year earlier, in regional bonds to be issued in private the amount to be issued in

also holding prices down, the upward pressure on bond yields is expected to be grad-ual. "Real long term yields in Japan have been fairly steady at around 3.5 per cent for the last decade," says James Capel in Tokyo, which forecasts the bond yield to rise gently, reaching 4 per cent by the end

Seasonal factors, however, may depress the bond market in the near term. Regional governments are expected to issue a significant amount of bonds to offset a shortage of tax revenues. In the second quarter Credit Suisse in Tokyo expects some Y6.000bn, up 20 per cent a barrier for active foreign par-



ticipation. The settlement period for bonds are expected to be shortened this year in line with the Eurobond market where transactions are cettled three days after a deal. Settling government bond transactions currently takes seven to 11 business days after the actual deal since the trades are settied on the 5th, 10th, 15th, 20th,

25th and 30th of each month. Financial authorities are also expected to launch a new repo market replacing the taishaku, or bond borrowing, market and the gensaki market, an overthe-counter repo market, currently used by market partici-Due to the limited number of

settlement dates, in a taishaku transaction a bond is likely to be returned before settlement Hence a borrower simply paid the lender a fee rather than the whole value of the bond

However, the Barings fiasco last year raised awareness of the risks involved in such transactions when Baring Securities, which had borrowed bonds from Japanese banks for a fee, collapsed Although the banks eventually had their losses reimbursed, authorities and banks promptly started a review of the system following the deba-

Transactions on the gensaki market, meanwhile, are subject to a securities transaction tax. which the seller of a bond - in this case both the borrower and the lender - is required to

Mr Marshall Gittler at Merrill Lynch in Tokyo believes that the new repo market will be able to handle an estimated Y210,000bn in outstanding government bonds, putting trading on the Japanese government bond market in line with world

practices. Financial authorities also recently launched a new five year government bond futures

a hedge against short term bonds, and comes at a time when an increasing number of companies are funding themselves through short term debt including two- to five-year straight bonds.

The new market is expected to increase the number of companies raising funds through short term corporate bonds and is also expected to allow more trading of short term cash government bonds which

market. The market offers investors

has been virtually non-exis-

currency for business

East Asian banks are losing their reserve about using the Japanese yen as a trading currency

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The use of the yen in international transactions has increased markedly over the past year, pushed by hitherto unlikely supporters of the Japanese currency, east Asian central banks.

Until last spring's currency turmoil, when the yen shot up to a record Y79.75 against the dollar, the Japanese currency was making sedate progress as international tender and carried much less weight in foreign exchange markets than warranted by Japan's eco-

YEN-DENOMINATED DEBT OF ASIAN COUNTRIES									
-	Amount (\$i 1986	on) 1993	As a % of all c	ountries 1993	As a % of 6 1986	5NP 199:			
South Korea	7.8	11.2	21.8	32,0	7.4	3			
Indonesia	12.2	28.0	33.6	40.7	15.9	20.6			
Malaysia	5.7	6.1	29.7	37.5	22.0	9.9			
Philippines	5.2	11.1	24.0	38.3	17.7	20.1			
Theiland	6.0	13.6	40.8	52,1	74.1	11 1			
China	8.5	14.8	51.4	21,0	3.0	3.8			

of the yen and - again for the

Practical examples of closer

monetary authorities.

nomic power. But since then,

Asian countries which have traditionally linked their currencies to the dollar have allowed an increasing correlation with the yen. Over the same period, the Japanese finance ministry has for the first time given formal support

between Japan, Singapore and to the wider international use Hong Kong, under which their central banks would intervene in currency markets on the Strengthening correlation between Bank of Japan's behalf. Talk of Asian currencies and the Japanese yen an emerging yen bloc, to coun-

> So what has so suddenly changed to make the greater use of the yen more attractive to Japan as well as to its neighhours?

academic, significance.

For years, the main beneficiaries of a more internationally tradable yen were Japan's manufacturers, with few allies elsewhere.

The more Japanese exporters could invoice their foreign contracts in their own perennially volatile currency, the less currency risk they would have to assume. The limit was foreign customers' willingness to take the risk of paying in yen. That is why the proportion of Japan's exports invoiced in yen has grown barely 10 percentage points over the past decade, to nearly 36 per cent, while just under a quarter of imports are denominated in yen. US and German companies have for many years been able to invoice a much larger

share of trade in their own more stable currencies.

first time - called for closer co-operation with other Asian For years, the Japanese finance ministry (MOF) was unsympathetic to pleas by the co-ordination between Asian ministry of trade and industry central banks has ensued, as that wider foreign use of the shown by the recent accord ven might help stabilise the industry's benefit. On the contrary argued the MOF wider use of the yen could transfer some control on monetary policy to foreign central banks and could, by increasing terbalance the dollar and D-Mark blocs, has begun to demand for the yen, even drive the Japanese currency to new assume a practical, rather than highs, so wrecking industrial export competitiveness.

But now, the balance of advantages has swung the other way. One factor has been Japanese investors' huge foreign exchange losses deriving from Japan's uniquely unbalanced position as the world's largest creditor nation, holding most of its assets in US dollar. the currency of the world's largest debtor nation.

Mr Richard Koo, senior economist at Nomura Research Institute, estimates that Japanese investors suffered a capital loss on their overseas assets of about Y37,000bn from the 1985 Plaza accord to bring down the dollar until the end of 1994, because of the US currency's fall against the yen.

That is nearly as much as Jupanese banks' bad debts over the same period and a clear contributor to the instability of Tokyo's financial system. In an attempt to reduce future

exchange losses, the biggest Japanese institutional investors have started to build up their holdings of yen. Meanwhile, finance ministry officials have drawn the obvious moral - that Japan's self interest in a less volatile currency is stronger than it has ever

Another factor in the finance ministry's policy change is the belief that a move towards a yen bloc might help Tokyo regain some of its loss of competitiveness as an international financial centre. Many argue, on the other hand, that a more effective Tokyo capital market is a prerequisite, not a reward of a more widely traded

Either way, the policy change has been made. It was enshriped in last April's Japanose currency stabilisation package, which stated that "from the standpoint of promoting the yen as an international currency and stabilising foreign exchange markets, Japan should work to establish close co-operative relations with the monetary authorities

of other Asian countries". The forces pushing other Asian monetary authorities towards greater use of the ven have been even deeper and are potentially more significant. Until recently, a strong yen suited Japan's Asian neighbours because it gave their own exports, pegged to the dollar, a competitive advantage. But as their economic growth has begun to accelerate, inflation has become a growing concern for south Asian policy makers. Their imports of high priced yen goods are growing even faster than their own

Yen-denomination of Japanese foreign trade

economies. Linking their currencies to a more stable ven would be one way of curbing imported inflation.

Japan's Asian neighbours also owe a debt to Japan, literally, to tie the yen more closely to their own currencies. Over the nine years to 1993, the foreign currency equivalent of the yen debts of South Korea, Indonesia, Malaysia, the Philippines, Thailand and China nearly doubled from a combined \$45.2bn to \$84.8bn. Every time a finance minister from one of those countries visits Tokyo, he is expected to ask for relief on rising yen interest payments, and he usually receives a polite refusal.

The solution, clearly, is for Japan's Asian debtors to increase the proportion of foreign reserves held in yen and

Exports to Asia

Total exports

Total imports

to help you maximize the exceptional opportunities

intervene in currency markets eight months to reduce the volatility of their own currency against Japan's. Some have started to do so.

Early last year, the central banks of Malaysia and Thatland increased their ven boldings, followed by Singapore and South Korea. Those same countries at the same time allowed their currencies to appreciate sharply against the dollar during last spring's slide in the US currency. Dr CH Kwan, another Nomura economist, estimates that the weighting given to the yen in Asian central banks' currency baskets increased dramatically during that period.

In South Korea's case, the ven's weight more than tripled from an estimated 5 per cent in the first five months of last year to 17 per cent in the first

Yen:

Against the \$

There is, however, one significant remaining barrier to the greater foreign use of the yen. involved in doing business on the Tokyo financial markets make it hard for foreign central banks and investors to buy

the Japanese currency. Bond issuance costs at two and a half times European levels, securities transaction taxes and a financial market judged in a recent survey by DMI consulting group to be little more sophisticated than Singapore continue to mar Tokyo's attractiveness to foreign investors. The most important sign of the Japanese government's commitment to a ven bloc will come when - or rather if - it accelerates the deregulation of the Tokyo capital market.

BANKS: by Gerard Baker

Humbling of the giants

The banks of Japan are paying a high price to overcome a series of credibility crises

Next week a new bank will

The Bank of Tokyo Mitsubi-shi will be, by a comfortable margin, the largest bank in the world. Formed by the merger of Bank of Tokyo and Mitsubishi Bank, it will have assets of more than Y70.000bn and will offer a range of financial services at nome and abroad unrivalled among Japanese banks.

In normal circumstances, the opening of such a vast new institution would be a cause for some traditionally lavish lananese celebration. But it is is a sign of the times that the new bank will open to a muted fanfare. There will be no party, just a quiet, understated ribbon-cutting ceremony at the Tokvo headquarters.

The solemn mood is due to the continuing crisis over the long-running saga of the bailout of the country's housing loan companies. Banks, under intense public scrutiny after the government's decision to spend Y685bn on a ballout of the housing lenders, cannot be seen to be spending money unnecessarily.

But the solemnity is also a fitting metaphor for the banking system as a whole. The Bank of Tokyo Mitsubishi will provide the most powerful example yet of Japanese banks' joyless pursuit of size over

The last year has demonstrated the truth of the proposition that institutions only ever change when faced with a heart-stopping crisis. Last sum-mer, a series of financial disasters combined to weaken international confidence in the Japanese banking system and threatened briefly to cause severe trouble for some of the

weaker banks. The collapse of several smaller deposit taking institutions, the revelations of massive losses at Daiwa Bank, and the continuing failure of the banks and the government to come up with a settlement of the housing lenders' problem produced real fears of crisis. Suddenly banks found themselves forced to pay rising pre-

BANKS' PROBLEM LOANS As % of equity 10.283.8 3.72 3.127.7 Long-term credit banks 5.74 106.7 Trust ben

rowing in international markets. For some of the weaker banks the premium reached 60 basis points.

The main effect of the premium was to convince several of the stronger banks that it was at long last time to act to stop the haemorrhage of international confidence.

One of the principal concerns in international markets is of the lack of disclosure at financial institutions. Several of the leading banks decided to meet those concerns head on. They volunteered much fuller information about the health of their balance sheets than they had ever published before, in an effort to convince international investors that they

Most of the leading banks also pledged to take more aggressive measures to eliminate their pile of problem loans. Two of the leading 11 city banks - Fuji and Hokkaido Takushoku - said they would report big losses in the financial year that ends this week when they declare their

were fundamentally sound.

But the moves, like the Tokyo-Mitsubishi merger. merely drew further attention to the gap between the strong banks and the weak.

Smaller banks were forced to follow suit in this public airing of their problems - and many of them came close to revealing for the first time just how sick they are - with had loans of up to 9 per cent of their total lending. The trust banks and the long-term credit banks were particularly exposed.

This gap between rich and poor is most unusual in Japan's financial system. For years, the leading banks moved in convoy. The ministry of finance, as the guiding flagship of the fleet, ensured that

all banks travelled in roughly

Lending by Japan's 11 city banks (Ybn)

Léndings
126,413
146,889
163,709
181,873
197,879
206,802
213,147
213,323
212,305
209,990
Source: Bank of Japan

they commanded a vital and. in the immediate post-war era. scarce national resource: capi-

The regulators guaranteed them almost complete security from failure if they remained in close convoy, pumping much-needed funds into the expanding manufacturing sec-

But the opening of the country's markets to more international competition combined with the crisis caused by the collapse of the bubble economy in the last 10 years has left the convoy looking a little ragged.

The stronger banks, eager to impress in international markets, have strained to move away from the pack; while the weaker ones have fallen further behind under an insupportable burden of non-per-

forming loans. The strengthening of the top half dozen banks through the greater disclosure and disposal of bad loans is intended to equip them to compete in international financial markets.

At the other end, a real crisis seems to be approaching for the weaker banks. Nippon Trust, one of the troubled trust banks, has non performing loans of more than 10 per cent of total loans. Hokkaido Takushoku, the weakest city bank, the same direction at the same recently announced plans for a pace. The idea was simple. radical restructuring aimed at Japan's banks needed to be eliminating its bad loans and

Chuo Trust and Nippon Credit Bank are also struggling to keep up with the rest. And the disastrous losses and subsegment cover-up at Daiwa Bank have brought about an enforced retrenchment in the bank's international and domestic activities.

57.5

78.6

Yet there is a delicious irony in this sudden onset of free market activity in the Japanese banking system. The strong banks are being prevailed upon by the authorities to help out the weaker banks. Most of those mentioned above have either already come to the assistance of the weak, or seem very likely to do so. It is a process of consolidation, halfforced on them by the regulators, whose grip on the system, though less tight than it was,

remains formidable. Mitsubishi, before its merger with Bank of Tokyo, bought the remains of Nippon Trust Bank. Sumitomo, one the top banks, and Daiwa are strongly rumoured to be on the point of a merger. And other banks are considering possible tie-ups.

Behind these machinations. of course, is the country's finance ministry. Though its power has waned in the last few years, and its reputation has suffered in the chaos over which it has presided, it continues to exercise an authority over its charges without parallel

international markets. Officials still appear to believe that, while gradual change in the system is inevitable, perhaps even desirable, they should continue to dictate its pace wherever possible. The interests of the system as a whole are still to predominate over those of the banks. At the moment those interests still demand caution. according to the ministry.

The banks themselves may be chaling to escape into the world of freer, more dangerous markets. The authorities are

1985	1986	1987	1988	1969	1990	1991	1992	1993	199
1,446	2 582								
1,446	2.552	2.004							
140	417	2,994 520	2,213	3,558 12	4,981 747	3,290 3,283	3,328 3,006	5,102 2,283	10,186 682
robonds	s (%)								
70.9 7.0	82.9 9.1	41.4 10.7	41.71 13.3	54.9 7.8	38.3 10.2	31.6 7.9	37.4 12.2	37.A 13.9	40.6 8.6
	70.9		70.9 82.9 41.A	70.9 82.9 41.4 41.71	70.9 82.9 41.A 41.71 54.9	70.9 82.9 41.4 41.71 54.9 38.3	70.9 82.9 41.4 41.71 54.9 38.3 31.6	70.9 82.9 41.A 41.71 54.9 38.3 31.6 37.A 7.0 9.1 10.7 13.3 7.8 10.2 7.9 12.2	70.9 82.9 41.4 41.71 54.9 38.3 31.6 37.4 37.4

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Problem kome

Non-performing

Restructured loans

Total problem loans

As a % of equity 87.6%

1995-96 forecasts

In the US, in addition to its

ommercial finance subsidiary

money-centre operations in

in Chicago-based Heller and

has been trying to expand its

in the field of derivatives.

securities business, especially

But the principal hopes still

appear to be invested closer to

home. "The main focus is now

Asia," says a Fuji manager in

especially strong, and we have

Tokyo. "Japanese inward

investment there remains

one of the strongest track

for that type of business."

records of supplying finance

The bank also believes its

will help it to capture more of

expertise in Asian markets

New York, Fuji has a

Core business profit - 0.44

Pre-tax loss

Total employees

Fuji explores new fields The temple is under siege

New domestic opportunities are opening up for the country's large "city" banks

While full-service banking is already a reality in much of the world. in Japan it is still a distant dream

For decades, the straitjacket approach to banking regulation has ensured rigid demarcations between different financial sectors. A corpus of laws and, more often, the iron hand of the finance ministry's administrative guidance have defined down to the last detail the separate activities of city banks, trust banks, long-term credit banks, brokers.

But in the last few years. those barriers have begnn slowly to be dismantied. As the growth of capital markets and the internationalisation of Japanese money bave eroded banks' core business, the authorities have cautionsly ceded some of the ground back to them through deregulation.

Increasingly, the nation's largest banks are able to exploit their powerful market muscle by developing the range of services they now provide their corporate clients.

The closest institution Japan has to a full service bank is probably Fuji Bank, one of the country's six largest "city" banks. Building on its widespread presence in a range of international markets. Fuji is now in the forefront of the banks that are also exploring new opportunities in Japan.

Internationally, Japanese lenders have long enjoyed much more freedom than they have at home. Fuji Bank has been operating banking and securities subsidiaries and branches in Europe, North America and Asia for decades.

But like most Japanese lenders, though the performance has been mostly sound, it has been far from spectacular, as scale has not always been matched by profitability.

The bank has devoted more resources than others to maintaining a foothold in European markets, in spite of the difficult economic conditions there, though it admits competition has been

investment and trade-related For Bank activity in the region. New branches or (Yen000 ba) Of which loans 31.98 Share holders' lders' - 1.88

່ ₹∴1.06

0.40

354 in Japan, 43 oversees

16.252

-- 397' 🕏

representative offices are opening in Taipei, Bombay and Vietnam and the bank says it aims to diversify the tangle of banking and capital markets services it offers as new markets open up. But the most striking

diversification for Fuji in the last two years has been in what is still by far both the biggest part of its business and its biggest headache - the domestic Japanese market. In the last few years

deregulation has permitted Fuji to open an investment and a broker, and later this year it will move into the trust banking business, one of the more lucrative banking

Eighteen months ago, in one of the biggest changes in a meration. Full and several other city banks were allowed to open a securities subsidiary. Though its parent company may be among the largest banks in the world, Fuji Securities is no Nomura or

Fuii's business is restricted to underwriting and managing debt issuance and trading in the still underdeveloped secondary bond market. But the company has lost no time in pitching its tent in the securities business.

In the 11 months since last March, Fuji has lead-managed 18 corporate straight bond issues with a total value of Y180bn, 3.2 per cent of the total market, a figure that ranked it seventh among



MINISTRY OF FINANCE: by William Dawkins

The traditional bulwark of Japan's financial probity faces a national crisis of confidence

underwriting it ranked tenth,

That rapid progress means

that the company has already

overtaken most of the medica

leading four companies in this

one field of broking to which

it is allowed access and ranks

According to Mr Hideyuki

Saka, a senior manager at the

high among the new broking

subsidiaries of banks.

subsidiary, the banking

relationship has been an

important element in the

company's early success.

significant share of the

securities business of its

"Obviously, many of the

issues we have been involved

in have been with customers

of the parent bank," he says. If

Fuji can continue to capture a

ba<u>nks' customers,</u> it will have

gone some way to recouping

some of the business lost to

a trust banking subsidiary,

scheduled to open within the

dimension to the scope of its

But the bank's management

domestic banking services.

knows that for all the

opportunities in new and

expanding markets, Fuji's

prospects remain blighted by

what is still by far the largest

accumulated from the collapse

of the bubble totalling at least

In the course of the current

year, it plans to write off a

oans and in the process will

reported by a Japanese bank

last month it announced an

in almost half a century. And

bolstering profitability and its

capital base, badly depleted by

The progress made by Fuji

Bank in encroaching on new

been impressive. But it

own backyard, and seems

unlikely to meet its aim of

financial service company

until it has finally removed

areas of financial activity has

remains under pressure in its

being a successfully integrated

significant block of those

record the largest loss

extensive restructuring programme aimed at

the bad loan crisis.

part of its operations: its core

domestic banking business.

Y2,200bn, more than 7 per

Fuji still has bad loans

cent of all loans.

to provide a crucial extra

next year, which Fuji expects

capital markets over the last

The same may also apply to

sized brokers - all but the

with 2.3 per cent of issues by

value.

The great grey steel gates of the ministry of finance's front entrance have now been barred for two months, in defence against the right wing groups' sound trucks, which drive back and forth outside, proclaiming the ministry's alleged iniquities from deafeningly powerful loudspeakers.

The intrusion obliges ministry officials to use a side door get to work in the morning at the most powerful government bureaucracy in the industrialised world. It is a stinging embarrassment for the elite of the Japanese civil service. inheritors of a Confucian tradition of wise central authority dating back 400 years.

The okurasho, or great store-house, a name derived from feudal times when farmers paid taxes in the form of rice, is under the most intense attack in its history for its part in a highly unpopular scheme to spend Y685bn of public money on liquidating hankrupt housing loan companies -Y5,500 per angry citizen.

The arrival of the sound trucks at the ministry's doors also symbolises the degree to which Japan's system of financial and economic policy making has been thrown open for re-negotiation.

The housing loan controversy - known as the jusen fiasco - moved Mr Ryutaro Hashimoto, the prime minister, to launch a review of the mighty okurasho's role last month. It is due to come up with initial ideas shortly. The options under consideration range from a complete break-up, as advocated by some in the opposition New Frontier party, to the more likely separation of one or two limited functions.

Mr Shoichiro Ozawa, the NFP's leader, believes that curbing the finance ministry's power would be the first and most important step towards making the bureaucracy at large more accountable to the electorate. But even if circumspect, the review is a remarkable shift by a LDP which, until three years ago, had become accustomed to running Japan in a close cabal with the top men from the finance minsystem of government, while slow and erratic, is advancing.

Japan's search for a more open The attacks on the ministry

aru Kubo, the finance minister, with Ryutaro Hashimoto, the prime minister (right) also reflect politicians' desire to deflect blame for the jusen flasco from themselves, cheered on by other ministries resentful of the tight MOF grip on their budgets and policies But the affair has also brought a climax to a debate on the management of financial markets and the economy and the appropriateness of

Japan's authoritarian style of government in a modern democracy. The power struggle between politicians and the public administrators is an underlying theme in the political changes which began when the LDP lost a general election in 1993 for the first time in nearly four decades, and which still rumble on

For most of its life, the okurasho, founded in something very like its present form in 1869, has been the nearest thing to a centre of power in a country where power and policy making is spread diffusely.

A strong central bureaucracy, with the finance ministry on top, was seen as essential for Japan's high speed industrialisation in the late 19th century and the post-1945 economic reconstruction, in which the ministry used its uniquely wide powers to pull in individuals' savings and channel cheap loans to vital industries, protected by high import tariffs and exchange

That explains why the finance ministry continues to embrace a range of functions, which in other advanced industrialised countries were long ago assigned to separate departments. The most important include supervision and

the ownership and management of state-owned companies and customs.

But now the ministry's critics argue that Japan's mature and more open economy with very low import tariffs and very few exchange controls - needs a less authoritarian system, more open to advice and more sensitive to the international market forces which increasingly influence Japan's livelihood. "The Japanese method of organising society was effective in the cold war era when Japan's was a developing economy, but those conditions are gone forever and now Japan must adapt, says one former okurasho official who is now a member of parliament

The tusen flasco is merely the latest of a series of policy mistakes which have brought the ministry to critical public attention over the past year. These include supervisory errors such as the handling of the Daiwa Bank crisis, in which the bank was drummed out of the US after regulators there were allegedly misled about huge bond trading losses last year, and initial reluctance to force Japanese banks to disclose the full scale of their bad debts, to the damage of their international credit ratings. Allegations of impropriety against officials - almost unheard of in the past - have fuelled antipathy.

There is, argue the ministry's critics, a common thread to these mishaps. Just as the been to identify the public interest and run Japan accordare not entirely connected with system, both the revenue and as guarding economic and mood for a more open govern-the underlying issues; they spending sides of the budget, financial stability. But increas-

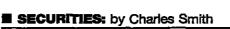
ingly, the duties of financial supervisor have come to con-flict with stability. Five years of recession and the growing internationalisation of Japan's financial system have made that conflict acute.

The Daiwa crisis was a clear example of how the ministry's instinct for stability constrained the flerceness it should have shown as supervisor - to the eventual detriment of the many Japanese banks which had to pay a premium for borrowing on international markets because of fears that they too might be concealing heavy trading losses

Another criticism, which has been applied to Japan's civil service as a whole, is that the bureaucratic tradition of changing jobs annually does not enable officials to specialise. As the finance ministry's wide range of tasks become more complex and start to conflict with each other, specialisation becomes more vital, it is said. A break-up into more focused ministries might help.

Kinally, comes the question of accountability. The ministry's sheer size, it is argued, has allowed it to grow insensitive to the advice of politicians and other ministries. It may even be possible, argue critics. that a smaller ministry, with less clout and more of an inclination to take expert advice. might have better handled the late 1980s surge in asset prices and the subsequent collarse. which triggered the longest recession for 60 years.

ministry is, for the first time, on public trial. The judgment ingly, so the okurasho has will throw much light on just administration of the financial interpreted the public interest how weak or strong is the



The pulse is weak

The big four securities houses have bounced back, but lesser firms are in trouble

After four years of heavy losses, Japan's hard pressed securities industry appears to have enjoyed a modest return to financial health in the fiscal year ending this month. But most analysts feel the industry is at best convalescent and at worst enjoying a brief respite from an almost incurable ill-

"It's been clear since the end of the 'bubble' that there's serious overcapacity in the securities business," says Mr David Threadgold, financial analyst for BZW Securities in Tokyo.

The biggest companies, Nomura. Daiwa, Nikko and Yamaichi, have overcome most, if not all, the problems they faced after the bubble burst in 1990-91 and are expected to earn comfortable profits in fiscal 1995 (Nomura's parent company's profits, for example, are expected to pass Y100bn in fiscal 1995 for the first time since fiscal 1990).

But the Big Four still depend more heavily on commission income - and thus on fluctuations in daily trading volumes on the Tokyo Stock Exchange (TSE) - than counterparts in New York or London. Below the top four are a dozen or so second tier companies that are either barely viable or chronically in the red.

Operating losses by the 12 second tier companies totalled more than Y150bn in fiscal 1994 (the 12 months ending in March 1995) with some companies losing more than 25 per cent of shareholders' equity, according to Nihon Kaizai Shimbun (Nikkei), the leading Jananese business daily.

Nikkei expects 1995 results for the second tier to be substantially better, in the light of current improved TSE trading levels and a bond market boom which temporarily boosted some companies' earnings in the spring and summer of 1995.

But the sector as a whole will still be in deficit. Combined losses at the five weakest prices, is the key issue for companies are likely to have approached or exceeded Y50hn during fiscal 1995. Only one second tier company, bond specialist Kokusai Securities, is expected to announce 1995

profits of more than Y5bn.

The prospect of second tier companies resolving their problems by conventional cost cutting progress seems fairly slim even though market activity has picked up recently, says Mr Threadgold. "It looks as if the ministry of finance will have to take the lead in working out a restructuring plan for some of the weaker companies." But the ministry, says Mr Threadgold, is being "terribly short sighted".

He accuses the ministry of "hanging on" to excess capac-ity in the securities sector just as it did with the jusan, the insolvent housing loan corporations whose inability to find bona fide customers during the late 1980s led them to make trillions of yen worth of loans to dubious property develop-

Mr Walter Altherr, newly appointed banking and securities analyst at Jardine Fleming, agrees that capacity may have been taken out of the industry through eastern-style mergers, or possibly through outright insolvencies of some of the weaker companies.

The structural problems facing securities companies are the result of extreme fluctuations in equity values and trading volumes on the TSE during the late 1980s and early 1990s, combined with an inflexible employment system that makes it hard for companies to lay off workers, or even convert salarled employees into commission salesmen. In 1989, when the Nikkei

share price peaked at just over Y39,000, daily average trading values on the first and second sections of the exchange exceeded Y1,200bn. In the next four years, the Nikkei lost more than half its value, while trading volume fell to below a third of its 1989 peak.

TSE trading volume, rather cal 1994, largely because of than the absolute level of share most securities companies. says Mr Brian Waterhouse, financial analyst at James Capel Pacific, because most companies still make a living by brokerage commissions rather than by discretionary trading on their own account. . Mr Paul Heaton, a financial analyst for Deutsche Morgan Grenfell, notes that the entire securities industry suffered a 68 per cent fall in its commission income between 1989 and 1994, including bond broking commissions and underwrit-

Against that, most companies have managed to cut costs by 30 to 40 per cent over the

"The ministry may have to work out a restructuring plan"

past five years while labour costs for the whole industry have fallen 20 per cent. Foreign companies in Tokyo, which suffered less than Japanese companies during the post bubble era, employ large numbers of commission salesmen whose basic earnings can be as low as Yôm per year.

In the past three or four years, some Japanese companies have begun to copy this system but most company salesmen are still paid on the basis of fixed salary plus an annual bonus. "We can encourage our sales people to shift them to a commission-based payment system, but we can't force them to do so," says a corporate planning manager at a medium sized securities

The mismatch of high fixed labour costs and rapidly falling retail equity sales has been most apparent in the performance of some large second tler companies such as Sanyo Securities or Kankaku Securihigh fixed costs accumulated during the late 1980s when the company was trying to match equity commissions earned by the Big Four. Kankaku Securities - which

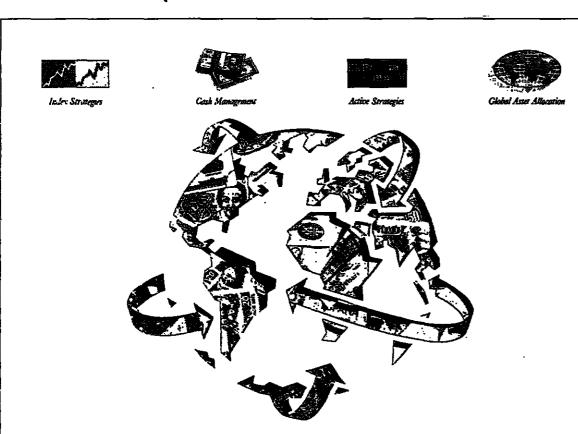
announced recurring losses of

Y30.9bn in 1994 on operating revenues of Y50.2hn - resembles Sanyo in its basic strategy, though it never aspired to be a member of the Big Four. Both companies are equity retailers who require large armies of salesmen and an extensive branch network to service their customers. Cutting back on these networks can save money, but it can also mean, says Threadgold, that companies who rationalise too drastically are "chasing reve !

nue downwards". Competition from abroad is another problem for second tier Japanese securities firms, notes Jardine Fleming's Altherr. Foreign investors accounted for 21.4 per cent of TSE buying in 1994, compared with 9.3 per cent in 1990, while share purchases by Japanese individuals shrank over the same period from 24.1 per cent to 14.7 per cent of market rurnover. Foreign investors tand to use foreign security companies or the Big Four. That means that the pie for which second tier companies can contend shrank much faster between 1990 and 1994 than the market

as a whole. The notion that there is no way out for medium sized Japanese securities companies except merger or extinction is not shared by all analysts. "A number of small Japanese companies have managed to survive, or even prosper, by developing niche markets such as underwriting share issues in the over-the-counter market." notes Deutsche Morgan Grenfell's Heaton. For the bulk of the industry, though, what counts is trading levels on the

main floor of the TSE. That is a sobering thought given that TSE levels of activitiy may take more than another decade to recover the levels attained during the second half of the 1980s.



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entrage is expect to valuele merket influents and on fluence exercingly. Past performent is no generate that frages performent will be inclu O 1991 Sear Seven Boston Corporation, Monder FDIC, Monder SFH, State Street Clithal discuss UK Lat. is regulated by IMRO.

LIFE ASSURANCE: by Gerard Baker

ers' investments have slumped.

while the yields promised

investors have fallen only

For the last three years

World financiers no longer dance automatically to the Japanese life

weak performance

used to monopolising.

the poor investment perfor-

In the 1980s, buoyed by gal-

loping capital gains on their

holdings of equities and land,

the assurers wrote ambitious

policies for their customers

offering guaranteed minimum

returns commensurate with

Their performance was so

strong that between 1986 and

1989, they were actually able to

offer returns on 10 year assur-

ance policies higher than the

yield on 10-year benchmark

But with the collapse in

equity and land prices since

the bursting of the bubble

economy, the sharp rise in the

yen against other world cur-

rencies, and falls in interest

rates, the yields on the assur-

the yields on their assets.

mance in the last few years.

returns actually achieved have been over 1 percentage point lower than those needed to assurers' tune Japan's life assurers have meet their liabilities. Last month Moody's, the US grown used to holding world

financial markets in thrall. credit rating agency warned that the problem was growing Among the largest financial more acute and was increasing institutions in the world, with the pressure on life assurers. total assets of more than "Spread deficiency is likely to have long known that they continue for several more years, even though the indushave only to raise an eyebrow in the direction of some nev try has been able to lower guaranteed minimum returns" allocation strategy, and the world's money follows. said Mr Shunsaku Sato, ana-

But though their size continlyst at the agency. ues to guarantee them their To fill the gap assurers have been forced to realise gains on status as investors to watch. there have been signs this year their holdings of securities. Since they hold many shares that their own fortunes are bought before the rise and fall now far more likely to be determined by the actions of others. of the stock market in the last 10 year, they still have a cush-Since the beginning of the year, some of the country's ion against losses, but it is getting thinner. largest pension funds have begun moving money away

A further problem has been from life assurers traditionally the decline in new business, as investors become increasingly one of the largest groups of pension fund managers. The exodus is patchy as yet but it seems certain to grow unless the assurers find ways of improving their chronically profit margins on future busi-A continuing deterioration in their asset/liability yield spread, poor asset quality and

weak capital base, are now being exacerbated by growing competition for the funds which they have long been The underlying problem is

wary of depositing their savings with such lacklustre institutions. That will place an extra future burden on them. since the improvement in ness needed to recoup past losses is growing steadily

The companies also suffer from a weak capital base. As mutual institutions, they are required to distribute all their current profits at the end of

ital retention has been mini-

Mr Andrew Smithers, an independent financial analyst, says their plight is grave: "there is no short-term prospect of the industry being able to raise new capital. It thus lives under the shadow of a crisis and a solution to its problems will probably take

many years."
It is not surprising, perhaps, in the face of this remarkable array of difficulties, that the the assurers now face greater investor. The attractions of the post office, bonds or even banks have proved considerable for the cautions investor. especially since life assurers' dividend yields have fallen towards market interest rates. But there is an even bigger threat in the form of the continuing deregulation of financial markets that is gradually

turning over life insurers' core isiness to other companies. Non-life insurers will be allowed to set up life assurance and their relatively strong capital position will enable many companies. But an even greater threat comes to one of the life companies' most valuable businesses - managing public and private pension

After the nations' trust banks, the life assurers are the second largest group of pension fund managers. In the past, the two sectors have

leading funds. But after years of pressure the government has finally begun to open up the market to new competition.

A year ago, investment advisory companies, including foreign companies, were allowed to bid for an extra 30 per cent of total pension fund money in Japan - taking their potential share of the market up to 57 per cent. The opening has proved successful and popular with pension funds, and from next month their share will be

opened up further. The changes have begun to excite real competitive interest in the market. Already this year, Nempuku, the main public sector pension fund, and several private corporations have announced they intend to diversify their investment allocations away from life companies. Others are almost certain

The assurers are on the surface unmoved by the threats. In the current investment climate these pension funds will not be able to get better returns elsewhere."

But others are not so sure. The record of foreign investment advisors in the last five years has been much more impressive than Japanese managers. With no early prospect of a recovery in assurers' pros-pects and with new opportunities opening up for foreigners all the time, the gradual shifts in the management of Japanese investment funds look certain to accelerate in the





■ PROPERTY VALUES: by Michiyo Nakamoto

Although land prices have fallen steeply for several years, there are no signs of them reviving in the foreseeable future

This month, up to three thousand Tokyoites will be moving into brand new apartments built on reclaimed land

in the middle of Tokyo Bay. By the standards of the Japanese capital, rents there may be affordable and the homes may be agreeably close to central Tokyo. But the new residents of the waterfront are likely to find their surround-

ings strangely deserted. The residential district that has been attractively constructed with landscaped gardens and wide, open promenades is part of an ambitious 448 hectare development dubbed the Waterfront Sub-

centre and conceived as the city of the future. Yet while the public housing units are highly popular, much of the futuristic metropolis. modate a working population of 110,000 and a residential population of about 60,000, lies

uncomfortably vacant. When three new office buildings owned by a consortium opened their doors to tenants earlier this year, the occupancy rate was just 47 per cent. The owners of newly opened buildings in the area recently announced that rents would be reduced for a second time to about half the initial rate. The plight of the Waterfront

Subcentre is mirrored throughout Tokyo and to varying degrees in other urban areas in

Although land prices have fallen continuously and sharply over the past several years, there are as yet few indications that the trend will be

reversed in the near future. After peaking in 1990, land prices in the six main cities have plunged 51 per cent, according to the Japan Real Estate Research Institute.

In the long term, a declining population, the shift of manufacturing overseas and the shrinking agricultural base in line with liberalisation are all likely to lead to a softening of property prices, says Mr Minoru Mori, president of Mori Building, which owns a large number of buildings in Tokyo.

in a recent interview. Tokyo, in particular, has seen a decline in its population as corporations and residents have moved to the suburbs where they hoped to get more

for their money. While the drift from the city appears to have been halted by the plunge in urban land prices and rents, it could be revived if long distance commuting

catches on in Japan as it has in More immediately, overall ted to to keep falling before

reaching rock bottom. There is a lot of unsold real estate on the market due to the collapse of land prices. According to Mr Steven Weiler, industry analyst at Jardine Flemings in Tokyo, there is Y3,900bn worth of real estate on the books of the Cooperative Credit Purchasing Corp. an organisation set up by private banks to liquidate real estate taken as collateral for debt that has gone bad.

The ministry of finance carries Y1,200bn in real estate from individuals paying inheritance tax in kind, which it

try of transport needs to liquidate nearly Y3.000bn in real estate assets to pay for the

debt of the former national railway privatised in 1987. Taking into account some overlap. Mr Weiler estimates that there is roughly Y16,000bn worth of real estate for sale from just those three leading

A striking indication of the market, he says, was that a government programme to buy and develop real estate was inundated with Y10.000bn worth of sell applications in the first year.

The large volume of property for sale points to an oversupply of both commercial and residential buildings that is likely to persist for some time. In the large cities, vacancy rates remain high while further supply is scheduled to come on stream this year. There is also a stock of prop-

erty belonging to the many

real estate and construction

companies eager to liquidate

assets, some of which could come on the market. Many of Japan's real estate and construction companies rose in the late 1980s and early 1990s. The sharp decline in land prices has prevented many of them from selling their assets at depressed prices which would leave them with

huge losses. However, some of these companies may nevertheless be forced to liquidate their assets nonetheless. Haseko, a leading general contractor, announced last October that it would bite the bullet and sell its real estate assets even it would be forced to report a loss of Y185bn in the year to March and pass its dividend for the first time since it was listed.

The signs are equally bleak in the residential property market. The surplus of apartments in the greater Tokyo market is more than double the historical average, and

inventories are set to rise. notes Jardine Flemings. Many financially weakened developers can no longer afford to engage in long-term projects which do not provide returns for many years, and are therefore concentrating their resources on apartments, industry members point out.

Land prices will no doubt. stop falling eventually. But even then, few expect a strong rebound comparable to that of

the late 1980s The surge in asset values was then supported by a level of excess liquidity which is not expected to be seen again, says Mr Weiler.

Furthermore, the Japanese government appears intent on allowing prices to fall further. Its white paper on land for 1995 notes that the value of Japan's real estate assets is at an "extremely high level" compared with the US and England. In 1992, real estate assets in Japan amounted to Y478,600bn in the US and Y148.200bn in England.

While property values in Japan bave fallen further since 1992, and more people can now afford to own their own homes the 1995 white paper indicates that further efforts are needed to improve housing conditions and social infrastructure.

The white paper states categorically that the government wishes to eliminate the price differential in land prices between Japan and the rest of the world in order to bring the Japanese standard of living closer into line with that of other international societies.



E CORPORATE FINANCE: by Gerard Baker

Five year chill is over

Companies are becoming keener to borrow and banks more eager to lend

Few countries can have been as ripe for a good old-fashioned credit crunch as Janan has been for the last few years. The lingering financial crisis was widely expected seriously to undermine prospects for economic recovery. Banks, it was claimed, would be forced to retrench. Tougher lending criteria would be applied to the corporate sector, which would gradually be starved of new

The relative importance of bank lending as a proportion of total corporate finance in Japan - estimated at up to 50 per cent of all new funding for companies - was a factor thought likely to complicate matters further In the US in the early 1990s.

a cautious approach by lenders was often cited by manufacturers as an important brake on a more rapid expansion. And in the US a much higher proportion of total corporate finance comes from disintermediated borrowing in capital markets. But in Japan in the last five

years, a shortage of bank lending has not been widely cited as a cause of weak growth. indeed, while Japanese banks were going through their most serious period of crisis in the second half of last year, bank lending actually rose at its fastest for three years. According to the Bank of

Japan's authoritative quarterly Short Term Economic Survey of Enterprises (the tankan),

borrowing from of financial steadily easier for the last five years, and companies' own liquidity has been gradually strengthening over the same period.

The evidence seems to support banks' claims that the problem holding back recovery over the last few years was not a lack of supply, but a lack of demand for funds. "We remain very eager to lend," says a spokesman for one of the larger banks. "There has simoly been a marked lack of demand for borrowing.

This seems to lit with the apparent nature of the country's stagnation over the last five years. The recession has been characterised by a reaction by companies to over-accumulation during the bubble economy of the late 1980s. Buoyed by big gains from rising stock and land prices, many companies implemented lavish investment programmes. According to the tankan, a majority of companies still have excess productive capacity as a result of

And when they have needed to raise money, big companies have increasingly turned, not to banks, but to the bond mar-

Last year, companies issued corporate straight bonds worth almost Y5,000bn, the highest figure ever. The volatile stock market and unofficial restrictions on new equity kept convertible bond and equity issuance low, but the trend of empanies using the debt market is clearly rising. in the last year banks have

at last been able to meet some of this demand for disintermediated lending through their own securities subsidiaries. The city banks were allowed to join the long-term credit banks in the debt market last year and have already begun to make substantial inroads. Much of our business is coming from customers of the parent bank," says a manager at the broking subsidiary of a large bank. "We expect to see that process continue."

But this picture of a banking sector falling over itself to finance the investment needs of big Japanese companies may

Bankruptcies among smaller cash hungry businesses are still reaching record levels

slightly misleading. While the large businesses may be eschewing the banks' advances, many smaller comnies, who form the backbone of Japanese manufacturing industry, say they have not found banks so accommodat-

One manager of a mediumsized manufacturer complained vociferously last year of a new caution on the part of his bankers that almost forced him to drop plans for a rationalisation programme which he had planned to finance through bank borrowing. Others have echoed those complaints.

Banks themselves, while denying that they have squeezed their smaller customers, acknowledge a greater degree of caution in lending. The bulk of advances for smaller enterprises are still heavily draven by the value of collateral. As land prices have continued to fail, some companies have seen credit lines cut Bankruptoies among smaller companies are still rising at record levels, a number of which have been attributed to a tougher leading stance by But this caution is unlikely

to last. Banks will compete most intensively for the privilege of lending to small companies. Lenders are under pressure not just from an expanding bond market, but also from an important long-term change in the structure of Japanese industry. For most of the post-war

period, the economy has been structured around the "main bank" system. The big industria! groupings – keiretsu have had at their centre one of the large banks. The keiretsucompanies would form the bulk of the bank's customers. as long-tern relationships were the core of Japanese industrial financing. But that system is now gradually breaking down. Corporate ties to banks are weakening and the web of cross-shareholdings that knits the groups together is being slowly unwound.

As a result banks will no longer be able to rely on steady demand from their familiar. large customers. They will be forced instead to look uncreasingly beyond the safe fortresses of their keiretsu for borrowers. The small industrial companies, at least those that survive the current problems, can look forward to those prospects with some reliab.

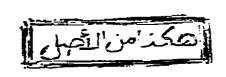


There are Sakura branches extending throughout the world

Sakura Bank was formed through a merger of the Mitsul and Taiyo Kobe banks. Today, it is like a thriving sakura, or Japanese cherry tree, with deep roots in its native soil and branches reaching out in every direction to create a network of more than 100 offices in 30 countries.

- In the Americas, we were the first Japanese bank to offer investment banking services. Our strong U.S. presence is buttressed by offices in Canada, Mexico, Brazil, Colombia and other markets.
- In Europe and the Middle East, we serve a growing clientele in nine countries from the U.K. to Turkey. And we are one of the world's best-positioned banks to support international investors in Asia, including China and Vietnam.

SAKURA BANK



A spectacular recovery

Japan's leading stockbroker is about to rehabilitate itself with best results for five years

Mr Hideo Sakamaki, 60, Japan's most powerful stockbroker, has reason for quiet satisfaction

He walks into the room with an air of confidence, consistent with the progress that Nomura Securities, one of the world's largest stockbroking companies, has made in rehabilitating itself.

Mr Sakamaki took over as president in 1991, with a remit to shake up Nomura, then tumbling from a peak to a dramatic low in its fortunes. In the fiscal year ending this month Nomura is on track to produce its best performance for five years after a recurring profit, before tax and extraordinary items, of Y61.3bn in the nine months to December.

Much of that comes thanks to a strong Japanese bond market, but it also reflects the extent to which Nomura has cut its own costs and increased efficiency during the recession.

"We place primary importance on quality above quantity...at the same time a global service is indispensable," says Mr Sakamaki, sipping green tea in an ante-room dominated by a large Chagall.

The oil painting is a symbol of the pride that preceded the 1991 humbling of Nomura by a stock market scandal, in which it was alleged to have compensated favoured clients for share: losses, cultivated gangster groups and cornered shares. It was a prime example of the ills of the bubble economy, as well as a factor in forcing Nomura nesses concealed by the prosperity of the time.

It has been Mr Sakamaki's job to apply the lessons of that experience - and it has not been easy. In the first year of his incumbency, to March 1992, the group's pretax profits fell by more than three quarters. followed by losses in 1993 and in the year to March 1995.

The saga was a stimulus for reform at Nomura and the Jap-



Hideo Sakamaki: the president's

shake-up has yielded results whole. But there have, of course, been limits to change. Nothing illustrates those limits more clearly than the recent rehabilitation of the two senior Nomura directors who had resigned to show responsibility for the scandal, Mr Set-

suva Tabuchi and Mr Yoshihisa Tabuchi. They last year made a discreet re-entry to the Nomura board, a sign to some that attempts to break with the past were less than sincere. Nomura argues that despite the burden of the past, it now needs the Tabuchis' skills.

This is not to underestimate the real progress that Nomura has made in putting its house in order. Among the things that have come in for reform. Mr Sakamaki highlights higher costs than international competitors over dependence on the domestic business - from which the formerly incestuous relationship with domestic clients stemmed - and a relatively unspecialised research

Like other leading Japanese companies. Nomura declined to make big redundancies during the recession, preferring to observe the taboo against sacking large numbers.

Nevertheless, it has managed by dint of cutting graduate intake and not filling non-essential jobs vacated by retirement to trim parent company staff by just over 700 to 10,240 anese securities industry as a over the past three years and to bring down monthly over- to just under 60 per cent by

More cost cuts and efficiencies are coming, notably from the full benefits of a management accounting system. launched two years ago, which for the first time in Nomura's history allocates costs and return on equity by department. The aim is to make individuals more aware of their profitability to Nomura.

The group has also sought to lift individuals' motivation by moving away from the old seniority based pay and promotion system, towards a policy more based on merit.

Yet there are limits to the extent to which western security company management practices can be applied to Nomura in Japan. Nobody has, under the new system, been given a pay cut for demerit, a common technique used by US security companies to encourage underperformers to leave.

Mr Sakamaki admits that Nomura's commitment to lifetime employment cannot be changed. "US and European companies can make clear reductions in personnel, but we have taken only the first step." He is not the only senior Japanese executive to feel obliged to accept this cost disadvantage.

Bearing in mind that constraint, it is no surprise that Nomura's return on equity is even after all these efforts put at a mere 3 per cent, a fifth of the return achieved by its European and US competitors. Mr Sakamaki admits that he cannot predict when Nomura will be able to close that gap.

International expansion is the other policy that he has pursued in an attempt to increase Nomura's long term profitability. The group's sheer size - as

for, example, the world's largest Eurobond underwriter has in the past belied the fact that the bulk of its revenues come from the domestic business of trading Japanese shares and bonds. But now the image of Nomura as a global securities company is moving from part illusion closer to

Five years ago, domestic revenues were 80 per cent of Nomura's total. That had sunk

heads from a peak of Y26bn to 1995 as the US, Europe - now an equally combined 35 per cent of the total - and Asia advanced. Nomura's more international

make-up arises partly by default, a consequence of the decline in the Japanese stock market over that period. But it is also deliberate.

Assets outside Japan have risen from 48 per cent of the total to 67 per cent over the same period and one fifth of the staff now work abroad. Recently, the group has focused international expansion on the rest of Asia, where the number of staff has more than tripled to just under 1,000 over the past five years. But Mr Sakamaki has no illu-

sions about emerging Asian

markets. Nomura does not expect profits from the region to come easily. It had nearly 13 per cent of its assets in Asia and Oceania last year, three times the level in 1994. But to ilinstrate Mr Sakamaki's cautions patience over revenues, ame region generated less than 5 per cent of group revenues in 1995. His aim is to lift that proportion to 10 per cent of the company's revenues, though Mr Sakamaki adds that he has not set a firm deadline for that target.

Encouragingly, Nomura executives point to the way in which Nomura's original business in Asia, selling Japanese equities to local investors, has now broadened to selling Asian equities within the region.

Nomura, like other securities houses, has found that its research base has become increasingly important to supporting equity sales. "It is very important to build a strong research platform to respond to the needs of our customers. says Mr Sakamaki.

Over the past five years, the company's research affiliate, Nomura Research Institute, has more than quadrupled its team of equity analysts to just under 1,000, of which an increasing number are being asked to specialise in industry sectors.

The changes at work are incremental and subject to some uniquely Japanese constraints - and yet there is no doubt that the mighty Nomura is recovering confidence.

I FOREIGN INSTITUTIONS: by Emiko Terazono

Long road back to Tokyo

Deregulation of the finance sector has suddenly started to make Tokyo seem less inhospitable to foreign investors

Some foreign companies now see potential for profits in the Tokyo financial markets as the Japanese government begins gradually to ease its administrative grip.

Deregulation in the domestic financial markets has already benefited foreign asset managers and the institutions which service them as the government, facing an ageing population, has started to open up the pension fund market.

The change in mood follows several years in which foreign institutions had been leaving Tokyo, raising concern about its decline as an international financial market.

Earlier this year DE Shaw, a New York based broker specialising in equity linked products, launched operations in Tokyo just as the Japanese government prepared to ease the pension fund rules restricting investment consultancies' access to corporate pension fund management and limiting fund allocation to various investment products.

From April, investment consultancies including foreign asset managers will be permitted to manage up to half the assets of private sector employee pension funds, worth a total of Y38.000bn, Investment advisers' access is currently limited to just a third of those funds, and from March 1999, the restrictions will be lifted completely.

In the past foreign fund managers have secured higher returns than the leading Japanese fund managers, and the change is likely to encourage nension funds to entrust more money to the foreigners.

the impact of such changes, as business from investment managers looking for higher returns in equity linked products has risen. The company also hopes that by entering Japan when every other foreign institution seems to be departing, it can make a positive impression on Japanese

clients. The government will also ease curbs on investing pension fund monies managed by trust banks, the largest domestic managers of pension funds. Trust hanks have been obliged to hold at least 50 per cent of funds in safe investments. The maximum limit on equities and foreign currency denominated asset boldings has been 30 per cent, and property investments have been restricted to 20 per

cent. But they will no longer have to invest at least half their funds in government bonds or other safe assets, and the changes are expected to persuade the trust banks to increase investment in foreign securities and domestic equi-

Meanwhile, the government will allow national pension funds for the self-employed, which total some Y430bn, to allocate their funds, which have until now been entrusted to insurance companies and trust banks, to investment advisory companies.

Many of the leading corporate pension funds have started to prepare for the deregulation. Nissan Motor. the country's second largest car maker, and NEC, the electronics concern, recently announced that they were considering reducing the proportion of their pension fund assets currently managed by life insurance companies.

Nissan intends to reduce the proportion of its Y260bn in pension funds allocated to life insurers by 1 or 2 percentage

DE Shaw says it is feeling points from 60 per cent from April. It wants to shift the funds to trust banks and investment advisers. NEC says it was studying a range of options for diversifying more than Y330bn in its corporate

pension funds. Other pension funds have already started to appoint foreign managers. For example, a Japanese auto-parts industry pension fund has appointed the Japanese arm of National Mutual Life Association of Australia, an Australian life insurer, to manage Y700m. Kinki Coca-Cola Bottling also recently announced that Y3bn in pension funds will be man-

aged by Scudder, Steves &

There may be prospects in the asset backed securities market

Clark, a US fund manager, from June.

Industry analysis also note that there may be growing opportunities in the asset backed securities market. which is almost non-existent in Japan. In February, the Japanese government pledged to introduce an asset-backed securities market to US financial officials during bilateral financial services agreement

Japanese officials are looking at the products to provide a quicker resolution of the country's banks' bad loan problems. Banks are currently unable to dispose of the collateral against their bad loans, but if the loans are repackaged as asset-backed securities, they could be traded. Foreign institutions, especially US investment banks, have accumulated expertise in handling assetbacked securities and are development for such a market. in Japan. However, deregulation and iracle

other changes in the Tokyo financial markets may be too slow to bring back those has eign institutions which have already left Japan. As costs started to outweigh the profits and opportunities, many of the foreign brokers who arrived in Tokyo during the late 1980s quickly transferred their head offices and derivatives trading to other Asian centres, namely Hong Kong and Singapore.

A survey by Mori Building Shoji, a Japanese property developer, conducted last year highlighted the "hollowing out" of Tekyo's financial markets. Mori said that of the 32 foreign financial institutions surveyed, eight had already moved their derivatives trading to other parts of Asia.

Companies gave high corporate taxes in Japan, which is more than double that of Singapore and three times that of Hong Kong, as the main reason for leaving Tokyo. Of the three countries, only Japan levies securities transaction taxes on brokerage companies.

Of the 32 companies, 11 had removed their Asian headquarters from Tokyo with nine moving to Hong Kong and two to Singapore. Only two had maintained their regional headquarters in Tokyo.

Such shifts have prompted some Japanese financial companies to follow suit. Nittan, a leading Japanese currency broker, last year announced that it would shift its foreign currency options operations to Singapore from Tokyo. Nittan said some 60 per cent of options trading by foreign banks have left Japan. The move followed a similar announcement by Kobayashi, another currency broker, which shifted its dollar/Deutsche mark trading operations



A voracious appetite for credit has developed

are easing The expansion of

E CONSUMER FINANCE; by Michiyo Nakamoto

Debt taboos

consumer borrowing reflects a radical change in social attitudes on personal debt

Being in debt has long been considered a shameful state of affairs among many older Jap-

Someone unable to repay his debts is seen as a man running away from his family and friends in the dark of the night

with just a small bundle of clothes on his back. However, the stigma attached to borrowing money clearly has not been passed down to the younger genera-

In recent years, the Japanese have acquired a voracious appetite for credit, which has supported a remarkable growth in the consumer credit market. Since the 1980s, in particular, growth in the consumer credit industry has been noticeably buoyant.

Between 1980 and 1992, Japan's GDP doubled but the value of consumer credit provided grew 3.2 times, says Promise, a leading consumer finance company. The growth in consumer loans was even stronger, increasing 4.5 times

fold in value during that time. The growing Japanese acceptance of debt has supported a rise in the ratio of consumer

Tokyo haulage worker: a burden worth carrying

posable income from 16.7 per cent in 1986 to 25.8 per cent in 1993, according to Japan's Economic Planning Agency.

Since the sharp fall in Japanese asset values in the early 1990s, there has been a slight setback in the industry. The consumer credit industry paid out new loans totalling a record Y70,719bn in 1994, says the Japan Consumer Credit Industry Association. But within the market, there

has been a structural change since the collapse of Japanese asset prices over the past few years. Banks, which accounted for a significant part of the market, have largely withdrawn while companies which specialise in consumer finance have seen demand rise strongly.

As asset prices in Japan surged to astronomical heights in the late 1980s, Japanese banks lent large sums of money that were often used for speculative purchases of golfclub membership, stocks and art works. Individuals and companies frequently poured money borrowed from banks into assets which they believed would multiply in value.

Since asset prices have plunged, this activity by the banks has been curtailed while the banks themselves strictly curbed consumer credit.

Consumer finance specialists and sales credit companies, on the other hand, lend small sums of unsecured cash which is used mainly to pay for purchases made on impulse or personal entertainment. Even as asset prices have plunged, there has continued

been a growing need to be a

growing need among Japanese

consumers for small-lot cash

While new consumer loans made by the banking sector, averaging Y3m per borrower, are declining, small-lot cash loans of leading sales credit companies and some consumer finance specialists are growing at a double-digit rate in fiscal

The growth in consumer cash loans highlights the need felt by Japanese consumers for easy-to-borrow money as well as the success of the consumer finance companies in meeting

1995," says ING Baring Securi-

On busy street corners and station hallways in Tokyo, passers-by are frequently handed packets of tissue paper carrying advertisements for cash loan companies, complete with a free-dial number.

For those who are still shy to borrow, finance specialists have recently devised remote account-opening systems which enable users to open an account via a TV monitor, rather than face-to-face with a The convenience of

borrowing from consumer finance specialists, which can extend loans on the day of application, is unmatched by financial institutions which require a longer application DIOCESS. Consumers seem re so eager

to spend that even interest rates of about 25 per cent are no obstacle and the efforts of consumer finance companies to find new users are paying off handsomely.

Promise, one of the large specialists, says it maintains expanding strongly.

net growth in customer accounts of more than over 100,000 a year.

In contrast to the continuing gloom at the banks, weighed down by the enormous burden of bad debts incurred during the bubble years, consumer finance specialists, in particular, have been buoyed

by surging profits. Takefuji, the largest consumer finance specialist, posted recurring profits of Y70bn yen in the year to () March, 1995, according to Mr Kouya Hasegawa, an analyst at Nikko Research Centre. This is more than the recurring profits of Sakura Bank, the leader among large banks, which

made Y60bn, he says. Mr Hasegawa points out that the growing acceptability of cash loans among young Japanese has helped the six large consumer finance companies secure outstanding loans of Y2,892hn, or a 15 per cent increase on 1994.

Furthermore, the decline interest rates which has not been accompanied by a comparable fall in the rates charged by consumer finance companies, has added to their profitability. A third factor has been the decline in default

Although the pressure to re-pay debt has caused many suicides, and individual bankruptcies remain near a peak of 43,545 reported in 1993. default rates among consumer finance companies have declined as a result of tighter credit screening and smaller credit limits, says ING Barings. Against this background, of

spreading acceptance and need among Japanesa consumers for quick, easy, small scale cash loans, and greater efficiency in the industry, the consensus is that the consumer finance four consumer finance industry is poised to continue



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After the miracle, the impossible

The biggest challenge facing the nation is to reverse the unemployment trend, writes Roger Matthews

The political euphoria that has enveloped South Africa for almost two years has not yet evaporated, but it is fast giving way to a more sombre mood as the immensity of the economic task ahead comes into sharper

President Nelson Mandela has committed his final three years in office to what he does best: continuing the process of national reconciliation. But he acknowledged that his achievaments will only be durable if accompanied by growth and development for all sections of society, and especially that half of the population which has an income of less than R300 (£50) a month.

There is broad agreement between the government of national unity and the private sector on the targets that have been set, and the serious constraints to growth which exist. The debate now being joined with growing vigour is how to reach those goals, and the balance to be struck between market-oriented policies, and the government's desire to schieve greater social justice.

The economy grew last year by 3.5 per cent, the best performance for nearly a decade. despite the drought which cut agricultural output. But, according to the Reserve Bank, the first three years of the economic upswing which started in the second half of 1993, produced a net gain of only 12,000 new jobs in the formal sector. Unemployment, officially measured at 33 per cent of the workforce, has therefore continued to rise.

If the present rates of economic growth continue, the South Africa Foundation,

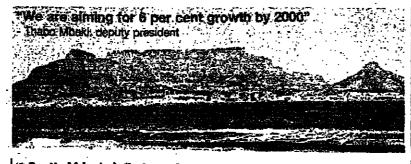
50 biggest companies, forecasts that unemployment will increase over the next five years to 38 per cept due to the 300,000 or more new job seek-

ers overy year. Ministers and industrialists agree that the nation's single piggest challenge is to halt and then reverse the unemployment trend. They also agree that a sustained annual growth of at least 6 per cent has to be achieved. Thabo Mbeki, the deputy president, said last month: "The preconditions for lifting the growth rate to the 6 per cent target by 2000, and creating 300,000 to 500,000 new jobs a year, are an increase of approximately 10 per cent a year in non-gold exports, and major investment by both the public and private sectors".

The government's fiscal deficit, and South Africa's low savings rate, suggests that much of that required investment will have to come from overseas. So far the response, other than a strong appetite for equities and bonds which last year played a big role in boosting capital inflows to more than R20bn, has been modest.

The ministry of trade and industry estimates that foreign companies have invested more than R3bn in fixed assets since the April 1994 general election. mainly through the return of companies such as Ford. However, a growing number of companies are establishing offices for the first time, and total new investment plans are estimated at more than R6bn. Trevor Manuel, the minister

of trade and industry, says one of the toughest problems encountered by potential foreign investors is the grip that South Africa's largest conglomwhich represents the country's erates have on the market.



INVESTING IN SOUTH AFRICA

Tougher legislation aimed at

countering any abuse of mar-

ket dominance is due this year.

But the conglomerates say

their relative dominance has

been achieved by efficiency

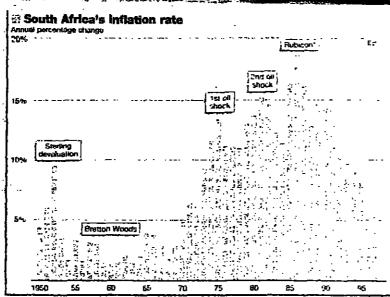
and competitiveness, and it is

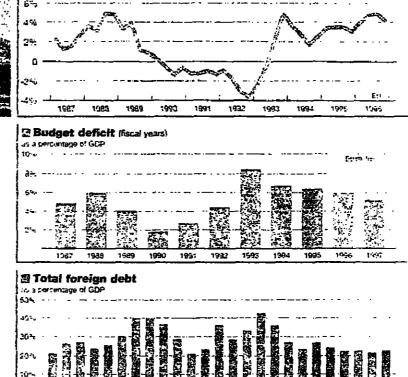
these qualities which have

every five that are collected.

The government's problem

deterred foreign rivals.





Arguing for deeper cuts in the deficit, Dave Mohr, chief economist at Old Mutual, said: "Large deficits crowd out priearned" vate sector growth and invest-These concerns, allied to ment. The government hijacks too large a proportion of productive resources and capital.

in contributing more than a modest amount to the investhis problem is exacerment requirement was underbated by South Africa's lined by this month's budget. poor savings record. Chris Liebenberg, the minister described by Chris Stats, the of finance, announced a lower Reserve Bank governor, as "a fiscal deficit target of R28.8bn, very important structural defi-5.1 per cent of gross domestic clency". He said gross domestic product, but a higher cost of saving had follen in the first servicing government debt which will absorb one rand in nine months of last year to 16.7 per cent of GDP, compared to 17.2 in the same period the previous year.

leaving little for private sector

Increasingly, government is having to borrow to finance "Macro-economic analysis current expenditure while the shows that if we want to maintain growth of anything like 5 amount earmarked for capital expenditure in the new finanper cent then we must save at cial year has fallen from 2.7 per least 25 per cent of our total cent of GDP to 2.5 per cent. income. Fast-growing econoless than half the projected fismies in the Far East have been saving more like 35-45 per cent of their GDP. Last year South Africans saved on average just R2 out of every 100 they

fours about the political stability after the departure of Mr. Mandela, appear to have had a greater impact on potential foreign investors than on local companies. Gross domestic fixed investment rose by 10.5 per cent last year, the value of imports surged by 29 per cent largely due to replacement of out-dated machinery, and exports rose by nearly 20 per cent. Business confidence remains high, although there is evidence that some companies are close to the limit of manufacturing capacity. .

If this does lead to growth peaking at about 4 per cent. the government will have to pay more attention to the concerns of investors, while seizing on its comparative international advantages. Apart from deep cuts in the budget deficit. the South Africa Foundation

has called for more flexible labour markets, a rapid privatisation programme, the dismantling of exchange controls, a reform of the tax system. tough action on crime, and the

creation of a social safety net to catch those in greatest need. Tito Mboweni, the labour minister, dismissed the foundation's proposals as "ridiculous", particularly its idea of allowing some workers to be employed outside the provisions of the net; labour law to be enacted soon. But the differences between government and business may be narrower than they seem on some issues. and be more about timing then direction.

The government is committed to removing exchange controls, which it knows are not liked by investors, and has taken the first steps. But it has rejected a "big bang" because of the dangers that, should it backfire, the impact of reimposing controls would be disastrous for investor confidence.

 Stock Exchange: poors, toks to the world Exchange controls: not Whether, but when Labourt text is jet to conte The bend market: pashel p¹ ends bull ava-

It has adopted the same grad-

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tion, where ideology and the

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obstacle. Telkom is likely to be

the first state enterprise to

take a foreign minority equity

partner. The process will accel-

erate as government und

unions are forced to accept

that the ambitious develop-

ment programme, particularly

the goal of building 200,000

houses annually over five

years, cannot be achieved with-

out greater private sector

The dismantling of foreign

exchange controls will also cre-

ate more opportunities for for-

eign investors as the bigg(st

conglomerates, especially those

with strong mining interests.

liquidate assets to expand over-

seas. Other areas opening up

include tourism which, despite

South Africa's natural advan-

tages, contributes just 2 per

cent of GDP, compared to the

international average of 6 per

cent. Mr Mbeki said that in

involvement.

Investment panking: tork T Page 4 O Regional development (russ) agreement statien

in this survey

② The economy: correlative;

• Industry: Shark therep. 13

O Privatisation: sell-off moving

Page 2

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Black empowerment: 2:2 1 progress in unampling. Page 5 Provincial developments

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Republic of South Africa

£100,000,000

9.375% Notes due 2006

J.P. Morgan Securities Ltd. acted as joint-lead iger and bookrunner on this transaction.

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European Bank for Reconstruction and Development

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2 INVESTING IN SOUTH AFRICA

The economy: by Roger Matthews

Consolidating the successes

Mr Liebenberg's budget underlined how little room there is for manoeuvre

Growth last year at 3.5 per cent was the highest since 1988. inflation at 8.7 per cent the lowest since 1972, and business confidence is at its most buoyant for more than a decade. These are achievements in which the government of national unity takes pride as it enters its third year in office. with the additional bonus of an established reputation for fiscal discipline, acquired despite the inevitable costs incurred by the political transformation of the nation.

It may seem perverse to the African National Congress and to Chris Liebenberg, the minister of finance, that this should also be the moment at which the most serious criticism of the government's economic policy should be voiced for the first time. The South Africa Poundation, which represents the country's biggest 50 companies, argued in its document "Growth For All", that the

euphoria over the political change was drawing attention away from the country's immense economic challenges. "If these economic challenges are not met, and economic policy is not transformed, then the world will forget about the political miracle before long. because its economy will have failed," it warned.

Both sides broadly agree on the objectives spelled out by Thabo Mbeki, the deputy president, who is in overall charge of economic policy. He said the goal had to be annual growth of at least 6 per cent by 2000, the annual creation of 300,000 to 500,000 jobs, and the provision of basic household infrastructure for the entire population by 2005. The gap that divides government and business is the assessment of how this should be done, and what

is politically possible. Mr Liebenberg's budget, the third introduced by the present government, underlined how little room there is for manoeuvre. Faced by a deficit equivalent to 6 per cent of gross domestic product, and continued strong pressures on spending, he produced a cautious document aimed at consolidating the successes already achieved. The new target for the fiscal deficit was set at R28.8bn, or 5.1 per cent of GDP, achieved largely through a R1.9bn sale of strategic oil reserves, and a hoped-for R1.5bn increase in revenue collection. But the government balked at a 1 per cent increase in the level of value-added tax

Business confidence is exceptionally buoyant

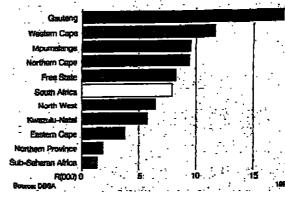
following strong opposition from the unions. Had Mr Lie-benberg been allowed to increase VAT to 15 per cent, the deficit could have been brought down to below 5 per cent, a target that he acknowledged might be more desirable.

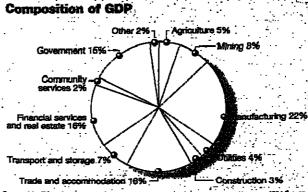
Chris Stals, the governor of the Reserve Bank, has pointed to growing evidence that the ent recovery, which began in the third quarter of 1993, is showing signs of slowing, particularly in the manufacturing

warned that "the budget deficit growth reach a peak of about 4 could balloon in the next and per cent. Mr Liebenberg added inevitable economic downin his budget speech: "As the turn". It urged an annual budinternational growth outlook get deficit reduction of 1.5 per cent of GDP, to be maintained has become less favourable, we are mindful that the budget until it reached 2 per cent, "in deficit reduction should occur line with recent international norms". To achieve this it more rapidly than the 0.5 persuggested a reduction of 4 per centage point per annum originally targeted." But he stuck cent in government spending by his contention that "graduas a percentage of GDP over the next two years, with up to alism" had to be maintained because "a drastic reduction in 150,000 jobs being cut over five the deficit would require ill-

Private sector economists also pointed out that with the government's salary bill amounting to some 40 per cent of its spending there is increas ingly little left for capital expenditure. Mr Liebenberg agreed it was cause for concern that budgeted capital expenditure would decline from 2.7 per cent of GDP to 2.5 per cent in the new financial year. This is in part explained by the slow delivery of some government programmes, particularly housing which was far below target and contributed substantially to nearly R10bn in budget roll-overs.

All of which left Mr Liebendangerously high figure, and it berg with little scope for proNominal GDP per capita





viding relief for the hardpressed tax payer, or offering investment incentives to the private sector. By raising the threshold at which the top

marginal tax rate of 45 per cent takes effect, he was able to provide some benefit to lower and middle income groups, but the introduction of a 17 per cent

tax on the monthly gross interest and net rental income of pension, provident and retirement annuity funds, will claw some of that back and will do nothing to encourage the urgently needed increase in overall national savings. Mr Liebenberg's present for investors came with a 50 per cent reduction in the secondary taxon companies, essentially a levy on dividends, to 12.5 per cent, and a halving of the tax and stamp duty on share dealings to 0.5 per cent. The total cost to the exchequer was a modest R350m.

There was also little scope in the overall spending increase of 10.4 per cent for individual ministries, with defence suffering most with another 5 per cent reduction, and education coming off best with its allocation increased from R4.3bn to

If, as Mr Liebenberg pledged, the main government focus this year will be on implemen tation and delivery, the impact of its policies should be more visible among the poorest sections of society. "They have been waiting patiently for results and we owe them that", he said. But the government's ability to continue delivering will be decided by its response to the challenges outlined by the SA Foundation, especially if the growth rate slows in the second half of the year.

Industry: by Mark Ashurst

Shock therapy to lure investors

The country may be looking good but attractive figures are no guarantee of good health

For an economy that contributes a mere 1.5 per cent of the world's goods and services and depends on an ailing gold industry for the largest slice of its foreign exchange earnings, South Africa looks pretty good from the outside. Excluding gold and agriculture. GDP growth was more than 5.5 per cent last year. while inflation fell.

"That is what investors look for. We are slowly but surely putting investment back into the system," says Cees Bruggemans, group economist at First National Bank, But attractive figures are no guar-

At least 160 companies which disinvested during the apartheid era have returned to take a second look, but few have committed themselves to any long-term investment. Less than R5bn of foreign capital was sunk in fixed investments last year,

topped R22bn. More than 80 per cent of this capital was absorbed by the equity and bond markets, where its fickleness was graphically illustrated during last month's devaluation of the rand. An estimated R7bn left the country in a single

although foreign inflows

In contrast to the trickle of investment from foreign companies, domestic fixed investment has soared. In 1995, it totalled R55bn, a year-on-year rise of about 10 per cent.

In the crucial manufacturing sector, new investment by private companies increased 21 per cent to R15.6bn on the strength of the economic boom, sustained growth and a About one third of capital expenditure in 1995 was absorbed by replacement infra-

The South Africa Foundation, which represents the 50 largest businesses, estimates private sector saving is about 18 per cent of GDP, a level that compares unfavourably with the 35 per cent average in the tiger economies of southeast Asia.

Corporate tax rates are also higher than in the emerging markets of south-east Asia and the former eastern bloc, despite a 50 per cent drop in the secondary tax on company

structure rather than by new

cent in the March 13 budget.

considered and disruptive cur-

One result of this gradualism

is a further increase in the cost

of servicing government debt,

per cent of total revenue in the

financial year beginning on

April 1, compared with 18.5 per

cent the previous year. As Mr

Liebenberg pointed out, the

main effect is to "crowd out

other expenditure items and to

increase the lack of fiscal man-

oeuvrability". Total govern-

ment debt is projected at

R311.6bn, or 55.6 per cent of

Africa Foundation, this is a

According to the South

GDP.

tailment of public services".

"Abolishing STC would place South Africa on a par with countries such as Argentina, Colombia, Mexico, Peru, Sweden and Switzerland," comments Leslie Boyd, chairman of Amic, the industrial arm of Anglo American. "But it would still leave us at a disadvantage, at times up to 50 per cent, compared with comtries that compete directly for western capital."

Drastic policy changes are nder way to promote international competitiveness. The principles of self-sufficiency and demand side incentives which characterised policy in the past have been scrapped in favour of what might aptly be described as industrial shock High import tariffs are being

phased down to levels speci-

fied in the General Agreement on Tariffs and Trade. The remnants of the General Export Incentive Scheme of cash rewards to exporters was scrapped this month, although there is little clarity on an alternative system of supply side incentives.

A competition policy to address the role of conglomerates in the domestic economy will be unveiled later this year, in the wake of complaints by Trevor Manuel. minister of trade and industry. that some of the largest holding companies have abused their dominant positions. The national priority is job

creation. Paul Jourdan, special adviser to Mr Manuel, notes that South Africa's "capital-intensive raw material producers that are in the first quarof international competitiveness. Employment lies in downstream, high value-added industries which exploit our resource and energy advantages". This cate-

gorisation of industry into sectoral clusters, each comprising "upstream" and "downstream" products, underpins the government's industrial

The 13 clusters targeted by Mr Manuel can be further classified into three types: those which could not withstand international competition. such as textiles or motor vehicle manufacturing, and therefore required "fire-fighting" reforms; those with undeveloped downstream potential, such as petrochemi-cals or processed metals; and capital goods, notably industrial equipment developed in the mining industry, which Mr Jourdan describes as "more important than the resources

themselves". The most visible reforms to date have been in the capital intensive liquid fuels and motor vehicle industries. Sasol, which manufactures synthetic fuels from coal, will lose R3.4bn by 2000 as the gov-

ernment phases out its annual RI.1bn subsidy and lifts restrictions that prevent oilimporting companies from buying crude stock on international markets.

As a strategic energy reserve developed in the heyday of apartheid, analysts estimate Sasol has absorbed R50bn in government capital. Consequently, it supplies the poly-

Policy changes are under way to promote competitiveness

mers used to manufacture value-added plastics, a by-product of its unique manufacturing process, at very low cost. In partnership with Anglo American subsidiary AECI, Sasol plans to exploit this competitive advantage by shifting its business to the labour-inten-

Motor vehicle manufacturers, previously protected per cent on imported vehicles. have also been shaken by the Motor Industry Development Plan introduced in September. With only 43 per cent of the parts used in a locallyassembled vehicle manufactured in South Africa, the plan allows South Africa's seven domestic car manufacturers to waive duty on imported components to the exact value of their exported goods.

Import duties will also be reduced to the Gatt level of 40 per cent by 2002. The realisation that local plants will not survive these changes without longer production runs and higher exports has prompted R2.5bn in foreign investment from BMW, Toyota and Nissan. Samcor, a joint venture between Amic and the Ford Corporation, will become the world's sole supplier of

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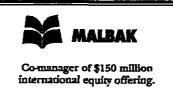
£6 billion reconstruction.

£1.6 billion recommended cash offer to Rothmans minorities.

> Richemont advised by Hambros Bank Limited



£150 million loan stock issue. £100 million Eurosterling bond issue.



Provision of bridging and other acquisition funding. Hambros Bank Limited

acted as co-manager and lende



CABLE & WIRELESS

Introduction to the South African

Cable & Wireless advised by

Investment into Brown & Jackson.

\$64 million international equity

offering.

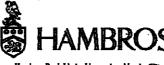
cellular telephone market.

£4.5 billion merger of Rembrandt Tobacco with Rothmans International Hambros Bank Limited acted a

national adviser to Rembrandt Group

Hambros has recently opened an office in South Africa, a further step in Hambros' long-standing commitment to and involvement with the country. Known as Hambros South Africa, the office provides corporate finance, project finance, development capital, bonds, treasury, derivatives and general banking services to South African and international clients.

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Privatisation: by Roger Matthews

Sell-off moves start

The process outlined for privatising Telkom could pave the way for similar exercises

YMARCH 28 1996

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d half of the year.

The government has decided that private capital must play a key role in developing the public sector, and that some state enterprises will have to be privatised.

What remains to be seen is whether it can persuade its sceptical trade union allies, or, failing that, if it has the political determination to press ahead in the face of strong opposition.

The overall process, described officially as the restructuring of state assets. had been making only modest progress until early December when Thabo Mbeki, the deputy president, announced that Telkom, the state telecommunications company, and South African Airways, would both seek minority equity partners. He also revealed that two small regional airlines, and Autonet, The state road haulage com-

pany, would be sold off. The government also listed public companies according to the degree of public policy that was involved as a further step in the comprehensive review of

the state sector being undertaken by six task teams The Congress of South African Trade Unions (Cosatu) was

outraged, claimed it had not been properly consulted, threatened a one-day national stoppage, and succeeded in winning a moratorium on further action while a new set of guidelines was negotiated with

a cabinet committee. It also won a R10m grant from the government to appoint its own specialist advisers. The outcome was a government-union agreement to examine each case on its

The first of these is now ripe for a decision. Pallo Jordan, the minister of posts and tele-

A 20 per cent shareholding in Telkom has been proposed

communications, wants soon to begin the process of choosing from several international consortia an equity partner for Telkom which is expec ted to be offered an initial 20 per cent shareholding.

A white paper, recently issued by the minister, spells out in detail a six-year process which allows Telkom a period of exclusivity after which a registrar, yet to be appointed, would oversee a progressive liberalisation The timetable would be set

to allow potential competitors to plan their entry to the market and their investment requirements.

The aim is to provide a universal service, towards which the immediate goal is an additional im lines in five years, while securing access to the technology which will allow South Africa to keep pace with world developments. The cost of installing 1m new lines alone is estimated at R6bn. The white paper warned: "The new market structure is largely contingent on the assumption that Telkom will be able to access sufficient capital. If it cannot, because of non-resolution of the ownership question. the scenario will be seriously compromised and will have to be reformulated." In other words, if Telkom cannot secure a large injection of private sector capital, it cannot meet the

So clear-cut is the Telkom case that failure to implement the policy outlined in the white paper would represent a severe etback for the entire state sector reform process. But if suc-cessfully implemented it could pave the way for a series of similar exercises.

demands of government, or the

These could simultaneously serve the government's aim of encouraging the development of black owned businesses, provide a new avenue for foreign investment, and generate funds urgently needed to reduce the state's debt-servic-

> Roy Andersen, president of the exchange, puts it starkly: "our biggest competition is in London." Shares in 80 of the 610 South African companies listed on the JSE are already traded in London But the competitive threat

The exchange's

members had to

accept that the

case for change

was overpowering

Like the rest of the South

African economy, the Johan-

nesburg Stock Exchange is

fast opening up to the world.

London's "Big Bang" is in full

swing. Traditional "open out-

cry" floor trading is disappear-

ing in favour of electronic

screen-based dealing. Fixed

commissions are being abol-

ished. For the first time, cor-

For many brokers on the

exchange, previously a

change has been traumatic.

Opening the exchange means

they will face far greater com-

petition. It is also likely to

mean a sharp drop in commis-

sions. Once they are fully

negotiable, brokers estimate,

institutional commissions

face up to the fact that the

commercial case for change

was overpowering. Once

exchange controls are lifted,

domestic investors will be free

to buy South African shares in

exchanges overseas, if the JSE

had chosen to keep its commis-

sions high, business would

have drained elsewhere.

Despite all this, the

could easily drop by a third.

admitted.

Johannesburg's answer to

could just as easily have been closer to home. Frustrated at

South Africa's banks openly threatened at one point to set up their own rival exchange.

Johannesburg Stock Exchange by John Kingman

Whether or not this threat was serious - some doubt it -the banks certainly succeeded in calling the brokers' bluff. Their threat is seen as having made reform unavoidable.

There were, though, powerful political considerations. The exchange was not only a closed club, but a conspicuously white one. Refusing to admit outsiders would have left it conspictiously exposed ip the new South Africa.

More mundane forces than this were also at work when porate members are being the exchange's members voted overwhelmingly for reform last year. Most obviously. many member firms had a close-knit club, this process of direct financial interest in supporting change. Opening the exchange to

corporate members has allowed the biggest firms to sell all or part of their hold-ings to large international investment banks - at handsome prices. Large stakes in the biggest firms - Smith Borkum Hare, Simpson McKie.

exchange's members had to Fleming Martin and Ivor Jones are now held by interna tional banks: Merrill Lynch, HSBC James Capel, Flemings and Deutsche Morgan Grenfell respectively. For those who owned the old firms, the prospect of lavish offers from foreign buvers must have sweetened the pill of reform.

The international banks, by contrast, have bought into businesses whose profits are threatened from three sides. Now that others are allowed into the market, the total fee income cake will have to be divided into smaller pieces. On top of that, competition will inevitably drive commissions down, reducing the overall

open to the world

Just as important, though, will be the impact of deregulation on brokers' biggest cost: their staff. New entrants to the market need good people, and such individuals are suddenly at a premium. There is a particular Shortage of high-onality research: as a result, the chief executive of one large firm estimates, salary levels for top-rated local analysts

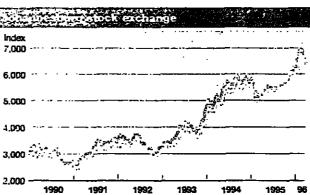
the reform process started.

have doubled or tripled since

Moreover the new freedom for brokers to trade on their

everything. The reform package will not. on its own, sort out the exchange's most fundamental problem: its illiquidity. Although the JSE is the world's 12th largest stock exchange by market capitalisation, only 10 per cent of the listed shares are traded. For investors, this can be a

serious problem. There are. though, some encouraging signs. Ten per cent is at least ahead of last year's figure of 6 per cent. Moreover one aspect of the reforms - allowing bro-



own account, as well as their kers to trade on their own clients', means taking much bigger risks than brokers have tended to accept in the past. As one broker says, "the problem is that we shall be forced into proprietary trading to sustain our profit margins". For those who get it wrong, the scope for losing large sums

The obvious beneficiaries of all these changes will be investors, both foreign and domestic. Competition for their business will be intense; in theory at least, the quality of service should be driven up as prices are driven down,

is considerable.

account - should help a little. In addition, this month's budget included a measure which should be a significant boost to liquidity: the halving of South Africa's tax on share

dealings from 1 per cent to 0.5 per cent. But solving the illiquidity problem is likely to take more than this: its roots lie in the high proportion of shares held. and rarely traded, by a few big puts it, "South African compa-

nies have tended to invest in

everything here that moves".

A little under 80 per cent of

MERRILL LYNCH IS BULLISH

controlled by just five groups. Many in the market have high hopes that, as exchange controls are lifted, these companies will have a strong incentive to liquidate some of their local holdings in order to finance investment abroad. South Africa's big insurers, in particular, have so far had no choice but to keep most of their funds in the country: if only to spread their risks, they

once they are free to do so. The risk is that, as this process unravels, share prices in the market could also suffer. Valuations are already fairly strong: share prices in the market are 15 times this year's expected earnings, although this does not look out of line against the prospects for earnings growth, which are also high by international stan-

are likely to shift funds abroad

Worries over the unravelling of the "bothouse effect" created by exchange controls means some foreign investors will inevitably remain wary of South African shares until exchange controls disappear and the fallout, if any, can be quantified. But many others have been tempted aiready: foreign investors were net buyers of R4.8bn (\$1.22bn) worth of South African shares

South Africa's inclusion in a number of emerging markets indices is part of the reason. Others are attracted by the country's relatively buoyant economic growth. The end of apartheid, and the arrival of democracy, has also removed a substantial obstacle for many

In its modest way, the stock exchange's own process of root-and-branch upheaval and reform is an apt response.

PROFILE Shell South Africa

This company stayed

Shell South Africa, a wholly-owned subsidiary of Royal Dutch Shell, has maintained a constant presence since 1912 and is now its second biggest oil company with turnover last year of R4.5bn.

The legacy of oil sanctions imposed by the United Nations during the apartheid era is an oll industry that counts seven domestic oil companies but has known no competition.

Each company is bound by aw to purchase crude stock in proportion to its market share from Sasol, a synthetic inels producer which manufactures crude from

All other crude stocks are Imported and retail pump prices are set by the Central Energy Fund (CEF), which manages the country's Koosum Kalyan, general nanager of Shell SA, says it is a highly efficient environment. The Durban

refinery which Shell co-owns

with British petroleum is one of the most capital-intensive and technologically advanced refineries in the world". Profit margins, fixed by the CEF at a flat level for all companies on the basis of a nominal import price, are

The oil industry in South Africa has known no competition

The 1993 Oil Petroleum Act lifted the veil of secrecy shrouding the industry and laid the foundations of a more competitive market. Oil companies can now bid openly for crude oil imports

adjustments to the pump price, and more transparency. We welcome further deregulation and we believe there will be new entrants to

on the international market.

ahead," says Miss Kalyan. Shell is increasing capacity

at its Durban plant to meet the growing demand for liquid fuels, a market which is growing by 5 per cent a year. Meanwhile, the industry growth rate was 10 per cent last year, reflecting growing confidence in the deregulation process which is widely expected to result in the phasing-out of price controls by 2000, With a South African market share of 18.5 per cent, Shell's net income last year was R230m after tax, about 1 per cent of Royal Dutch Shell's total

Miss Kalyan says Shell South Africa is "vulnerable" to the controversy over the role of its parent company in Nigeria, although it does not import any crude stocks from nd Africa. She savs there has been no drop in local sales.

earnings.

Mark Ashurst

Exchange controls: by Roger Matthews

Not whether, but when

The government has opted to lift controls gradually rather than in a single stroke

"In order to improve the

investment climate, the mone-

tary authorities are reviewing

on an on-going basis, the timing and the pace of lifting existing exchange controls. For us, it is not a matter of whether, but of when these antrols will be phased out." President Nelson Mandela's speech to parliament in February remains the most authoritative statement of government policy on the issue of exchange controls, and one that does not appear to have been dented by

the rand later that month. Chris Stals, the governor of the Reserve Bank, and Chris benberg, the finance minister, will jointly advise the government on the pace at which exchange controls should be dismantled.

the sudden dip in the value of

While they remain in office international and local speculation about an imminent "big bang" announcement will be

They have repeatedly made clear their belief that investorfriendly countries do not have

exchange controls, but the risks for South Africa in abolishing them at a single stroke are too great for the government to contemplate.

Instead, they intend to pursue the gradualist approach already charted. Just over a year ago the financial rand, which protected the economy against the sudden outflow of foreign funds, was smoothly

The Reserve Bank has since largely withdrawn from providforward cover for exchange

After the Mexican experience care is needed

dealings, and introduced the concept of "asset swaps" whereby local fund managers can exchange assets with foreign counterparts seeking to

invest in South Africa. Mr Stals said recently that applications for more than R10bn in asset swaps had been received.

The next step, forecast by Mr Stals during a hearing of the parliamentary finance committee, will be to allow fund managers to invest up to 3 per cent of new receipts overseas. At

Exchange rates Year on year % change

the same time the Reserve Bank has also signalled its willingness to be more sympathetic to companies seeking permission to invest overseas provided the applications meet

established criteria. Greater flexibility is particularly being shown to companies wanting to invest in South Africa's immediate neighbours.

The pace at which further relaxation takes place will be dictated by both political and economic considerations. Continued political stability is an obvious prerequisite, with the markets having shown their anxiety over ill-founded rumours about Mr Mandela's

health. It is also important that there should be no further deterioration in the political situation in the province of KwaZulu-Natal.

Mr Stals will also be watching the levels of reserves closely, and the continuing strength and composition of foreign capital inflows. These inflows topped R20bn last year and there was an encouraging move towards longer-term fixed investment.

But Mr Stals has warned that it is increasingly difficult to define what is long term because of the pace at which the intentions of investors can

"After the Mexican experience we have to be very careful in making assessments about the nature of capital inflows," he said.

Having risen by more than R8bn last year, gold and foreign currency reserves dipped in February for the second successive month to stand at R14.7bp, which represents about seven weeks' imports

Mr Stals may wish to see how that trend develops before he announces the next move in a process that seems unlikely to be completed within the

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The test is yet to come

New industrial laws aim to build on the remarkable improvement in labour relations

It is 7.30 in the morning, in the bustling hotel dining room of the Johannesburg Holiday Inn. Sam Shilowa, general secretary of the Congress of South African Trade Unions, is just sitting down to a working breakfast with top government officials from the ministry of trade and industry.

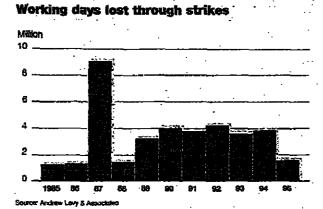
The subject for discussion is export incentives for South African industry. Mr Shilowa and his fellow Cosatu officials have strong ideas on reforms they want to see in the existing

"We have a pretty indifferent export performance in manufacturing," says Ebrahim Patel, the youthful leader of the South African Clothing and Textile Workers' Union, and a leading Cosatu negotiator. "We want export incentives to be more targeted on improving competitiveness.

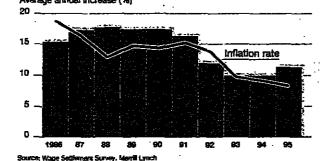
The trouble with the present export incentives is that they are little more than a straight subsidy. When they are removed, exporters will find they are still uncompetitive. We need incentives to promote restructuring, new investment, and training."

The working breakfast was a graphic illustration of the close relationship between organised labour and the government in South Africa, a reflection of the formal alliance between the African National Congress. Cosatu, and the South African Communist Party. It also underlined the apparent pragmatism of the union movement, in spite of - or perhaps because of - a baptism in the fire of fierce opposition to the racial laws of apartheid South Africa over the previous two

Earlier in the week, the same union officials had been locked in negotiations with Alec Erwin, the deputy finance minister (himself a former top official in Cosatu), on final details of the government's budget. The trade unions successfully blocked any increase in indirect taxation, in favour of a tax



Wage settlements



According to the latest

annual report of the SA

Reserve Bank, the rate of

increase of nominal wages per

worker has slowed only very

gradually over the past six years: from an annual increase

of 18.4 per cent in 1989, to 15.2

per cent in 1992, 10.5 per cent

in 1993 and up again to 11.9 per

Real wages have been rising

faster than real output per

worker, leading to a strong

increase in unit wage costs.

but may also have an adverse

impact on rates of return on

invested capital," the central

bank says. "The decline in the

inducement to invest will inev-

itably undermine the long-term

growth potential of the

national economy, and of employment growth."

Yet, given the dramatic

nature of the political change

in South Africa, the absence of

a wage explosion is perhaps

more remarkable than the fact

that there has been a modest

rise in real wages. Moreover,

government, business and the

This development is not only harmful for economic growth,

cent in 1994.

The relationship between the ANC-led government and the most important trade union federation in the country has been a critical element in the stability and direction of the regime in its first two years. It has undoubtedly contributed to a remarkable improvement in the climate of industrial relations over the past two years. Against most predictions, the number of working days lost in strikes dropped from 3.9m in 1994 to just 1.6m in 1995, which

was the lowest level since 1988. On the other hand, the close relationship between the trade unions and the government has stoked concern within the business community at the threat to corporate competitiveness of costly political concessions to their workers.

The business lobby is worried at the rise in real wage costs, and at the proliferation of labour protection measures pending in new legislation. Both pressures, businessmen fear will discourage foreign investors and hamper indigenous industry from competing

forging an important organisation for debating the vast array of new legislation needed to replace the apartheid state, in the shape of Nedlac, the National Economic Development and Labour Council. That was the forum which

last year produced a new Labour Relations Act, due to come into full force from May 1, 1996, providing far-reaching protection for workers and trade unionists. It includes measures for the protection of strikers, disclosure of information, co-determination (through "workplace forums"), and promotion of centralised bargaining, all of which go beyond the rights even of workers in Scandinavia.

At the same time, however, there are signs of strain within the government-union relationwhich suggest that it may well become less harmonious after the initial euphoria of majority rule has worn off.

The negotiating process for the Labour Relations Act saw bitter accusations from the unions of government duplicity and a mass protest at the failure of both business and government to concede to union demands. Labour was calling for compulsory centralised bargaining, and the right to strike against unfair dismissals, as well as a ban on scab labour. Yet, on most of those scores, the government sided with the employers. There has also been a signifi-

cant shift in the focus of labour disputes, away from the private to the public sector, more than 70 per cent of the working days lost in 1995 were in the public sector. As the question of possible privatisation comes on to the government agenda under the guise of "restructuring" - that trend is likely to be accentuated.

The next big item on the labour agenda is a proposed new statute on employment standards. Already it is clear it will stop short of setting compulsory minimum wages throughout South African industry, for fear of choking off job creation. It will seek to reconcile labour market flexibility with protection at the workplace. Like so much else in the new South Africa, it will be a very tough balancing act to

The bond market: by John Kingman

Painful jolt ends bull run

trade unions have succeeded in February's sharp drop in the value of the rand brought an idyllic period to a close

To investors watching the Johannesburg Stock Exchange pushing itself into a new era. the bond market must seem another world.

Most of the innovations under way at the stock exchange have long been facts than half of total bond trading is already screen-based. Corpo rate traders - principally banks - have a substantial presence, and market-making is well-established.

Most important of all, the bond market has much less of a liquidity problem. Trading volume in the largest issue, a long bond known as the R150. averages nearly 20 per cent of the total in issue.

The market is, however, heavily skewed towards government bonds - known, as in the UK, as gilts. The bulk of the rest are issued by "parastatals" such as Eskom, Transnet

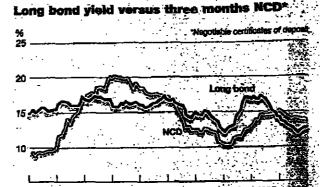
So far, private sector corpo rate bonds have failed to catch on: only one company, SA Breweries, has yet made an issue of any size, and even that is rather Illiquid.

Although foreigners remain relatively modest participants in the market, accounting for only 8 per cent of trades since the beginning of the year, foreign buying has - until quite recently at least - been growing strongly.

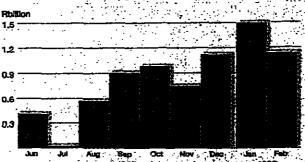
Conditions for such an inflow could hardly have been more favourable. Early last year, as it became clear that the government's attempts to bring inflation under control were proving conspicuously successful, long bond yields were still hovering around 16.5 per cent. Against the backdrop of remarkable stability in the value of the rand, real yields on long bonds were the highest they had been for years, and were even beating yields in the equity market.

The result was a sustained ball run, bringing long bond vields down below 13.5 per cent. With the rand at the same time going through a period of real appreciation, foreign investors reaped handsome returns.

This idyllic set of circumstances was brought to a close the dollar: the currency lost







more than 6 per cent of its value in less than a day. Just to make it worse, turbulence in currency markets coincided with a marked shift

in sentiment in world bond South African long bond yields quickly went into reverse, climbing steeply and

ending up close to 15 per cent. Nor were jitters in currency and world bond markets the only factors at work. Fears of a tax on pension fund holdings, as recommended by the Katz commission, were also causing a stir in the market - as it turned out, justifiably so. The new tax - on pension funds' interest and rental income was duly introduced, albeit at a rate lower than many feared,

Altogether, the episode has been a painful jolt to the markets. Investors were reminded all too clearly that yields can go down as well as up. But despite it all, many economists are confident that yields need to start falling again.

in this month's budget.

Their analysis is rooted in a favourable view of the outlook for inflation. Headline inflation fell to 6.4 per cent last September and appears to have stabilised since then. Inflation is widely expected to hover figure by the standards of South Africa's high-in-

flation past.

This confidence in the future partly reflects widespread faith in the reserve bank and its governor. Dr Chris Stals. By keeping short-term interest rates high, Dr Stals has exerted a tight squeeze on monetary pressures in the economy. He shows every sign of continuing

But there are more fundamental reasons for optimism over the medium-term inflation outlook. As South Africa's economy opens up, competition will continue to exert powerful downward pressure on

The government is aggressively dismantling tariffs on foreign imports: this makes it much more difficult for South African companies to charge prices which, in many sectors, are high by international stan-According to one study, by

the Industrial Development Corporation, compliance with the general agreement on tariffs and trade (Gatt) should cut South African inflation by nearly 5 percentage points. Deregulating the domestic. economy should also help: phasing out agricultural control boards, for instance, should cause food prices to fall.

yields of around 7-8 per cent look conspicuously high.

This is particularly true given international markets' growing confidence in the South African government. The most obvious yardstick the spread between 5-year dollar-denominated South African bonds and US Treasuries - has narrowed to around 160 basis points.

Few in the markets would take serious issue with this analysis of economic fundamentals. They might, though, counter that, in the short term at least, economic fundamentals are arguably less powerful movers of bond markets than the balance of supply and demand. In the South African market, there is still a great

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deal of supply.

The reason is the country's persistent budget deficit. Although this was cut a little in this month's budget, it is still projected to be 5.1 per cent of gross domestic product in the next financial year. It is true that the bond market reacted favourably to this figure - but only because investors feared it could have been even worse.

Few investors doubt that the government would like to cut the deficit. But the obstacles to tackling it are all too real. South Africa's social problems make it difficult to avoid letting public spending grow faster than inflation. To an extent, the government can bridge the gap by increasing taxes even faster. But its ability to do so is constrained by its need to avoid discouraging investors.

As a result, the government is still borrowing to finance its current as well as capital expenditure. For bond market investors it

is, though, some consolation that ministers recognise that this is a problem which has to to do so gradually.

The clear downward path for the deficit sketched out in this month's budget was one bit of good news for the markets.

For the government, the incentives to deliver on these promises are real. It is not just a-matter of textbook economics: that the deficit is keeping real interest rates high, and continuing to channel South African savings into bonds, not growth-generating private investment, is all too visible.

Both are damaging for a government which needs to gener-

I Investment banking: by John Kingman

Foreign invasion on the way

A period of profound structural change is in prospect for many large corporations

Of all the problems companies investing in South Africa are likely to face, a shortage of investment banks is not going to be one of them. "It is," as Mark Katzenellenbogen, a director in SBC Warburg's Johannesburg office, remarks, "a classically overbanked mar-

Traditionally, the business has been dominated by a number of strong local companies some tled to the country's big commercial banks, some inde-pendent. But foreign banks are now invading in big numbers.

The most immediate threat comes from international investment banks which have snapped up local banks and more commonly - broking firms. But they are not alone: many others are setting up offices on their own.

It is easy to see what is mak-ing international investment bankers lick their lips: for many of South Africa's large corporations, a period of profound structural change is in

The corporate sector is strong - its market capitalisa-tion is more than twice the economy's gross domestic product. But, as a result of a long period of separation from the rest of the world economy,

it is also deeply inbred. Exchange controls have

given South Africans little choice but to invest their cashflows locally, the result is a deeply complex and interwoven set of shareholding structures. Large chunks of the

economy are ultimately controlled by a few big groups - industrial holding companies such as Anglo American and the Rembrandt Group, as well as life insurance giants such as Old Mutual, Liberty Life and

The hope is that, as exchange controls unwind, a period of frenetic corporate activity will begin to unfold. As companies exploit their new-found freedom to invest abroad, they will need to finance their moves - either through raising fresh capital, or by selling off some of their

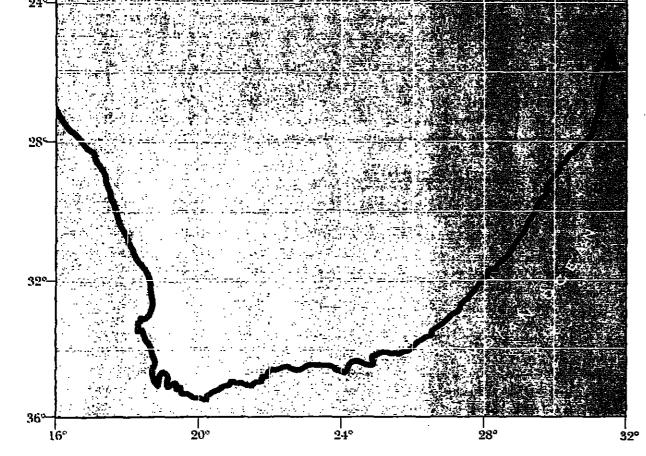
extraneous holdings in South Africa. Either way, investment banks hope to benefit.

Moreover, if the result is that fewer shares are locked up in big, rarely-traded holdings. South Africa's corporate sector could even see some hostile bids - currently a rarity.

On top of all this, there are high hopes that privatisation will, in due course, create a healthy flow of lucrative work.

The problem is that while these prospects may be entic-ing, they are also some way off. "Many of these corporate structures have taken 40 or 50 years to build up; they are not going to be dismantled over says Derek Prout-Jones, a corporate financier at

Continued on page



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■ Black empowerment: by Mark Ashurst Trade agreement stalled Little progress in unbundling

With the revival of the East

African Community of Kenya,

Tanzania and Uganda, Tanza-

nia is a member of three com-

peting groups - SADC, the

Common Market for Eastern

and Southern Africa (Comesa)

The logical way ahead is by

way of a merger between SADC and the four-nation Sacu

i:dl members of the latter are

members of SADC), while split-

ting Comesa with its 20-odd

members into an East African

union, leaving SADC as the

Institutional restructuring of

this kind will take time, not

just because of conflicting loy-

alties and jealousies, but also

because political leaders in the

region are preoccupied with

their own domestic issues and

reluctant to cede any sover-

eignty to a regional grouping.

some, like Zimbabwe's Presi-

dent Mugabe, will seek to

strengthen SADC as a political

rather than an economic

grouping, while South Africa's

regional dominance will grow.

templating investment in the

region will look beyond South

Africa, except for highly

labour-intensive operations

(wages in South Africa are

double or more those in neigh-

bouring states) or if the violent

crime situation escalates to

impossible levels. In the latter

situation, the danger is that

they will not invest in the

region at all.

Few foreign investors con-

While the debate continues.

southern African component.

and the EAC.

Pretoria's "big boy on the block' image has worsened since apartheid's demise

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It is possible, but unlikely, that the 12 members of Southern African Development Community (SADC) will reach agreement on a regional trade protocol in time for its ratification at a summit in August.

Delays in renegotiating the Southern African Customs Union (Sacu) agreement between South Africa. Botswana, Lesotho, Namibia and Botswana, increasingly acrimonious trade relations between Pretoria and Zimbabwe and, to a far lesser extent, Zambia, and the sheer one-sidedness of all economic relationships in the region point to enormous difficulties in securing a regional trade deal.

Politicians being what they are, it may be possible to stitch together a form of words - a statement of intent - but the timetable for tariff reductions and harmonisation will be a lengthy one stretching into the next century while, if history is any guide, implementation will be both erratic and hesi-

fronically, despite the ANC's insistence on "equitable" development in the region which is simply impossible given South African dominance - Pretoria's "big boy on the block" image has worsened

since the demise of apartheid. The mood of at least some of Pretoria's 11 SADC partners (Angola, Botswana, Lesotho, Malawi, Mauritius, Mozambique, Namibia, Swaziland, Tanzania, Zambia and Zimbabwe) was captured by Botswana's vice-president and finance minister, Festus Mogae at February's SADC meeting in Midrand, when he said: "We don't feel bullied; we feel ignored." South African ministers stayed away from the final session of a meeting characterised by sharp criticism of Pretoria's

trade policies. Industrialists in Zimbabwe and Zambia complain that protective import tariffs are keeping them out of the South African market, while their markets are being plundered by South African manufactur-Export Incentive Scheme (Geis), due to be phased out by the end of 1997, to dump their

products at prices below production costs. Zimbabwe's trade numbers tell the story; between 1989 and 1994, Pretoria's share of Zimbabwe's total import bill rose from 20 per cent to 33 per cent while the trade gap between the two countries widened from \$185m to more than \$480m. Preliminary figures show the trade imbalance worsening further last year.

The situation has been exacerbated by the failure of Pretoria and Harare to negotiate a new bilateral trade agreement covering clothing and textile imports with its main (non-Sacu) trading partner in

Africa, Zimbabwe. Last month, a South African academic, Professor Gavin Maasdorp, of Natal University. pointed out that, because South Africa is classified as a "developed economy" by the World Trade Organisation, Pre-

Few potential investors will look beyond South Africa

toria would have to offer the same preferential entry terms to all developing countries, so that Zimbabwean exporters would not have any special advantage

Not only did his assessment create consternation among the Zimhahwean industrialists. but they fuelled demands for increased tariffs and effective anti-dumping duties against imports from South Africa.

A revised Zimbabwe tariff, with lower duties on raw materials but higher tariffs for finished goods, is due to be announced soon. Fears of deindustrialisation loom large in some of South Africa's neighbours.

The penetration of South African retail chains - Shoprite Checkers in Zambia, Pick 'n Pay, Discom, Clicks and Makro in Zimbabwe - is worrying local manufacturers and retailers alike.

The former fear that the South African supermarket chains will buy in bulk and import products into Zambia and Zimbabwe rather than tapping local suppliers. South African market pene

tration of the region via investment is growing. It is taking many different forms - retail and hotel chains, mining (Anglo American's projected South Africa's neighbours development of the Konkola are threatening to divert traffic Deep copper mine in Zambia), away from the South African manufacturing and banking ports and make greater use of the most recent being the Nacala, Beira and Maputo in Standard Bank of South Mozambique. Bedevilling all Africa's purchase of an plans for economic integration increased stake in Banco Stanis the existence of overlapping dard Totta de Mocambique). and competitive regional organisations.

Excluding South Africa, intra-regional trade in Southern Africa accounts for less than 5 per cent of total business, which means that there is considerable potential to expand links. Unfortunately, South African dominance and the yawning gap between the level of development in South Africa and most other SADC states is bound to hinder the

process of closer regional ties. There is much loose talk about monetary harmonisation and the free movement of labour and skills, but a recent South African television report of an illegal visa maket in Zimbabwe, claimed that as many as 300 000 Zimbabweans would seek to enter South Africa this year alone in search of work. South Africa with some

400,000 job-seekers entering its labour market each year, needs 300,000 Zimbabweans, not to mention countless others from other African states, like the proverbial hole in the head. The most promising field for regional co-operation at this stage is not trade but sectoral agreements covering transport, energy, tourism and possibly cross-horder investment.

While regional power developments - the export of electricity from South Africa to Zimbabwe, the rehabilitation of the Cahora-Bassa to South Africa power line, and the possible development of the Pande gas project in Mozambique which would pipe gas to South Africa - have been positive, transport co-operation has run up against a snag in the form of the visible deterioration of the South African customs ser-

Here again Pretoria is blamed. Because of corruption within its own customs department. South Africa imposed a 125 per cent duty surcharge on traffic transiting the country en route to Malawi, Zambia and Zimbabwe.

Announced late last year. the surcharge, which was to have covered all transit traffic, was postponed and subsemainly sensitive freight (clothing, drink and tobacco, electronic goods, etc).

Southern Africa's economic performance Market stze Population **GDP 1994** 1994 per head 1985-1994 1994 (0000) (US\$m) % pa % of GDP 10,674 6.000 4,035 1,443 2,800 6.6 0.5 1,400 1,560 1,996 700 140 10,843 3,510 1,330 1,104 16,614 3,180 n.a. 3,050 1,050 1,500 906 2,030 1,160 3.4 -1.3 n.a. 2,100 1.1 -1.3 9,198 370 Zambia 23 Total 32,660 South Africa 3.000 23

Foreign invasion on the way

Continued from page 4

*Of which South Africa = 79 per cent

Rand Merchant Bank. Many bankers must also have been disappointed that this month's budget envisaged no privatisation proceeds at

In the meantime, with pickings still rather lean, competition has become intense. No doubt as a result, many international banks have chosen only to establish a modest foothold in the market. Morgan Stanley, for instance, has an office with only four staff in Johannesburg: the same com-

pany employs 120 in India. So far, the domestic and international banks are tending to focus on different parts of the market. Although several of the local banks now have offices overseas, most expect to continue to concentrate on the domestic market. When it comes to big international issues, we are by and large content to play second fiddle." comments Jacko Maree, managing director of Standard Corporate and Mer-

chant Bank. By contrast with the big brokers, few local banks have so far forged formal alliances with international firms.

Similarly, many international banks are - for the time being at least - content to leave purely domestic work to the local houses. They have good reason to do so: fee levels for domestic work in South Africa have traditionally been

low by international standards. But this live-and-let-live approach may not last. At least one group - the big brokers which have tied up with international companies - is

already planning to step up its competition with the local merchant banks for domestic corporate finance work. As Roy Andersen, president of the stock exchange, puts it, the international banks "have not just been buying brokers: more importantly, they have also been buying a research capability and corporate client

Many in the big broking houses are certainly hoping that the local banks have shot themselves in the foot: by pressing for the stock exchange to be opened up, the banks have achieved their aim

of getting into broking. But the same reforms have allowed the brokers greatly to strengthen their corporate finance arms.

In theory at least, the brokers' new international links should give them a competitive edge. A South African company wanting to sell a subsidiary might well, for instance, want more access to international buyers and markets than a purely local merchant

bank is able to offer. On the other hand, the local banks argue that, by remaining independent, they have the freedom to forge international links on a deal-by-deal basis, without being tied to the particular strengths and weaknesses of a single international

"Do we tie up with just one player, and accommodate their deficiencies? That's the dilemma," argues Martin Keyser, another Rand Merchant

Bank corporate financier. Moreover, the local banks have another reason to feel relaxed about their new competitors: they have other strengths to fall back on. Traditional corporate finance work, though probably the most high-profile part of their activities, is not by any means the biggest source of their prof-

Source: World Bank Atlac and Economist Intelligence Unit

For instance invested, one of the big local merchant banks, derives 13 per cent of its profits from securities trading and 42 per cent from private banking

and asset management. Only 30 per cent comes from corporate banking, of which traditional bank lending forms

a substantial part. On the other hand competition is unlikely to restrict itself to corporate finance work. In asset management, for instance, purely domestic houses are likely to be at a competitive disadvantage where South African customers want to put their investments into an internationally

diversified portfolio. In other areas, it may not be so easy for newcomers to knock incumbents off their perch. Standard Corporate and Merchant Bank, for instance, cites its strong position in foreign exchange - it believes it has 35 per cent of the rand-dol-

lar market. The bank argues that this gives it a unique advantage in selling derivatives such as hedging products.

The truth is that the competitive map is shifting fast, and no-one yet knows how it is going to shake out. "It will be a long time before it all settles down," says SCMB's Mr Jacko Maree. In the meantime, as the banks lockey for position, it is their customers who are likely to benefit.

The legacy of exchange controls, is a network of

"It has been a painful realisation that not everybody who wants to do business with you has your interests at heart," comments Vusi Khanyile, executive chairman of Thebe investments.

among companies

cross-holdings

The portfolio of Thebe, the largest of the black-controlled holding companies not yet listed on the Johannesburg Stock Exchange, ranges from health care to merchant banking and from car hire to information technology. It is a mark of the changing attitudes to emerging black business that analysts are now more likely to speculate on the group's asset value, which has never been disclosed, than on the allegations of political patronage which led to the resignation from its board of Nelson Mandela and Tokyo Sexwale. now premier of Gauteng province, in the run-up to the April

1994 election "We concentrate on sectors where there are the greatest racial disparities, where we can improve the quality of life of our people," says Mr Khanyile. Since starting life in July 1992 with seed capital of R100 000, it has acquired assets widely estimated at about R250m, most of them funded by borrowing. The group also controls an airline, an hotel group and a cinema chain.

"Thebe started with political money, and is now the most business-like and entrepreneurial of all the black groups," observes one analyst. According to Michael Spicer, alternate

Corporation: "From a market viewpoint, every single area of debate on black economic empowerment has evolved in a satisfactory way. So one has less crude ideology, fewer fanciful abstract debates, much more pragmatic and practical

outcomes. Consequently, the process of unbundling white-owned conglomerates to broaden the spread of economic power in post-apartheid South Africa has been slow. "For people who own companies, the desire for control is a driving force. I don't know why this is taking so long," says Mr Khanyile, His sentiment echoes President Nelson Mandela, who warned in his opening address to parliament last month that: "We cannot build or heal if we continue with business as usual."

Scarcity of funds

There are 12 black-owned companies listed on the Johannesburg Stock Exchange with a combined value of R7bn. slightly less than 0.6 per cent of the market's total R1.200bn capitalisation. According to Jonty Sandier, chief executive of New Africa Investments, largest of the black-owned conglomerates, this reflects the scarcity of funds. "It is very difficult for black business to raise capital. he says.

There are also structural deficiencies in South Africa's corporate sector. The legacy of exchange controls, designed to prevent capital outflows, is a labyrinthine network of crossholdings among companies forced to invest profits at

More than 70 per cent of the JSE by market capitalisation is controlled by four corpora-

director at Anglo American tions: Anglo American, San- black businessman. At the core lam, the insurance group, Rembrandt, the tobacco and luxury goods group, and SA Mutual. the insurance and financial services group. Two of these. Anglo and Rembrandt, are controlled by their founding families, the Oppenheimers and the

Black investors confronted by poor liquidity and a high price to earnings ratio on the best industrial stocks have depended on white conglomerates to divest strategic holdings. Attempts to reduce the cost of borrowing and the imperatives of black empowerment have also brought a new lease of life to pyramid structures, one of the most controversial features of white-owned corporations.

For example, New Africa Investments, owners of the Metropolitan Life insurer unbundled by Sanlam in 1994. counts among its shareholders at least 20,000 individuals and trade unions representing more than 500,000 people. But control lies with its holding company. Corporate Africa. chaired by Nthato Motlana, formerly Nelson Mandela's physician, and prominent black business leaders. New pyramids of more than one tier are forbidden.

Similarly, Real Africa Holdings, the second biggest blackowned listing, controls African Life insurers through a weighted 47 per cent shareholding, but is itself controlled by parent Real Africa Investments. Its founder and chairman, Don Ncube, gained his first exposure to pyramid structures during a 20-year career at Anglo American. "This is political control, and

it is not commensurate with economic control," notes one

of the debate is the question of whether black economic empowerment is best served by black control of a few companies, or by an array of minority holdings in a more diversified portfolio. This issue has been brought into sharp focus by Anglo American's attempt to sell its 48 per cent stake in Johnnic, the industrial holdings group, to black interests.

Little headway

The sale includes minority holdings of 13.4 per cent in South African Brewerles, 26.4 per cent in the local Toyota subsidiary and 27.4 per cent in Premier retail group, but has made little headway since it was announced two years ago. At RSbn, the price tag is beyond the reach of most black consortia, prompting Angle to announce recently that it was prepared to "repackage" the sale into smaller components or negotiate a gradual transfer of the assets. But such changes could jeopardise the support of trade unions involved in black minority holdings would boost their influence in leading labour-intensive industries.

Black groups may also be reluctant to commit large funds ahead of the partial privatisation of state assets earmarked for "restructuring" later this year. These include Telkom, the telecommunications operator, Eskom, the electricity provider, and South African Airways, "If one were able to raise that kind of money, it is an open question whether Johnnic is the best opportunity," says Mr Khanyile. The existing white conglomerates have little incentive to convince them.



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ves off to break stalemate

Parliament is due to have the final word on the constitution by May 10

The African National Congress, wearied by a stalemate with the Inkatha Freedom Party that predates the April 1994 election, has adopted a "gloves off" approach to the controversy over the role of sub-national governments in the nine prov-

The final word on the extent of federal powers is due by May 10, the second anniversary of President Mandela's inauguration, when Parliament will adopt a permanent constitution to replace the existing interim document.

Its impact in KwaZulu-Natal. where inkatha have a 51 per cent majority in the provincial legislature, will be overshadowed by local government elections scheduled for April. That contest will be held against the backdrop of the trial at Durban Supreme Court of former defence minister Magnus Malan and 19 others accused of collusion with military intelligence and Inkatha officials in attacks on the ANC and its allies during the 1990s.

There is now no question of

Party conceding to Inkatha's demand that they honour a pre-election commitment to international mediation on the issue of federal powers.

The politicking has overshadowed both the administrative problems of federalist-style government and the ongoing turf battles involving leaders of ANC-controlled provinces over the devolution of power from the centre. The interim constitution

grants provincial governments authority for regional planning, the promotion of trade and industry, and urban and rural development. They also have limited powers to tax eambling, which in the March 13 budget became subject to national VAT, and to raise finance by borrowing - although the central government will not underwrite provincial debt.

Chris Liebenberg, finance minister, echoed the sentiments of provincial premiers when he warned in his budget speech that "we must take leave of the notion that sub-national governments can rely on the national government to stand in for poor financial management and budgeting".

But from a macroeconomic perspective, the huge disparities in resources, infrastructure, production capacity, population and economic prospects between the nine Regional Industrial Development Programme projects approved (August 1991 to January 1996)

Province	Number of projects	Total investment (Rm)	Total direct job opportunities
Western Cape	400	4,283	16,018
Northern Cape	· 56	200	3,250
Free State	140	621	11,423
Eastern Cape	281	5,248	15,136
KwaZulu-Natal	499	7,729	31,069
Moumalanca	121	1,189	7,689
Northern Province	69	459	3,569
Gauteng	11	37	555
North West Province	39	751	2,542
Total	1,616	20,517	91,251
		Source: Department o	of Trade and Industry

provinces can be addressed

only at national level. For example, the smallest province of Gauteng, which covers 1.5 per cent of the national surface area, includes the industrial heartland of Johannesburg, Pretoria and the East Rand. The province contributes 45 per cent of national manufacturing output, 45 per cent of trade, 55 per cent of financial sector earnings and generates 30 per cent of national employment.

By contrast, the most popu-lous province of the Eastern Cape has only 2.7 per cent of total employment and includes the former homelands of Ciskei and Transkei, both burdened by a bloated civil service and widely viewed as insolvent. Provincial authorities will

remain tied to the purse

strings of the central government, which allocates their budgets. The allocations for fiscal 1996, announced earlier this month, rejected the spending formula proposed by the parliamentary Financial and Fiscal Commission in favour of more concerted efforts to combat rural poverty.

Only two of the nine provinces, Mpumalanga and the Eastern Cape, received a yearon-year increase in their allo-- of 11.3 per cent to R4.6bn and 9.4 per cent to R13.9bn respectively.

With annualised inflation estimated at 7.5 per cent, allocations to all other provinces declined in real terms. Paul Jourdan, special adviser to trade and industry minister Trevor Manuel and a former political exile, laments what he

tality" in the most underdeveloped provinces.

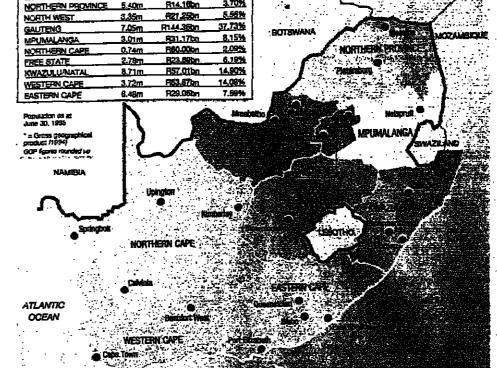
The architect of a new network of "development corridors", Mr Jourdan argues that the combination of improved infrastructure and "simple transport economics" will broaden the spread of private sector investment. "As trade and other barriers go down, the gold reef of Gauteng is no longer the best location for many industries," he says. This analysis is borne out by

the experience of KwaZulu-Na tal, which despite the negative image associated with political conflict and crime, has attracted R176m of new investment during the past year. The shortage of capacity at the industrial port of Durban has prompted an eastward shift in cargo traffic to the sprawling industrial development of Richard's Bay, and beyond to the Mozambican capital of Maputo The department of trade and

industry and the Mozambican government have agreed to collaborate with the private sector to develop a "Maputo corri-", comprising rail and toll roads between these ports and Gauteng. The project is both a commercially-driven response to the infrastructural requirements of existing industries, and a development pro-

The corridor passes from

PROFILE



*062 m 4 % of GDP

R14.16bn

Population

Gauteng, through Moumalanga and KwaZulu-Natal, and will provide a path for imports and exports to neighbouring countries in southern Africa. "All types of commodity crops in those micro-climates will now become possible," says Dr Jourdan.

The same logic motivates the department's Regional Industrial Development Programme,

which marries location subsidies to tax breaks for new investments outside the main metropolitan areas. Incentives are calculated on the basis of a company's start-up assets and subsequent profitable output to encourage a "virtuous circle" of investment.

Johan Reinhardt, chief director of regional industrial development, says the scheme has

attracted about R20bn in investment since it was launched in May 1991, creating 80,000-90,000 new jobs mostly in KwaZulu-Natal, the Western Cape and the Eastern Cape. Funding is also available from the Industrial Development Corporation, which has broadened its investment base to include small and medium sized enterprises.

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Trade with European Union: by Caroline Southey

Friction over EU trade pact

Foreign ministers have sought to protect European agricultural products

Relations between South Africa and the EU are at a low ebb. This follows months of procrastination by EU foreign ministers over a negotiating mandate for a wide-ranging trade and co-operation pact between Brussels and Pretoria.

Antagonism began to emerge inte last year and signalled a change of mood among EU foreign ministers, who last June agreed to the European Commission's initial proposals for overhauling relations with

The Commission's plan was that the EU should enter into a bilateral relationship with Pretoria, which would cover a wide-ranging trade pact. including the eventual creation of a free trade area (FTA), and a multilateral arrangement under which South Africa would become a "qualified member" of the EU's Lome Convention.

The deal met with some resistance from South Africa. which was keen to be given the full preferential trade terms offered under the Lomé Convention. This would mean South Africa gaining preferential access without being obliged to offer the EU reciprocal access. The EU rejected this on the grounds that South Africa was not simply a developing country but, in some respects, qualified as a devel-

oped country. The irony of the impasse was that it centred on the trade aspects of the deal - but the resistance was coming from EU countries. "It was the EU that persuaded South Africa to pursue an FTA. Now it is the EU backtracking," a trade offi-

For four months EU foreign ministers refused to give the Commission the go-ahead to start negetiations with Preteria. The focus of their discontent was on the free trade aspect of the deal which provoked furious exchanges between EU ministers about the pros and cons of FTAs.

This row has not been about South Africa. It has been about FTAs." an EU official said, "South Africa has been

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	EU exports	s to South A	\frica		
	1992 Ecu(m)*	1993 Ecu(m)*	1994 Ecu(m)*	% of total exports (av)	Growti 1992-04 (%
Agricultural products Industrial products	217 5,065	210 5,372	271 7,0 08	3.8 98.2	25.0 38.4
Total	5,282	5,582	7,279	100	37.8
* Ecut = \$1,29690 (1992 average), \$1,1717	3 (1993 average) \$1 18906 (19	94 average)	 -		Source: Eurosta
	EU imports	from South	Africa		
	EU imports 1992 Ecu(m)*	from South 1993 Ecu(m)*	Africa 1994 Ecu(m)*	% of total imports (av)	1992-9
Agricultural products Industrial products Precious stones & metals	1992	1993	1994	total	Growti 1992-9- (% -3. 13.6

Accumulated foreign investment in South Africa*					
	USSm	%			
EU member states	16,970	53.0			
UK	8,033	25.1			
Germany	5,428	16.9			
Luxembourg	1,079	3.4			
France	1,019	3.2			
Belgium	597	1.9			
Netherlands	474	1.5			
us	5,799	18.1			
Switzerland	3,928	12.3			
Japan	500	1,6			
Hong Kong	489	1,5			
Total	32,032	100.0			
* Figures are for 1992	Source: South African Reserve Bain				

held hostage in a broader debate about trade policy." Some EU countries, such as France, believe the Commission has an ill-defined policy on FTAs. The South Africa proposal was evidence that the Commission was prepared to embark on yet another such pact without doing the necessary homework. There were also fears that the deal would set a precedent that other countries, even those with

existing deals with the union.

would want the EU to match. The acrimonious arguments over FTAs had the effect of highlighting the most sensitive area in the dossier - the proposals to ease restrictions on South African agricultural exports to the EU. "It would have been easier to secure a deal last year when the dossier was on the desks of foreign ministry officials," the trade official said. "But agricultural departments have become involved which is where the

resistance is coming from." EU officials point out that the proposal drawn up by the Commission complied with World Trade Organisation guidelines on FTAs. "We took the WTO seriously. It was an innovative package. But we underestimated how much it would frighten member states," an EU official said.

COUNTRY

SURVEYS

ON DISK

	USSm	%
EU member states	16,970	53.0
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Switzerland	3,926	12.3
Japan	500	1,6
Hong Kong	489	1,5
Total	32,032	100.
* Figures are for 1932	Source: South African Reserve Ban	
	mb - Commission	L-3

The Commission had proposed that the FTA with South Africa should cover "at the end of a 10-year period of transition, at least 90 per cent of all Antagonism to

the co-operation pact emerged late last year and signalled a change of mood among EU foreign ministers

trade between the parties, with a possible element of differentiation between the two parties".

It also proposed the deal should cover 97 per cent of EU imports in the non-agricultural sector and 55 per cent in the agricultural sector. In turn, South Africa would be asked to apply, at the end of the transition period, a zero tariff for 88 per cent of its non-agricultural imports from the EU and 95

per cent of its agricultural imports. This proposal has All the analysis, comment and case been seen inside the FI's pink pages 279 pow avzilabie on individual Dosigned for the screen, Fl

constitue or samy to use. No software product require obst reader from Adobe Jocinsed. range of FT country surveys in Apple Yelephone +44 (0) 171 873 4356 or face +44 (0) 171 873 4862

been watered down during negotiations between EU countries. Gone are references to particular percentage targets, while among the additions is a provisional list of sensitive products the EU wants excluded from the deal. This includes fruit juices, lemons, oranges, apples, pears and tinned fruit and new products such as maize, beef and sugar.

Furthermore, Germany, in particular, has argued that the list of sensitive products should include commodities not traded between the two, such as cereals and sugar. The dangers posed by the

list, which at the last count meant that 38 per cent of South African agricultural products would be excluded from the deal, are that the accord could be incompatible with WTO

There is also the risk that South Africa could reject the proposed mandate. South African negotiators are intensely frustrated after watching the intra-EU wrangling with growing despair. Although Pretoria is clearly

keen to secure a deal with the EU which accounts for more than half of South Africa's foreign trade and most of the foreign investment in the country, the question remains, at what price.

Studies show that South Africa is unlikely to pose any serious threat to EU markets. The Institute of Development that only a small proportion of South Africa's current exports to the EU could benefit from improved access to the European market. The institute's study concluded that out of 45 leading export items, there was "no significant EU interests at

stake" in any of them. South African officials point out that Pretoria would find it impossible to negotiate on a mandate where the list of sensitive products meant that a large percentage of South African agricultural products were excluded from the deal.

"What we are getting seems to be something considerably less than we hoped for. We wanted the mandate to be as flexible as possible. It could be that we might have to reject the mandate," a South African official said. Privately, EU officials admit

that South Africa would be foolhardy not to reject the proposed mandate "if they think this is all they are going to get". But, said one, it would represent the "EU's first, not final, offer".

Apple Computer

This company came back

Apple Computer returned to South Africa in March 1995, after a 10-year absence, and officially launched an authorised retail network two months later.

Apple Computer South Africa abandoned the local market in 1985, leaving a gap filled by a small number of support companies which developed sanctions-busting routes for importing their products.

The brand had retained a loyal following among small companies and offices with granhics-based desktop

publishing needs, but had lost ground in other sectors. "Instead of fighting these re-sellers, we embraced and accredited the existing market," says Charles Proudfoot, general manager of Apple SA.

Consequently, brand awareness in the small office environment is second only to IBM. By contrast, Apple ranked fifth for ease of use in a recent survey of South African homes. "That's no good because everywhere else we are number one," notes

Mark Floisand, marketing

manager. `Dealers have been encouraged to concentrate their businesses in either the high-volume, low-margin "plug-and-play" market or the highly-skilled added-value

services where customers

look for specialised package "Our market share is not what we believe it should he Instead of blindly attacking the market in pursuit of overall market share, our strategy is to for education, business and home entertainment I." says Mr Proudfoot. Apple has donated equipment to educational projects in the black wnships of Soweto and Mamelodi, and to Rhodes University and the University

of the Witwatersrand. Its biggest deal has been the R4m purchase of 500 computers by Independent Newspapers, the South African subsidiary of the Irish entrepreneur Tony O'Reilly's newspaper group.

Mark Ashurst

■ Training: by Mark Ashurst

A R35bn boost for education

The need for a better educated and highly skilled workforce is of prime importance

President Nelson Mandela is a creature of habit. Wherever he is in the world, the august 77year-old rises before dawn, embellishes his arguments with a wagging index finger, and has three words for every child he meets: "Go to school." His government accords edu-

cation the same priority. In the national budget of March 13, the education budget of R35.4bn was, for the second successive year, the single largest item of government

With official unemployment at 32.7 per cent, the highest on record, and the prospects of short-term job creation subject to the constraints of fiscal discipline, the need for a better educated and higher-skilled workforce is of prime importance.

According to the South Africa Foundation, an association of the chairmen and chief executives of leading private sector conglomerates, more than 2.3m young people in their teens and twenties are out of work. Of these, 1.5m have never had a job or have been unemployed for more than four years. Surging capital inflows. GDP growth of 3-4 per cent and a 10 per cent rise in fixed domestic investment have scarcely improved their prospects. Only seven out of every 100 school leavers seeking work will find formal

employment this year. The long-term impact of the growth in unemployment on racial reconciliation and "nation-building" is widely recognised in the private sec-

But Sheila Sisulu, adviser to education minister Sibusiso Bengu, concedes the government has not pursued a collaborative approach to the training and educational needs of youth. "Business likes a business-like approach rather than a shopping list of woes. I think they are interested, and we could have put a lot more pressure on them to help, but we need a clear strategy," she

The belated first step in that process will be the formation during the current parliamentary session of a National Youth Commission, nominally

Average student/classroom ratios* White Coloured : 151 27:1 Asian Coloured Of 10,000 African children who is eligible to enter university in mediametrics of science

headed by the president, to coordinate public and private sector development programmes, and to advise on pol-

Graeme Bloch, project man-ager at the Joint Education Trust (Jet), says the new commission needs to begin this process from scratch: "Government training institutions are unco-ordinated, and there are no real service delivery benchmarks or standards for training or education programmes.' A partnership of 18 of the largest private sector compa-

nies, political, labour, business and non-governmental organisations. Jet was established with R500m in 1992 with "a Only seven out

of every 100 school leavers will find formal employment this year

mission to improve the quality of education and the relation between education and the world of work". In collaboration with the Ford Foundation. it has launched a Higher Education Innovations Project funded by the Ford Foundation to assess the skills in a variety of disparate industries from manufacturing to mechanical engineering and commerce.

The project will supply emptrical data to guide the government in creating a credits system for the proposed National Qualifications Framework, which was tabled in Parliament last year. A new South

Source World Bar African Qualifications Authority will administer the system. which will recognise prior learning and workplace skills in lieu of academic awards. "We are not asking for govern-ment interference," explains Mashowahle Diphofa, project co-ordinator, "but the lack of recognition of workplace skills is a disincentive to pursue for-mal education. The Framework will encourage many older peo-

ple to seek qualifications."

A similar process is under way in industry. The hitherto invisible hand of the Department of Trade and Industry can be seen in the strong vocational bias of the proposed national education syllabus. The DTI has also been more candid than the ministry of education in advocating training in applied technologies and closer collaboration between educationists and industry at tertiary level.

One example is the Training and Human Resources Investment Programme, in which government will match private sector investment in in-house training initiatives that adhere to common standards of accreditation. The World Bank estimates that such focused investment on upgrading skills, particularly in small and medium-sized enterprises, could contribute as much as 0.5 per cent to annual GDP growth in the medium term.

The importance of vocational training is underscored by the ongoing funding crisis in schools. The racial disparities in public education are graphic: 14 per cent of African children remain in formal education until matriculation, compared to 88 per cent of whites, 58 per cent of Asians

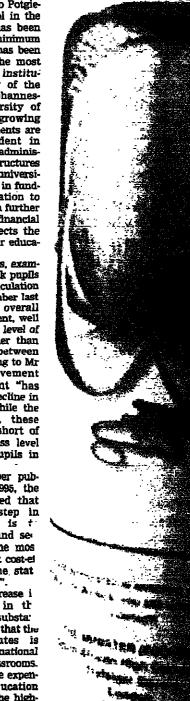
and 20 per cent of Coloureds (mixed race groups). Only one in every 10,000 African children entering school becomes eligible to enter university in

mathematics or science. The most visible achievement in education has been the racial integration of schools which, contrary to February's headline-grabbing reports of Afrikaner parents' refusal to admit black children to Potgietersrus Primary School in the Northern Province, has been accomplished with a minimum of disruption. Unrest has been confined largely to the most prestigious tertiary institutions, the University of the Witwatersrand in Johannesburg and the University of Cape Town, where growing numbers of black students are becoming more strident in their criticism of the administrative and funding structures in traditionally white universities. A 68 per cent rise in funding for tertiary education to R4.9bn this year, with a further R300m earmarked in financial aid for students, reflects the priority given to higher educa-

Among school leavers, examination results for black pupils sitting their final matriculation examinations in December last year declined to an overall pass rate of 43.4 per cent, well below the 48.5 per cent level of 1994 but notably higher than the average results between 1989 and 1983. According to Mr Bengu, the improvement shows the government "has arrested the trend of decline in education". In fact, while the decline has slowed, these results remain well short of the 56-57 per cent pass level achieved by black pupils in 1987 and 1988.

In a discussion paper published in December 1995, the World Bank concluded that "the critical first step in improving training is to strengthen primary and seondary schooling - the mos equitable and the most cost-ei fective investment the stat can make in education"

Yet the R3.32bn increase i education spending in th March 13 budget is substar tially below the R4.4bn that the World Bank estimates is needed to supply the national shortage of 65,000 classrooms. As a proportion of state expenditure, this year's education budget ranks among the highest in the world. It is difficult to see where further resources



High drug prices attacked

Despite a competitive market, South African drugs are among the most expensive in the world

When setting out her vision of the future of South African health last year, Ms Nkosazana Zuma, the health minister, warned that "drastic and dramatic measures" were needed to reduce the prices charged by private hospitals and drug firms. The immediate result was uncertainty in the markets

marked by the conspicuous failure of most listed companies in the RI4bn private health care industry to join in the bull run on the Johannesburg Stock Exchange, Her comments have also accelerated a shake up of local private health insurers, hospitals and. most notably, pharmaceutical companies.

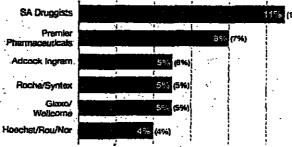
It is among the latter group that the most profound changes are taking place. There are a diverse range of pharmaceutical manufacturers in South Africa, comprising several big local companies as well as a sprinkling of multinationals, with combined annual sales of R5.5bn. But despite what appears to be a highly competitive market, South African drugs are among the most expensive in the world.

With only an estimated 15-20 per cent of the domestic prescription drug market accounted for by generic drugs - cheaper copies of more expensive, brand-name "ethicals" - the government has now announced that from the beginning of April an essential drug list will be instituted for all medicines bought by the

This will require prescriptions to use the generic name of the drug (although patients would still have the option to pay more for branded products). Although the size of the new list is not yet known, it is expected to reduce the number of medicines available in the public sector from 3.000 to around 500 and a committee to monitor and regulate prices has already been established.

To the relief of the drug companies, however, Ms Zuma has not carried out her threat to extend the list to the private sector, which accounts for nearly 80 per cent of the market (drugs in turn account for 38 per cent of the private medical bill).

She has, however, warned that the government may allow parallel imports of cheap generics from countries such as Pakistan and India within two years if improvements are not made - although this



appears to be designed primarily as an incentive to increase efficiency rather than a genuine threat. "If pharmaceuticals become more affordable it may not be necessary to implement all these measure," Ms Zuma acknowledges.
In the meantime, drug com-

panies are also under growing ssure from local medical aid

Parallel imports of cheap generics may be allowed from countries such as Pakistan and India within two years

schemes to cut costs. These schemes cover only 17 per cent of the population but account for two-thirds of total private expenditure.

Traditionally highly regulated, new legislation in 1994 sought to spur competition and efficiency among schemes by allowing them to own and to run hospitals and pharmacies and to employ health care pro-

In the face of an average 25 per cent annual increase in costs and fees over the past five years, insurers are now seeking to use the freedom offered by these legislative changes to restrict expensive fee-for-service systems and boost the tiny managed care element of South African health industry.

Total pharmaceutical market

"In the US managed care had drastically reduced costs by contracting directly with doctors, avoiding unnecessary treatments and tests, and reducing specialist care and hospitalisation, all of which are badly needed here." notes one analyst, "It will amount to a revolution in local terms."

This revolution is in part being directed by pharmaceutical companies themselves, as they seek vertical integration to ensure a continued market for their products. SA Druggists, the biggest of the local companies with a 15 per cent market share, has just launched a R300m managed care scheme called Medicross. Multinationals Glaxo-Wellcome and SmithKline Beecham, which have long had a strong presence, are also seeking to expand by embarking on local care projects.

Local hospital group Presmed, which runs eight hospitals and 14 day clinics, has also entered the market, setting up a new company called Managed Care and contracting with doctors directly for services. More significantly, USbased United Healthcare has teamed up with Anglo American, the country's largest conglomerate, and Southern Life, the insurers, to establish a ect, to be called, Southern Healthcare, plans to cover 1.2m people and is expected to be up and running by the third quarter of this year.

These new operations are all hoping to take advantage of another important policy shift mooted by government: it is considering legislation that would make it compulsory for employers to take out a basic health insurance package for employees. Only around 50 per cent of employees have medical packages, and if the proposed law is passed, analysts estimate that it could bring an extra 5-10m people into the sector, giving a R2bn boost to the industry and leading to insurers shopping around among providers for cheaper pack-

According to Adrian Gore, managing director of Momentum Health, a local insurer, employers are already planning for the proposals to become law. "Many major employers are now trying to cost what such a scheme might involve," he notes. "Even without legislation, we expect limited employee packages covering tertiary care to become a rapidly growing segment of the

But although observers may be more optimistic about the future of the overall industry. nervousness persists, particularly among international investors. Commenting on government's draft policy earlier this year, the Pharmaceutical Research Manufactures of America went so far as to warn that it could amount to "potential nationalisation". That has so far proved to be

an extreme assessment. Nevertheless, it is unquestionably true that, facing the combined pressures of tighter state controls, growing international competition and the managed care revolution, the local industry is likely to find its margins squeezed heavily over the next few years. "The South African pharmaceutical industry is under tremendous price pressure from government. medical aids and the man in the street," acknowledges Peter Armitage, at brokers Ivor Jones Roy & Co. "As a result the market has become highly competitive and this trend is

■ Health care: by Mark Suzman

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ban doctors to the rescue

Massive emigration has caused a shortage of medical personnel

Last month, just two days after Cuba found itself the target of international condemnation after shooting down two US planes, Johannesburg International Airport resounded to the cry of "viva Che Guevara".

The shouts were a welcome to 99 disembarking Cuban doctors and the deputy Cuban health minister. Their enthusiastic welcomers, led by Nkosazana Zuma, the South African minister of health, were a team of provincial health ministers and bureaucrats, there to thank the Cubans for coming to help alleviate growing shortages of skilled medical personnel.

The primary cause of the shortage is massive emigration by South African doctors, nearly all white, nervous about future prospects. South African medical qualifications have always been highly regarded internationally, and on official figures alone, 1,200 health care workers, including 148 doctors and specialists, emigrated over the past two years.

That figure does not include the much larger number of recent graduates who leave on holiday, but find positions

To belo counteract this trend, the government has proposed that newly-trained doctors and specialists spend a set period of time - tentatively put at two years - in the state hospital system before being permitted to enter private practice.

The problem - and its implausible solution - is just one symptom of a sector that, like the rest of South African society, is being forced through a drastic transformapost-apartheid society.

South Africa spends a significant proportion of its income on health care for a middle income economy - at 8.5 per cent of GDP it is a larger share than the UK but 60 per cent of the money is spent privately on just 25 per cent of patients, primarily whites. In addition, nearly 60 per cent of doctors and close to 90 per cent of pharmacists and dentists are employed privately.

As a result, while private patients enjoy some of the best health care available in the world (after all, the first heart transplant was carried out at Cape Town's Groote Schuur hospital) basic health indi-

Private patients enjoy some of the best health care available in the world

cators for the poorer, predominantly black community are little different from those in the rest of poverty-stricken, sub-Saha-

To help change this, shortly after taking office Ms Zuma mooted a plan, drawn up by an Australian consultant, that proposed instituting a national health service. This would have covered all citizens and was to be funded by a compulsory 3 per cent payroll tax. GPs were to be required to work for the state and accept a flat rate per patient.

Following protests from business and the medical establishment, however, those proposals were shelved, and a second committee set up. Its more moderate recom-

policy documents late last year, are expected to lead to new legislation later this

The centre piece is a proposed National Health Insurance System that will focus on the area of Primary Health Care (PHC) and would be available free to all citizens and permanent residents.

To drive the process, the government plans to set up a range of new district health authorities to play the key administrative role for delivery of care.

These will be funded on a capitation basis and, over time, are intended to move from being a provider of care to a purchaser of services from both private and

Complementing this, the government is also considering legislating for a compul-sory hospital benefit package, to be paid for jointly by employee and employer. Unlike the first proposals, however, these packages would be with private insurers and rather than setting payroll rates the state would simply prescribe minimum

conditions a package should meet. The NHIS itself is projected to cost an additional R9bn over five years on top of existing health spending. In addition, money has already started to be diverted from the curative centre - the old teaching hospitals, medical schools, and research institutes - into basic health

The desire to equalise per capita health spending also means that previously wellserviced areas - most notably the areas around Johannesburg and Cape Town, which have been historically well resourced with secondary and tertiary institutions - will suffer sharp drops in funding and resources.

PROFILE

... and this company is new

Danone, the Prench food giant, will launch its first venture in Southern Africa this year. A joint venture with Clover, a local dairy group, Danone will manufacture value-added dairy products targeted at upper income metropolitan markets.

Danone, one of the world's largest food groups and France's biggest producer of fresb milk, has acquired a 33 per cent stake in Clover. This enables the South African group to pay off its R440m

has not been disclosed. although its investment in a new yoghurt and soft-cheese operation is estimated to be more than R200m. The new production line will be incorporated within Clover's existing plant.

Analysts say the French group has identified Johannesburg as the beachhead for a marketing drive into Africa, the world's

largest untapped food market. These are luxury products and the margins are high, but so are the marketing costs.

new marques need long-term investment, especially in the value-added market which is hardly developed at all," noted one analyst.

The perceived risk of variation among consumers with low disposable incomes is higher in Africa than in western markets accustomed to first world product mixes. However, Danone's

experience of Latin American markets and its decision to pioneer only dairy products reflects an awareness of these risks. Danone also has

beer, biscuits, mineral water and groceries.

Clover, a 100-year-old co-operative of South African dairies, has a one third share of the dairy market.

Marthinus Hermann. chairman, said: "There were other means to reduce debt. but we sought an equity stake because we want to list on the Johannesburg Stock Exchange within a year or

Mark Ashurst

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THE ABOUTION OF THE REMAINING EXCHANGE CONTROLS AS SOON AS POSSIBLE;

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SOUTH AFRICA:

Unique Opportunities, **Unique Challenges**

When writing about South Africa, the massive scale, and an industrial policy that can temptation is to compare it to other countries that have recently opened up to foreign investment and trade. Like the Czech Republic, say, or China, South Africa has long been relatively isolated by political blems and strongly projectionist policies.

But the metaphor quickly falls apart. Compared to the other countries now expanding their ties to world markets, South Africa has sophisticated economic and political institutions. It does not have to establish a functioning capitalist society. because it already has one. The challenge is reform, not revolution.

On the plus side, then, South Africa already has a strong foundation for investment and trade, both with Europe, the Americas and Asia and with its neighbours to the North. Critical advantages

A well-established financial sector, with diverse markets, including Africa's strongest stock market, and one of the most advanced computerised banking systems in the world.

High-level economic infrastructure in the main urban areas. Shortcomings in infrastructure emerge, not in the roads, harbours and telecommunications required for modern industry, but in poorer residential communities and remote rural areas.

Relative freedom from regulation. Compared to the nightmarish bureaucracies that have taken so long to dismantle in the former Communist countries. South Africa enjoys an effective system of economic governance, Overregulation mostly affects smaller enterprises. In general, the government is committed to reviewing and, wherever possible, simplifying procedures. Foreign-exchange controls have always been relaxed compared to most African countries, and no longer affect non-residents at

A stable, modern legal system that provides a rehable framework for economic activities. In contrast to many other Third World countries, the law in South Africa effectively enforces contractual obligations and mediates disputes. Corruption is trivial, and apparently non-existent in government dealings with larger investors.

As South Africa defines a leading role in regional trade and development groupings, it is further expanding its access to foreign markets.

The government inherited high levels of spending, although the on-going shift in the structure of pension funds for public servants exaggerates the figures in comparison with other countries. Politicians and officials alike want to avoid substantial increases, with the debt crisis experienced elsewhere in Africa as a stark example of what to avoid. They must balance An additional legacy of apartheid remains social necessities with macro economics imperatives.

proposes three key programmes: investment in experience. The challenge is to expand formal household infrastructure, upgrading skills on a qualifications and capabilities among the

support potentially strong sectors while enhancing employment as far as possible. In all these areas, it plans to rely on a partnership with business, with efforts to promote small-scale enterprise in that context.

The RDP Fund alone has allocated over R4 billion to infrastructure and housing in the coming year. To fund these projects, the government has cut in other areas, notably defence, rather than increasing overall spending, These investments will raise living standards for millions of South Africans. At the same time, massive infrastructure projects provide many openings for private investment.

The industrial policy is based on a combination of research into likely competitive advantages and negotiations with the major social partners. Clear policies on sectoral and spatial frameworks should emerge from work by the Denaturent of Trade and Industry over the next few months. These projections will assist companies to take advantage of the "supply-side measures" now being introduced to support projects with a potential for enhancing exports and employment.

Despite this relatively happy picture, foreign investors still express concerns. These include fears of political violence; fiscal recklessness causing inflation or massive devaluations; labour unrest: and skills shortages.

The most commonly cited problem remains political and social unrest. This concern appearently has two roots: The lack of democratic traditions in the state, and the massive inequalities inherited from apartheid. As a result, some observers worry about a host of afflictions. ranging from fiscal chaos, on the mild side, to in more sensational versions - outright civil war.

If you live and work in South Africa, these fears have an Alice in Wonderland flavour. The political and social climate has changed so profoundly in the past five years that the possibility of major conflict seems remote; and the government's dedication to fiscal discipline is extreme. But for much of the rest of the world, the transition to democracy seems to have left a legacy of distrust.

Foreign observers argue that the miracle of the political transition cannot prevent unrest arising out of the massive inequalities that rack South Africa. As the following table shows, apartheid's legacy was an unusually high share of income going to the top quintile. Two thirds of African households, mostly in the rural areas, lack adequate water and electricity. Inequality derives in large part from high levels of unemployment, which runs at over a third of the labour force.

relatively low skills levels in much of the population. South Africa does have a large pool To meet this challenged, the government of people with high-level skills and considerable

majority of the population. For this reason, the government is initiating a qualifications framework and sectoral training bodies that, in the next few years, should rapidly raise skills levels.

Perhaps most important in this connection is South Africa's long-established industrial workforce, which has critical general skills - an understanding of the discipline of modern industry and basic technical capabilities, among others. True, labour unrest was a common occurrence before the elections. But the number of strikes fell dramatically with the introduction of democracy. The new Labour Relations Act aims to encourage mediation over confrontation.

One specific skills shortage provides a major motive for involving private partners in infrastructure projects: The country as a whole. and especially local government, lacks expertise in developing large-scale infrastructure schemes. These projects need to combine technical projections and financial engineering to ensure benefits for all the major stakeholders - and private investors who can supply the needed skills are much in demand.

Finally, local business has argued that workers in South Africa are overpaid. In the event, South African wages are not high by world standards: If we ignore management and supervisors, it seems that average workers in manufacturing earn the same or slightly lower than similar workers in East Asia and Latin America. It does appear that supervisors are paid more than their counterparts in these countries. Ultimately. however, South Africa can only compete, not by depressing pay, but by raising productivity especially through better skills and work organisation - and expanding competitive

The government feels that pay increases should generally be in line with improvements in productivity. A major exception emerges. however, where historical discrimination led to unacceptable differentiation on the basis of race and gender. As the following table indicates, pay differentials between people of different races in the same occupations remain high.

In short, South Africa provides a unique opportunity for economic expansion. The challenges are huge - but the underlying strengths of the economy promise that they can be overcome. Above all, the political and social risks have already proven less than some foreign observers feared; and the government has set a clear direction for remedying inequalities in ways that will promote sustained economic

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8 INVESTING IN SOUTH AFRICA

Tourism; by Mark Ashurst

Great trek to the rainbow nation

The industry is set to replace gold as South Africa's biggest earner of foreign exchange

The South African tourist in the travel market." industry has never had it so good. The Tourism Development Corporation is expecting a total of 4.4m visitors to South Africa this year, with the number of overseas visitors increasing by more than 50 per cent a year. If the country's newfound popularity as a tourist centre persists, there will be 8m arrivals by 2000, creating 270,000 new jobs and bringing as much as R20bn in foreign exchange. Basking in the reflected glory of South Africa's political

transition, the tourist industry is set to replace gold as South Africa's biggest earner of foreign exchange. But the novelty of the self-proclaimed "rainbow self-proclaimed "rainbow nation's" new political flavour

is at best a temporary competitive advantage. Mike Fabricius, chief director at the department of the environment and tourism, says there is widespread recognition that the surge in tourism will need careful management if the forecasts are to become

visitors cite the political changes as a reason for coming, (but) we have always projected that within two years South Africa will become an ordinary competitor. There is no question that we need to position ourselves aggressively

The investment record so far suggests the private sector is confident this will be achieved. At least 30 new hotels will be built on the majestic Cape Peninsula over the next two years. Among the dozens of new investments announced in the past 12 months is a plan by the Dutch-owned Golden Tulip International, the world's 10th largest hotel consortium, to develop 20 4/5-star hotels in two years. The US-based Monex Development Company has put forward plans to build a R3bn national chain of 10-15 hotels including a Disney-type theme park, convention centre, 200,000 square metres of office space and the country's largest

shopping centre. According to Satour, the national tourist authority, this is only a beginning. Despite the natural beauty of the land and a well-developed infrastructure, tourism last year contributed a modest 3 per cent of GNP, compared to a world average of 10 per cent. In reality. "About 20 per cent of 1994, the industry employed

only one in every 25 economically-active workers, substantially fewer than the world average ratio 1:15. There is huge scope for development. On March 8. Dawie de Villiers, minister of environmen-

tal affairs and tourism, told an investment seminar in Bonn, Germany, he expected international tourism to South Africa "to grow at between 12 per cent and 18 per cent per annum, thereby having an effect of more than R600bn on the economy and on the lives of approximately 5m people". Analysts say development on this scale could become a visible incentive for local communities to combat crime, which,

At least 30 new hotels are planned for the Cape Peninsula

together with high transport costs, is the biggest obstacle to growth. Satour estimates that every 30 tourists create a year's direct employment for one person.

The success of the South African hotel industry up to now has been closely tied to gambling, which will remain a principal money-spinner under

the new dispensation. Gambling was previously confined to the nominally self-governing "homelands" of apartheid, and was outlawed by the Nationalist government in South Africa. However, the creation of a new Gambling and Lotteries Board has prompted a radical restructuring at entrepreneur Sol Kerzner's Sun The influx of tourists from International group. The creators of the legendary Sun City gambling resort are planning a R2bn five-star hotel chain with

Sun International has also formed a consortium with black business interests reportedly including Thebe Investment Corporation, and Landmarks Berhad, the Malay-sian Leisure and Property conglomerate - to buy back a share of the government's R1.4bn stake in Sun International's existing resorts inherited with the disbanding of the former homeland regimes. The alliance between black business and a casino group which, paradoxically, flourished on the borders of a Calvinist society and granted large stakes to homelands created by the National Party government, is indicative of the changing

new sites in Durban, Johannes

burg and Cape Town.

business climate. Other local investors have reacted with similar enthusi-

bling, which is estimated could attract up to 1 per cent of national consumer spending. The largest is Global Resorts. an investment vehicle for Rand Merchant Bank, which plans a network of casinos and "theme" hotels subject to licensing by the new board.

outside Africa, heralds fierce competition among airlines. One in four tourists flies from another continent, and the number of international flights into South Africa has increased from 19 to more than 50 over the past two years. About half come from Europe, where Britons and Germans who in 1993, the last year for which official figures are available, comprised 24 per cent (148.868) and 17 per cent (104,764) respectively of all overseas arrivals. The sharpest vear-on-vear growth was among American and Australian arrivals, which rose by 20 per cent to 62,430 and 24 per cent to 24,000 respectively, as American Airlines and Qantas introduced new flights to Johannesburg.

Such rapid growth poses an unambiguous challenge to the natural habitat. Mr Fabricius concedes the unified ministry of environmental affairs and tourism "could be positioned



closer to the Department of Trade and Industry in the commercial sphere of development promotion", but warns that this could undermine the government's commitment to ecotourism and sustainable development. "There is a major fear that we could kill the goose that lays the golden egg.

Deputy-minister General

Bantu Holomisa, the former ruler of the Transkei region in the Eastern Cape where the unspoilt Wild Coast is expected to accommodate a new beach resort, has cast himself in a new role of environmental activist

On March 6, years of lobbying by environmentalists were rewarded when the cabinet tions this year.

decided that mining and the development of tourism were not compatible on the eastern shores of St Lucia, KwaZulu-Natal.

Mining will not be allowed and the shore will be nominated as a World Heritage Site if, as expected, parliament ratifles the relevant UN conven-

■ Politics: by Roger Matthews

Uncertainty clouds future

The ANC and the nation have to prepare for the day when Mr Mandela steps down

South Africa's political environment is more stable than most commentators would have dreamed possible two years ago. The then improbable three-party coalition of the African National Congress, the former ruling National Party, and the predominantly Zulu Inkatha Freedom Party, has remained together in the government of national unity. Despite occasional tensions, it continues to

function smoothly. Political killings, with the KwaZulu-Natal province, bave of President Nelson Mandela has, if anything, been enhanced. As he embarks on his final three years in office he has made clear that his overriding objective is to build on the national reconciliation

so far achieved. However, the political evolu-tion is far from complete. Negotiations continue over the shape of the final constitution which among many things will resolve the relationship between central government and the nine provinces. The Truth Commission, under Archbishop Desmond Tutu, is about to begin its two-year task of investigating the gross human rights violations of the apartheid years. It is a process that will result in amnesties being granted to those who fully confess, but at the same time will bring into public view details of acts which some people fear will stir bitterness. The murder trial in Durban of General Magnus Malan, the former defence minister, and 19 others, is

already revealing some of the worst excesses of that period. Whatever the political fallout from these processes, the most important debates in the run-up to the 1999 general election are likely to take place within the ANC, and among its allies, the Communist Party and the Congress of South African Trade Unions (Cosatu). In large part this is because the ANC appears cer-tain to dominate South African politics for the foreseeable future. It is possible that the party will split, but potential defectors know the risks of divorcing themselves from the historical legitimacy, possible patronage, and opportunity to influence decisions that membership confers.

The main battle is likely to be about economic policy. The ANC has moved a long way towards embracing free market policies, but against a background of three years of steady economic growth. Should that upward trend now flatten out, as seems likely, the debate over the allocation of slender resources, and the measures needed to stimulate faster growth, will become more intense and divisive. Cosatu has already delayed government plans to seek a private sector equity partner for at least one state company, and has made clear its opposition to outright privatisation. even of small loss-making

enterprises The ANC, and the nation.

day, in at most three years' time, when Mr Mandela steps down. The rand's tumble in February underlined how anxious the markets are about his departure. Despite recent criticism in the media, deputy president Thabo Mbeki remains the obvious front-runner, with Cyril Ramaphosa, the ANC secretary-general.

next in line. It appears unlikely that there is anything the other political parties can do to upset the ANC's equilibrium. The National Party, in the words of its leader FW de Klerk, has recently embarked on "a spiritual trek to an as yet unknown political destina-tion". Roelf Meyer has quit his cabinet post to take up the worrying exception of the new position of party secretary-general, a move which the next party leader, and

chief political navigator. Where Mr Meyer wishes to guide the Nationalists will take time to emerge. He is committed to extensive contacts with other political

The coalition continues to function smoothly

organisations to discover if they can coalesce around a set of agreed principles, rather than in simple opposition to the ANC. But instead of the perhaps fruitless, and certainly divisive, task of seeking to make the party attractive to the black majority, the Nationalists could choose the safer option of consolidating its mainly white power base and reconciling itself to outright

Chief Mangosuthu Buthelezi, who heads the IFP and is minister for home affairs in the government of national unity. appears to have no such doubts. The fierce rivalry between his party and the ANC in KwaZulu-Natal remains the worst blot on the political landscape. Efforts to stem the killings have had littie effect. Between January 1 and March 21 this year there were 85 deaths described as political killings in the province. An end to the violence appears unlikely until there is a satisfactory resolution to the argument over the degree of autonomy to be granted to the

province. The ANC describes IFP demands as tantamount to secession, while Chief Buthelezi accuses the ruling party of wanting to control everything from the centre, Local elections are due in the province on May 29, but the prospects

Central to the IFF demands is that the ANC and National Party should act on their pledge, made just before the 1994 general elections, to put the issue of regional autonomy to international mediation. This the ANC refuses to do.
The stubbornness of both

parties, and their unwillingness to make the sort of compromises which produced a national political settlement in 1994, leaves a degree of uncertainty that will continue to blight the more positive



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